



			Q1 2026				Q2 2026				FY 2026			
			Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates
USA	USA Net sales	in millions of €	€ 12,773	€ 12,587	€ 12,888	13	€ 13,127	€ 12,962	€ 13,434	12	€ 52,961	€ 51,609	€ 53,621	12
	USA Net sales	in millions of \$	\$14,947	\$14,860	\$15,048	12	\$15,253	\$15,099	\$15,356	11	\$61,755	\$59,579	\$62,509	11
	USA Comparable sales growth excluding gas	in %	1.8%	1.3%	2.6%	13	2.1%	1.4%	2.8%	12	2.7%	1.5%	4.3%	12
	USA Underlying operating income	in millions of €	€ 566	€ 550	€ 578	13	€ 575	€ 557	€ 598	12	€ 2,380	€ 2,328	€ 2,459	12
	USA Underlying operating income	in millions of \$	\$663	\$644	\$676	11	\$667	\$650	\$682	11	\$2,770	\$2,682	\$2,818	10
	USA Underlying operating margin	in %	4.4%	4.3%	4.5%	13	4.4%	4.3%	4.5%	12	4.5%	4.4%	4.6%	12
Europe	Europe Net sales	in millions of €	€ 9,551	€ 9,449	€ 9,674	13	€ 10,214	€ 10,088	€ 10,353	12	€ 40,866	€ 40,045	€ 41,855	12
	Europe Comparable sales growth excluding gas	in %	1.9%	1.2%	2.6%	13	2.2%	1.5%	2.5%	12	3.1%	1.9%	4.9%	12
	Europe Underlying operating income	in millions of €	€ 322	€ 313	€ 335	13	€ 378	€ 362	€ 406	12	€ 1,561	€ 1,484	€ 1,623	12
	Europe Underlying operating margin	in %	3.4%	3.2%	3.5%	13	3.7%	3.5%	4.0%	12	3.8%	3.7%	3.9%	12
AD Group	Underlying operating income (loss) (including insurance activities)	in millions of €	(€ 31)	(€ 41)	(€ 24)	13	(€ 35)	(€ 55)	(€ 24)	12	(€ 141)	(€ 200)	(€ 117)	12
Total Ahold Delhaize	Total Net sales	in millions of €	€ 22,324	€ 22,127	€ 22,490	13	€ 23,341	€ 23,050	€ 23,689	12	€ 93,827	€ 92,003	€ 95,097	12
	Total Operating income	in millions of €	€ 848	€ 829	€ 866	10	€ 908	€ 884	€ 946	9	€ 3,760	€ 3,616	€ 3,899	9
	Total Underlying operating income	in millions of €	€ 858	€ 843	€ 874	13	€ 917	€ 866	€ 946	12	€ 3,800	€ 3,644	€ 3,906	12
	Total Underlying operating margin	in %	3.8%	3.8%	3.9%	13	3.9%	3.8%	4.0%	12	4.0%	4.0%	4.1%	12
	Net financial expenses	in millions of €	€ 167	€ 159	€ 177	12	€ 170	€ 162	€ 180	11	€ 671	€ 646	€ 719	12
	Income taxes	in millions of €	€ 155	€ 148	€ 161	11	€ 167	€ 158	€ 176	10	€ 691	€ 651	€ 746	11
	Underlying income from continuing operations	in millions of €	€ 538	€ 527	€ 548	12	€ 586	€ 571	€ 601	11	€ 2,441	€ 2,344	€ 2,523	12
	Net income	in millions of €	€ 530	€ 516	€ 542	10	€ 576	€ 551	€ 596	9	€ 2,385	€ 2,266	€ 2,500	10
	Underlying Basic EPS from continuing operations	in €	€ 0.61	€ 0.59	€ 0.62	9	€ 0.67	€ 0.63	€ 0.69	9	€ 2.78	€ 2.59	€ 2.88	9
	Underlying Diluted EPS from continuing operations	in €	€ 0.60	€ 0.59	€ 0.62	11	€ 0.66	€ 0.63	€ 0.68	10	€ 2.79	€ 2.59	€ 2.88	10
	Dividend per common share	in €									€ 1.27	€ 1.10	€ 1.32	11
	€/\$ exchange rate		1.17	1.17	1.18	12	1.16	1.15	1.17	11	1.17	1.15	1.19	11
	Capex	in millions of €									€ 2,607	€ 2,435	€ 2,700	9
	Free cash flow	in millions of €									€ 2,317	€ 2,094	€ 2,545	12

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