

OFFERING CIRCULAR DATED MARCH 10, 2026



Koninklijke Ahold Delhaize N.V.

*(incorporated as a public limited liability company in the Netherlands,
with its statutory seat in Zaandam, the Netherlands)*

EUR 300,000,000 Floating Rate Notes due 2028

EUR 500,000,000 3.625% Green Notes due 2034

Koninklijke Ahold Delhaize N.V. (the **Issuer**, the **Company** or **Ahold Delhaize**) will issue (i) floating rate notes due 2028 for an amount of EUR 300,000,000 (the **Floating Rate Notes**) and (ii) 3.625% green notes due 2034 for an amount of EUR 500,000,000 (the **Green Notes** and together with the Floating Rate Notes, the **Notes**). The Floating Rate Notes will bear interest determined by reference to 3 month EURIBOR and a fixed spread of 0.35% per annum and the Green Notes will bear interest at the rate of 3.625% per annum. Interest on the Floating Rate Notes is payable quarterly in arrear on the Floating Rate Interest Payment Dates (as defined in Condition 4(a) of the Floating Rate Notes Terms and Conditions (as defined below)) falling on March 12, June 12, September 12 and December 12 in each year, commencing on June 12, 2026 up to and including the maturity date of the Floating Rate Notes, being March 12, 2028 (the **Floating Rate Notes Maturity Date**). Interest on the Green Notes is payable annually in arrear on the Fixed Rate Interest Payment Dates (as defined in Condition 4 of the Green Notes Terms (as defined below)) falling on March 12 in each year, commencing on March 12, 2027 up to and including the maturity date of the Green Notes, being March 12, 2034 (the **Green Notes Maturity Date** and together with the Floating Rate Notes Maturity Date, the **Maturity Dates** and each a **Maturity Date**).

The obligations of the Issuer under the Notes in respect of principal and interest constitute, (subject to the provisions of Condition 3 (*Negative Pledge*) of the terms and conditions of the Floating Rate Notes (the **Floating Rate Notes Terms and Conditions**) and Condition 3 (*Negative Pledge*) of the terms and conditions of the Green Notes (the **Green Notes Terms and Conditions** and together with the Floating Rate Notes Terms and Conditions, the **Terms and Conditions**) direct, unconditional and unsecured obligations of the Issuer, ranking *pari passu* without any preference among themselves, with all other outstanding unsecured and unsubordinated obligations of the Issuer, present and future, but only to the extent permitted by applicable laws relating to creditors' rights. Payments on the Notes shall be made free and clear of, and without withholding or deduction for or on account of taxes of the Netherlands or any political subdivision or any authority thereof or therein having power to tax to the extent described in Condition 7 (*Taxation*) of the relevant Terms and Conditions. The holders of Notes will benefit from a cross guarantee agreement dated May 21, 2007 among the Company, Delhaize Le Lion / De Leeuw NV, Delhaize US Holding, Inc. and certain of the subsidiaries of Delhaize US Holding, Inc. (as amended or updated from time to time) (the **Cross Guarantee Agreement**). See Part VIII (*Description of the Cross Guarantee*).

Unless previously redeemed, the Notes mature on the respective Maturity Dates. Furthermore, the Green Notes are subject to redemption in whole or in part at their principal amount, together with accrued interest, (i) at the Issuer's option from and including the date falling three months prior to but excluding the relevant Maturity Date and (ii) plus a "make-whole" premium at the Issuer's option at any time prior to the relevant Maturity Date. The Notes are subject to redemption in whole, at their principal amount, together with accrued interest, at the Issuer's option at any time in the event of certain changes affecting taxes of the Netherlands. Finally, the Notes are subject to redemption in whole, at 100% of their principal amount, together with accrued interest, at the Issuer's option on any Floating Rate Interest Payment Date or Fixed Rate Interest Payment Date at any time when the aggregate principal amount of the Notes outstanding is equal to or less than 25% of the aggregate principal amount of the relevant Notes issued. See "Terms and Conditions of the Floating Rate Notes – Condition 5 (*Redemption and Purchase*)" and "Terms and Conditions of the Green Notes – Condition 5 (*Redemption and Purchase*)". The Notes may be redeemed at the option of the holders of the Notes at 100% of their principal amount upon a change of control that is followed by certain ratings downgrades or other ratings-related events as set forth in "Terms and Conditions of the Floating Rate Notes – Condition 5 (*Redemption and Purchase*)" and "Terms and Conditions of the Green Notes – Condition 5 (*Redemption and Purchase*)".

This offering circular (the **Offering Circular**) does not comprise a prospectus for the purposes of Regulation (EU) No 1129/2017 of the European Parliament and of the Council of 14 June 2017 (as amended, the **Prospectus Regulation**). Application has been made to The Irish Stock Exchange plc trading as Euronext Dublin (**Euronext Dublin**) for the approval of this Offering Circular as Listing Particulars. Application has been made to Euronext Dublin for the Notes to be admitted to the official list (the **Official List**) and to trading on the Global Exchange Market of Euronext Dublin (**GEM**). References in this Offering Circular to the Notes being “listed” (and all related references) shall mean that the Notes have been admitted to the Official List and have been admitted to trading on GEM. GEM is the exchange regulated market of Euronext Dublin and is not a regulated market for the purposes of Directive 2014/65/EU (as amended, **MiFID II**).

The Notes are expected to be assigned, on issue, a rating of BBB+ by S&P Global Ratings Europe Limited (**S&P**) and Baa1 by Moody’s France SAS (**Moody’s**). Each of S&P and Moody’s is established in the European Union and is registered under the Regulation (EC) No. 1060/2009 (as amended, the **CRA Regulation**). As such, as of the date of this Offering Circular, each of S&P and Moody’s is included in the list of credit rating agencies published by the European Securities and Markets Authority on its website (at <https://www.esma.europa.eu/credit-rating-agencies/cra-authorisation>) in accordance with the CRA Regulation. Neither S&P nor Moody’s is established in the United Kingdom, but it is part of a group in respect of which one of its undertakings is (i) established in the United Kingdom and (ii) is registered in accordance with Regulation (EC) No. 1060/2009 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018 (the **UK CRA Regulation**). The ratings issued by S&P and Moody’s may be used for regulatory purposes in the United Kingdom. A credit rating is not a recommendation to buy, sell or hold securities and may be subject to revision, suspension or withdrawal at any time by the relevant rating organization.

An investment in the Notes involves certain risks. Prospective investors should have regard to the factors described in the chapter Part II (*Risk Factors*) starting on page 11.

Definitions used, but not defined, in this section can be found elsewhere in this Offering Circular. The language of this Offering Circular is English. Certain legislative references and technical terms have been cited in their original language in order that the correct technical meaning may be ascribed to them under applicable law.

The Notes will be issued in bearer form and shall have denominations of EUR 100,000 and integral multiples of EUR 1,000 in excess thereof, up to and including EUR 199,000. The Notes will initially be represented by temporary global notes in bearer form (each a **Temporary Global Note**) without interest coupons, which is expected to be deposited with a common safekeeper on behalf of Clearstream Banking S.A. (**Clearstream, Luxembourg**) and Euroclear Bank SA/NV (**Euroclear**) on or about March 12, 2026 (the **Closing Date**). Each Temporary Global Note will be exchangeable for a permanent global note in bearer form (the **Permanent Global Note**) without interest coupons attached, upon certification as to non-U.S. beneficial ownership, not earlier than the first day following the expiry of 40 days after the Closing Date.

This Offering Circular is dated March 10, 2026.

Joint Lead Managers

BNP PARIBAS

BofA Securities

ING

J.P. Morgan

Rabobank

Co-Managers

ABN AMRO

Erste Group

SMBC

Wells Fargo Securities

Sustainability Structuring Coordinator to the Issuer

BofA Securities

This Offering Circular has been prepared for the purposes of the listing and admission to trading of the Notes on Euronext Dublin and does not constitute an offer of, or an invitation by or on behalf of the Managers to, subscribe or purchase any of the Notes in any jurisdiction by any person to whom it is unlawful to make the offer or solicitation in such jurisdiction.

This Offering Circular is to be read in conjunction with all the documents which are incorporated herein by reference (see Part IV (*Documents Incorporated by Reference*) below). This Offering Circular shall be read and construed on the basis that such documents are incorporated in, and form part of, this Offering Circular. Other than in relation to the documents which are deemed to be incorporated by reference (see Part IV (*Documents Incorporated by Reference*) below), the information on the website to which this Offering Circular refers does not form part of this Offering Circular and has not been scrutinized or approved by Euronext Dublin.

This Offering Circular does not constitute an offer to sell or the solicitation of an offer to buy the Notes in any jurisdiction to any person to whom it is unlawful to make the offer or solicitation in such jurisdiction. The distribution of this Offering Circular and the offer or sale of Notes may be restricted by law in certain jurisdictions. The Issuer and the Managers do not represent that this Offering Circular may be lawfully distributed, or that the Notes may be lawfully offered, in compliance with any applicable registration or other requirements in any such jurisdiction, or pursuant to an exemption available thereunder, or assume any responsibility for facilitating any such distribution or offering. In particular, no action has been taken by the Issuer or the Managers that is intended to permit a public offering of the Notes or the distribution of this Offering Circular in any jurisdiction where action for that purpose is required. Accordingly, no Notes may be offered or sold, directly or indirectly, and neither this Offering Circular nor any advertisement or other offering material may be distributed or published in any jurisdiction, except under circumstances that will result in compliance with any applicable laws and regulations. Persons into whose possession this Offering Circular or any Notes may come must inform themselves about, and observe, any such restrictions on the distribution of this Offering Circular and the offering and sale of Notes.

For a description of further restrictions on offers and sales of Notes and distribution of this Offering Circular (see Part XV (*Subscription and Sale*) below).

The Notes have not been and will not be registered under the United States Securities Act of 1933, as amended (the **Securities Act**), or the securities laws of any state or other jurisdiction of the United States. The Notes are being offered and sold solely outside the United States to non-U.S. persons in reliance on Regulation S under the Securities Act (**Regulation S**). The Notes may not be offered, sold or delivered within the United States or to, or for the account or benefit of U.S. persons (as defined in Regulation S) unless they have been so registered or pursuant to an available exemption from the registration requirements of the Securities Act. For a further description of certain restrictions on the offering and sale of the Notes and on the distribution of this document, see “Subscription and Sale” below.

MIFID II product governance / Professional investors and ECPs only target market – Solely for the purposes of each manufacturer’s product approval process, the target market assessment in respect of the Notes has led to the conclusion that: (i) the target market for the Notes is eligible counterparties and professional clients only, each as defined in MiFID II; and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Notes (a **distributor**) should take into consideration the manufacturers’ target market assessment; however, a distributor subject to MiFID II is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturers’ target market assessment) and determining appropriate distribution channels.

PRIIPs Regulation / Prohibition of sales to EEA retail investors – The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the European Economic Area (EEA). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of MiFID II; (ii) a customer within the meaning of Directive 2016/97/EU (as amended, the **Insurance Distribution Directive**), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II; or (iii) not a qualified investor as defined in the Prospectus Regulation. Consequently no key information document required by Regulation (EU) No 1286/2014 (as amended, the **PRIIPs Regulation**) for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

UK PRIIPs Regulation / Prohibition of sales to UK retail investors – The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the United Kingdom (UK). For these purposes, a retail investor means a person who is neither (i) a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018 (EUWA); nor (ii) a qualified investor as defined in paragraph 15 of Schedule 1 to the Public Offers and Admissions to Trading Regulations 2014. Consequently no key information document required by Regulation (EU) No 1286/2014 as it forms part of domestic law by virtue of the EUWA (the **UK PRIIPs Regulation**) for offering or selling the Notes or otherwise making them available to retail investors in the UK has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the UK may be unlawful under the UK PRIIPs Regulation.

Notice to Canadian investors - The Notes may be sold only to purchasers in the provinces of Ontario, Alberta and British Columbia purchasing, or deemed to be purchasing, as principal that are accredited investors, as defined in National Instrument 45-106 *Prospectus Exemptions* or subsection 73.3(1) of the *Securities Act* (Ontario), and are permitted clients, as defined in National Instrument 31-103 *Registration Requirements, Exemptions and Ongoing Registrant Obligations*. Any resale of the Notes must be made in accordance with an exemption from, or in a transaction not subject to, the prospectus requirements of applicable securities laws.

Securities legislation in certain provinces or territories of Canada may provide a purchaser with remedies for rescission or damages if the Offering Circular or any applicable supplement (including any amendment thereto) contains a misrepresentation, provided that the remedies for rescission or damages are exercised by the purchaser within the time limit prescribed by the securities legislation of the purchaser's province or territory. The purchaser should refer to any applicable provisions of the securities legislation of the purchaser's province or territory for particulars of these rights or consult with a legal advisor.

Although an amount equal to the net proceeds of the Green Notes shall be allocated to Eligible Projects (as defined under Part XIII (*Use of Proceeds*) below), the Green Notes may not satisfy an investor's requirements or any future legal or other standards for investment in assets with sustainability characteristics. See "*Risk Factors – The use of proceeds of the Green Notes may not meet investor expectations*". None of the Managers makes any representation as to the suitability of the Green Notes to fulfil environmental, social or sustainability criteria required by any prospective investors.

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PART I: IMPORTANT INFORMATION

No person is or has been authorized to give any information or to make any representation not contained in or not consistent with this Offering Circular and any information or representation not so contained or inconsistent with this Offering Circular or any other information supplied in connection with the Notes and, if given or made, such information must not be relied upon as having been authorized by or on behalf of the Issuer or the Managers. Neither the delivery of this Offering Circular nor any sale made in connection herewith shall, under any circumstances, create any implication that the information contained in this Offering Circular is true subsequent to the date hereof or otherwise that there has been no change in the affairs of the Issuer since the date hereof or the date upon which this Offering Circular has been most recently amended or supplemented or that there has been no adverse change, or any event likely to involve any adverse change, in the condition (financial or otherwise) of the Issuer since the date hereof or, if later, the date upon which this Offering Circular has been most recently amended or supplemented or that the information contained in it or any other information supplied in connection with the Notes is correct at any time subsequent to the date on which it is supplied or, if different, the date indicated in the document containing the same. The Managers expressly do not undertake to review the financial condition or affairs of the Issuer during the life of the Notes.

Neither this Offering Circular nor any other information supplied in connection with the offering of the Notes should be considered as a recommendation by the Issuer or the Managers that any recipient of this Offering Circular or any other information supplied in connection with the offering of the Notes should purchase any Notes. Each investor contemplating purchasing any Notes should make its own independent investigation of the financial condition and affairs, and its own appraisal of the creditworthiness, of the Issuer. Neither this Offering Circular nor any other information supplied in connection with the offering of the Notes constitutes an offer or invitation by or on behalf of the Issuer or any of the Managers to any person to subscribe for or to purchase any Notes.

Neither the Managers nor any of their respective affiliates have authorized the whole or any part of this Offering Circular and none of them makes any representation or warranty or accepts any responsibility as to the accuracy or completeness of the information contained in this Offering Circular or any responsibility for any acts or omissions of the Issuer or any other person (other than the relevant Manager) in connection with the issue and offering of the Notes.

Save for the Issuer, no other party has independently verified the information contained herein. Accordingly, no representation, warranty or undertaking, express or implied, is made and no responsibility or liability is accepted by the Managers as to the accuracy or completeness of the information contained or incorporated in this Offering Circular or any other information in connection with the Issuer or the offering of the Notes. The Managers do not accept any liability, whether arising in tort or in contract or in any other event, in relation to the information contained or incorporated by reference in this Offering Circular or any other information in connection with the Issuer, the offering of the Notes or the distribution of the Notes.

Neither the Managers, the Sustainability Structuring Coordinator nor any of their respective affiliates have undertaken, nor are they responsible for, any assessment of the Eligible Projects (as defined in Part XIII (*Use of Proceeds*)), any verification of whether the Eligible Projects meet any eligibility criteria set out in the Green Finance Framework (as defined in Part XIII (*Use of Proceeds*)) or the monitoring of the use of proceeds (or amounts equal thereto) or the allocation of the proceeds to particular Eligible Projects. None of the Managers, the Sustainability Structuring Coordinator nor any of their respective affiliates accept any responsibility for any third party social, environmental and sustainability assessment of any Notes or make any representation or warranty or assurance whether the Notes will meet any investor expectations or requirements regarding such “green” or similar labels. The Managers are not responsible for the monitoring of the use of proceeds for any Notes. Sustainable Fitch Limited has been appointed by the Issuer. Neither the Managers, the Sustainability Structuring Coordinator nor any of their respective affiliates make any representation as to the suitability, nor do they accept any responsibility for any such third party social, environmental and sustainability assessment of the Notes. No representation or assurance is given by the Managers, the

Sustainability Structuring Coordinator nor any of their respective affiliates as to the suitability or reliability of the Green Finance Framework or any opinion or certification of any third party made available in connection with an issue of Notes and any such opinion or certification is not a recommendation by any Manager to buy, sell or hold any such Notes. In the event any such Notes are listed or admitted to trading on a dedicated “green” or other equivalently labelled segment of a stock exchange or securities market, no representation or assurance is given by the Managers that such listing or admission will be obtained or maintained for the lifetime of the Notes or that any such listing or admission will meet any criteria that an investor may require. Investors should refer to the Green Finance Framework, any SPO (as defined in Part XIII (*Use of Proceeds*)) and any public reporting by or on behalf of the Issuer in respect of the application of proceeds (each of which will be available on the Issuer’s website (see page 86 of this Offering Circular) and which, for the avoidance of doubt, will not be incorporated by reference into this Offering Circular) for information. Neither the Managers, the Sustainability Structuring Coordinator nor any of their respective affiliates make any representation as to the suitability or content of such materials.

All references in this document to **euro**, **EUR** and **€** refer to the currency introduced at the start of the third stage of European economic and monetary union pursuant to the Treaty establishing the European Community, as amended.

In connection with the issue of the Notes, BNP PARIBAS (the **Stabilizing Manager**) (or any person acting on behalf of the Stabilizing Manager) may over-allot Notes or effect transactions with a view to supporting the market price of the Notes at a level higher than that which might otherwise prevail. However, stabilization may not necessarily occur. Any such stabilization action may begin on or after the date on which adequate public disclosure of the terms of the offer of the Notes is made and, if begun, may cease at any time, but it must end no later than the earlier of 30 days after the issue date of the Notes and 60 days after the date of the allotment of the Notes. Any stabilization action or over-allotment must be conducted by the Stabilizing Manager in accordance with all applicable laws and rules.

The summaries and descriptions of legal provisions, accounting principles or comparisons of such principles, legal company forms or contractual relationships reported in this Offering Circular may in no circumstances be interpreted as investment, legal or tax advice for potential investors. Potential investors are urged to consult their own advisor, bookkeeper or other advisors concerning the legal, tax, economic, financial and other aspects associated with the subscription to the Notes.

The Notes are intended to be held in a manner which would allow eligibility for the central banking system for the euro (the **Eurosystem**). This simply means that the Notes are intended upon issue to be deposited with one of the ICSDs as common safekeeper and does not mean that the Notes will be recognized as eligible collateral for Eurosystem monetary policy and intra-day credit operations by the Eurosystem either upon issue or at any or all times during their life. Such recognition will depend upon satisfaction of the Eurosystem eligibility criteria.

SUITABILITY OF INVESTMENT

The Notes may not be a suitable investment for all investors. Each potential investor in the Notes must determine the suitability of that investment in light of its own circumstances. In particular, each potential investor should:

- (i) have sufficient knowledge and experience to make a meaningful evaluation of the Notes, the merits and risks of investing in the Notes and the information contained or incorporated by reference in this Offering Circular or any applicable supplement;
- (ii) have access to, and knowledge of, appropriate analytical tools to evaluate, in the context of its particular financial situation, an investment in the Notes and the impact the Notes will have on its overall investment portfolio;
- (iii) have sufficient financial resources and liquidity to bear all of the risks of an investment in the Notes, including where the currency for principal or interest payments is different from the potential investor's currency;
- (iv) understand thoroughly the terms of the Notes and be familiar with the behavior of any relevant financial markets; and
- (v) be able to evaluate (either alone or with the help of a financial adviser) possible scenarios for economic, interest rate and other factors that may affect its investment and its ability to bear the applicable risks.

When potential investors make a decision to invest in the Notes, they should base this decision on their own research of the Issuer and the conditions of the Notes, including, but not limited to, the associated benefits and risks. The investors must themselves assess, with their own advisors if necessary, whether the Notes are suitable for them, considering their personal income and financial situation. In case of any doubt about the risk involved in purchasing the Notes, investors should abstain from investing in the Notes.

The investment activities of certain investors are subject to legal investment laws and regulations, or review or regulation by certain authorities. Each potential investor should consult its legal advisers to determine whether and to what extent (i) Notes are legal investments for it, (ii) Notes can be used as collateral for various types of borrowing, and (iii) other restrictions apply to its purchase or pledge of any Notes. The investors should consult their legal advisers to determine the appropriate treatment of Notes under any applicable risk-based capital or similar rules.

Potential purchasers and sellers of the Notes should be aware that they may be required to pay taxes or other documentary charges or duties in accordance with the laws and practices of the country where the Notes are transferred or other jurisdictions. Potential investors are advised not to rely upon the tax summary contained in this Offering Circular but to seek the advice of a tax professional regarding their individual tax liabilities with respect to the acquisition, sale and redemption of the Notes. Only these advisors are in a position to duly consider the specific situation of the potential investor. This investment consideration has to be read in connection with Part XIV (*Taxation*).

FORWARD-LOOKING STATEMENTS

Certain statements included, or incorporated by reference, in this Offering Circular that address activities, events or developments that we expect or anticipate will or may occur in the future, may constitute “forward-looking statements”. All statements other than statements of historical facts may be forward-looking statements. Forward-looking statements can be identified by certain words, such as “anticipate,” “intend,” “plan,” “goal,” “seek,” “believe,” “project,” “estimate,” “expect,” “strategy,” “future,” “likely,” “may,” “should,” “will” and similar references to future periods.

Forward-looking statements are subject to risks, uncertainties and other factors that are difficult to predict and that may cause the actual results of the Company to differ materially from future results expressed or implied by such forward-looking statements. Forward-looking statements are set forth in a number of places in this Offering Circular, including in Part II (*Risk Factors*) and Part IX (*Description of the Issuer*). Prospective investors should not place undue reliance on any of these forward-looking statements. Factors that might cause or contribute to such a material difference include, but are not limited to, the factors affecting the Company's business set forth in Part II (*Risk Factors*) of this Offering Circular and in the Company's public filings and other disclosures. Forward-looking statements reflect the current views of the Company's management and assumptions based on information currently available to the Company's management. Forward-looking statements speak only as of the date of this Offering Circular, and the Company does not assume any obligation to update such statements, except as required by law.

PART II: RISK FACTORS

The Issuer believes that the following factors may, individually or cumulatively, affect its ability to fulfill its obligations under the Notes. Most of these factors are contingencies that may or may not occur. Although the Issuer has conducted a materiality assessment to determine which risk factors are most material if they were to occur, the Issuer is not in a position to express a view on the likelihood of any such contingency occurring.

In addition, factors that are material for the purpose of assessing the market risks associated with the Notes are described below.

The Issuer believes that the factors described below represent the material risks inherent in investing in the Notes, but the inability of the Issuer to pay interest, principal or other amounts on or in connection with the Notes may occur for other reasons that may not be considered material risks by the Issuer based on information currently available to it or which it may not currently be able to anticipate. Prospective investors should also read the detailed information set out elsewhere in this Offering Circular or incorporated by reference in this Offering Circular and reach their own views prior to making any investment decision and consult with their own professional advisors if they consider it necessary. Terms defined in Part V (Terms and Conditions of the Floating Rate Notes) and Part VI (Terms and Conditions of the Green Notes) shall have the same meaning where used below. All references to “our”, “we”, “us”, etc. are to the Issuer.

FACTORS THAT MAY AFFECT THE ISSUER'S ABILITY TO FULFIL ITS OBLIGATIONS UNDER THE NOTES

Financial risks relating to the Issuer

Unfavorable macroeconomic conditions may negatively impact our financial performance.

A deterioration of macroeconomic conditions in the regions and countries in which our respective subsidiaries' operations are conducted could adversely affect our financial performance and position. Prevailing economic conditions (recessionary pressures, high levels of inflation, higher unemployment levels, lower or stagnating real wages, declining access to credit, government monetary and fiscal policies, fluctuations in interest rates, market indices, equity and other securities prices, weaknesses in housing and real estate markets, removal of subsidies, reduced public spending or credit crises, increases in fuel and commodity prices and a loss of consumer confidence) may impact the disposable income and shopping habits of our customers which may in turn affect the demand for our products and our ability to maintain our revenues in line with targets and expectations. The cost of doing business may also be materially affected as a result of, amongst other things, increases in the costs of, or volatility in the costs of, raw materials or commodities, including foods, energy prices and other elements of operational and capital expenditure, cost increases being passed along supply chains by primary producers and suppliers, changes in fiscal policies, including those related to taxation, and adverse exchange rate movements. If it is not possible to adjust Ahold Delhaize's pricing structures accordingly in line with increasing costs (price increases may influence customer spending decisions and priorities and adversely impact the Issuer or some of its subsidiaries' relative competitive position), Ahold Delhaize will need to absorb them, resulting in an adverse effect on margins and profitability. Any combination of these adverse changes to general economic conditions or the cost of doing business could have a significant adverse effect on Ahold Delhaize's business, the businesses of our subsidiaries, cash flows, financial condition, or results of operations.

We have financial debt outstanding that could negatively impact our business.

As of December 28, 2025, Ahold Delhaize's consolidated net debt was EUR 14,699 million, which represents 30% of our total assets. The Issuer defines net debt as the difference between (i) the sum of loans, lease liabilities and short-term debt and (ii) cash, cash equivalents, current portion of investment in debt instruments, and short-term deposits and similar instruments. The Issuer takes the view that, because cash, cash equivalents, current portion of investments in debt instruments and short-term deposits and similar instruments can be used,

among other things, to repay indebtedness, netting this against gross debt is a useful measure for investors to judge Ahold Delhaize's leverage. Net debt may include certain cash items that are not readily available for repaying debt.

Our level of debt may affect our day-to-day business by limiting our financial flexibility to adopt to industry changes or place us in a competitive disadvantage with companies less leveraged than us. Our level of debt also leaves us more vulnerable against economic and industry conditions and requires us to allocate portions of our cash flows for debt service purposes. Financial risks associated to our level of debt also include potential difficulties to obtain additional financing.

The significance of the contributions of our U.S. businesses to our revenues and the geographic concentration of our respective subsidiaries' U.S. operations on the East Coast of the United States make us vulnerable to economic downturns, natural disasters and other catastrophic events that impact that region.

A total of 57.5% of our net sales during the 52 weeks ended December 28, 2025, was generated through our respective subsidiaries' U.S. operations. We depend in part on these U.S. operations for dividends and other payments to generate the funds necessary to meet financial obligations. Substantially all of the U.S. operations are located on the East Coast of the United States. Consequently, the operations depend significantly upon economic and other conditions in this area, in addition to those that may affect the United States or the world as a whole. Our operating and financial results as a whole may suffer based on a general economic downturn, natural disaster, change in regulations or level of government support or other adverse conditions impacting the East Coast of the United States.

Unfavorable exchange rate fluctuations may negatively impact our financial performance.

Our respective subsidiaries' operations are conducted primarily in the United States, the Eurozone countries of the Netherlands, Belgium and Greece and to a lesser extent in other parts of Europe outside the Eurozone, including the Czech Republic, Romania and the Republic of Serbia. Although our historical financial information is being presented in euros, during the 52 weeks ended December 28, 2025, we derived 67.8% of our net sales from subsidiaries that have functional currencies other than the euro. The operating results and the financial position of each of our entities outside the Eurozone are accounted for in the relevant local currency, including the U.S. dollar, and are then translated into euros at the applicable foreign currency exchange rate for inclusion in our consolidated financial statements. Exchange rate fluctuations between these local currencies, including the U.S. dollar, and the euro could have a material adverse effect on our consolidated financial statements.

Because a substantial portion of our assets, liabilities and operating results are denominated in currencies other than our presentation currency, the euro, we are particularly exposed to currency risk arising from fluctuations in the value of these currencies against the euro. We aim to minimize this exposure by funding our foreign operations in their functional currency, wherever feasible. Nevertheless, a twenty-percentage point weakening of the U.S. dollar to the euro results in a decrease of the operating income of the Group by EUR 380 million in the 52 weeks ended December 28, 2025.

The cross guarantee mechanism in place with us and some of our subsidiaries entails certain limits and restrictions and enforcing such guarantee in a legal proceeding, as necessary, would entail additional costs and formalities for the Noteholders.

The Guarantors are subsidiaries of the Issuer. Potential investors must read the description of the Cross Guarantee Agreement set out in Part VIII (*Description of the Cross Guarantee*) below. In particular, the Noteholders will benefit from the Cross Guarantee Agreement, but it must be noted that in certain circumstances a Guarantor may terminate its guarantee. Also, the obligations of the Guarantors under the Cross Guarantee Agreement are limited to the maximum amount that can be guaranteed without constituting a fraudulent conveyance or fraudulent transfer under the various applicable insolvency laws. The Guarantors are

obligated to make payments owed in respect of the Notes, in the event of non-payment by the Issuer without Noteholders needing to take any formal action. However, in case of default of the Issuer and non-performance by the Guarantors, if any Noteholder decides to enforce the guarantee in a legal proceeding, he would proceed directly against one or, if a single Guarantor is unable to financially satisfy a claim, several Guarantors (the guarantee binds all parties to the Cross Guarantee Agreement, but it is possible that the Noteholder must proceed against several Guarantors in case of default of one or several Guarantors). The Fiscal Agent will only proceed to make payment, if he has received an adequate amount from one or several Guarantors. The Fiscal Agent shall deduct the movable withholding tax on the accrued interests that would be reimbursed, if and to the extent so required by applicable law. The Cross Guarantee Agreement is governed by New York law, which may lead to additional costs as the Noteholders may need to request assistance of a lawyer with expertise in financial products and New York law.

As a guarantor under the Cross Guarantee Agreement and some other agreements, under certain circumstances, we may have to pay for financial indebtedness of any of our subsidiaries.

Under the Cross Guarantee Agreement, if any financial indebtedness (as defined under Part VIII (*Description of the Cross Guarantee*) below) owed by one of our subsidiaries party to such agreement is not recoverable from such entity, the creditor may call upon the guarantee and claim against any of the guarantors, including Ahold Delhaize, in accordance with the terms of the Cross Guarantee Agreement. We may therefore have to pay for any Financial Indebtedness of any of our subsidiaries party to the Cross Guarantee Agreement in case of default of such party. As at the date of this Offering Circular, the outstanding bonds and notes at subsidiaries guaranteed by the Issuer amount to EUR 715 million. Apart from our guarantee under the Cross Guarantee Agreement, we may also have to pay amounts owed by any of our subsidiaries in case of default by such subsidiaries, in instances where we guaranteed the undertakings of any such subsidiaries.

We may experience adverse results arising from claims against our self-insurance programs. Additionally, new or renewed insurance policies may be subject to increases in premiums and decreases in coverage limits, and, insurance coverage over specific lines of coverage may be difficult or prohibitively expensive to obtain.

We manage our insurable risks through a combination of self-insurance and commercial insurance coverage. Our and our respective subsidiaries' operations maintain varying levels of self-insurance for US workers' compensation, general liability, property, automobile liability, property damage, business interruption and cyber risk. Self-insurance liabilities are estimated based on actuarial valuations. While we believe that our actuarial estimates are reasonable, they are subject to a high degree of variability and uncertainty caused by such factors as future interest and inflation rates; future economic conditions; litigation and claims; settlement trends and results; legislative and regulatory changes; changes in benefit levels; and the frequency and severity of incurred-but-not-reported claims. It is possible that the final resolution of some claims may require significant expenditures in excess of existing reserves.

We assess and monitor the financial strength and credit-worthiness of the commercial insurers from which we purchase insurance. However, we remain exposed to a degree of counterparty credit risk with respect to these insurers. If conditions of economic distress were to cause the liquidity or solvency of our counterparties to deteriorate, we may not be able to be indemnified from the insurer in accordance with the terms and conditions of our policies.

Risk transfer to insurers is dependent upon insurance market dynamics, including fluctuating risk appetite on certain lines of coverage, the willingness of insurers to underwrite and Ahold Delhaize exposure.

The Issuer does not present stand-alone financial information for individual Guarantors and audited consolidated financial statements for the Issuer included in this Offering Circular may be of limited use in assessing the financial position of individual Guarantors.

As of and during the 52 weeks ended December 28, 2025, the Issuer represented -39% of the Issuer and its subsidiaries' (the **Group**) net assets and -1% of the Group's EBITDA.¹ As of and during the 52 weeks ended December 28, 2025, the Guarantors represented 43% of the Group net assets and 41% of the Group EBITDA. The Issuer defines EBITDA as operating income / (loss) plus depreciation and amortization. The 2024 Audited Financial Statements and the 2025 Audited Financial Statements (each as defined in Part IV (*Documents incorporated by reference*)) are consolidated at the Issuer level and do not include standalone financial information of individual Guarantors. As the non-Guarantor subsidiaries of the Issuer represent 96% of the consolidated net assets and 60% of the consolidated Group EBITDA as at and for the 52 weeks ended December 28, 2025, such financial information may be of limited use in assessing the financial position of individual Guarantors. Financial information of the Issuer, the Guarantors and non-guarantors is consolidated in the 2024 Audited Financial Statements and the 2025 Audited Financial Statements.

Increasing costs associated with our defined benefit pension plans may adversely affect our operating results, financial position or liquidity.

A number of union employees working for Ahold Delhaize's brands in the United States are covered by multi-employer plans (**MEPs**) based on obligations arising from collective bargaining agreements. The risks of participating in MEPs are different from the risks of single employer plans. Ahold Delhaize's contributions are pooled with the contributions of other contributing employers and are therefore used to provide benefits to employees of these other participating employers. If other participating employers cease to participate in the plan without paying their allocable portion of the plan's unfunded obligations, this could result in increases in the amount of the plan's unfunded benefits and, thus, Ahold Delhaize's future contributions. Similarly, if a number of employers cease to have employees participating in the plan, Ahold Delhaize could be responsible for an increased share of the plan's deficit. If Ahold Delhaize seeks to withdraw from a MEP, it generally must obtain the agreement of the applicable unions and will likely be required to pay withdrawal liability in connection with this.

Under normal circumstances, when a MEP reaches insolvency, it must reduce all accrued benefits to the maximum level guaranteed by the U.S. Pension Benefit Guaranty Corporation (**PBGC**). MEPs pay annual insurance premiums to the PBGC for such benefit insurance.

Ahold Delhaize participates in 7 multi-employer pension plans that are defined benefit plans on the basis of the terms of the benefits provided. The Company's participation in these MEPs, and the funding status of the plans is outlined in the MEPs Overview table shown in Note 24 to the 2025 Audited Financial Statements (as defined under Part IV (*Documents Incorporated By Reference*) below).

The Group estimates its proportionate share of the total net deficit to be EUR 50 million as of and during the 52 weeks ended December 28, 2025 versus EUR 76 million as of and during the 52 weeks ended December 29, 2024. The estimate of the Company's net proportionate share of the plans' deficits is based on the latest available information received from these plans, such as the plans' measurement of plan assets and the use of discount rates between 5.5% and 7.5%. Ahold Delhaize's proportionate share of deficit (surplus) is calculated by multiplying the deficit / (surplus) of each plan that the Company participates in by Ahold Delhaize's participation percentage in that plan. This proportional share of deficit / (surplus) is an indication of our share of deficit / (surplus) based on the best available information. Ahold Delhaize does not have sufficient information to accurately determine its ratable share of plan obligations and assets following defined benefit accounting principles and the financial statements of the MEPs are drawn up on the basis of other accounting

¹ In this risk factor, the EBITDA and net asset figures are unaudited and any deviation of the EBITDA or net assets figures from 100% is due to rounding.

policies than those applied by Ahold Delhaize. Consequently, these MEPs are not included in the Company's consolidated balance sheet.

As with all pension plans, multi-employer pension plans in the U.S. are regulated by the Employee Retirement Income Security Act of 1974 (ERISA), as amended; the Pension Protection Act of 2006 (PPA); and the Multi-employer Pension Reform Act of 2014 (MPRA), among other legislation.

Under the PPA, plans are categorized as "endangered" (Yellow Zone), "seriously endangered" (Orange Zone), "critical" (Red Zone), or neither endangered nor critical (Green Zone). This categorization is primarily based on three measures: the plan's funded percentage, the number of years before the plan is projected to have a minimum funding deficiency under ERISA and the number of years before the plan is projected to become insolvent.

A plan is in the "Yellow Zone" if the funded percentage is less than 80% or a minimum funding deficiency is projected within seven years. If both of these triggers are reached, the plan is in the "Orange Zone." Generally, a plan is in the "Red Zone" if a funding deficiency is projected at any time in the next four years (or five years if the funded percentage is less than 65%). Plans with a funding ratio above 80% are generally designated as being in the "Green Zone." A plan in the "Red Zone" may be further categorized as "critical and declining" if the plan is projected to become insolvent within the current year or within either the next 14 years or the next 19 years, depending on the plan's ratio of inactive participants to active participants and the plan's specific funding percentage. MEPs in endangered or critical status are required by U.S. law to develop either a funding improvement plan (FIP) or a rehabilitation plan (RP) to enhance funding through reductions in benefits, increases in contributions, or both.

As shown within the MEPs Overview table, as of December 28, 2025 the Group's proportionate share of the deficit is EUR 50 million, with some of these plans in a "red zone" status. If the underfunded liabilities of the multi-employer pension plans are not reduced, either by improved market conditions, reductions in benefits and / or collective bargaining changes, increased future payments by the Company and the other participating employers may result. However, all future increases generally will be subject to the collective bargaining process.

During the 52 weeks ended December 28, 2025, the Group's contributions were EUR 66 million. Ahold Delhaize has a risk of increased contributions and withdrawal liability (upon a withdrawal) if any of the participating employers in an underfunded MEP withdraw from the plan or become insolvent and are no longer able to meet their contribution requirements or if the MEP itself no longer has sufficient assets available to fund its short-term obligations to the participants in the plan. If and when a withdrawal liability is assessed, it may be substantially higher than the proportionate share noted above. Any adjustment for a withdrawal liability will be recorded when it is probable that a liability exists, and the amount can be reliably estimated.

Strategic risks relating to the Issuer

Our results are subject to risks relating to competition and pressure on profit margins in the food retail industry.

The food retail industry is competitive and generally characterized by pressure on profit margins. Our competitors include international, national, regional and local supermarket chains, supercenters, independent grocery stores, specialty food stores, warehouse club stores, retail drug chains, convenience stores, membership clubs, general merchandisers, discount retailers, online retailers and restaurants. It is possible that we could face increased competition in the future from some or all of these competitors, especially from non-traditional eCommerce retailers who are capitalizing on the on-going shift in consumer purchasing from in-store to online and mobile. Developments in artificial intelligence may result in disruption to the food retail industry and trigger shifts in customer behavior. In addition, consolidation in the food retail industry due to increasing competition from larger companies is also likely to continue. Food retail businesses generally

compete on the basis of location, quality of products, service, price, product variety, store condition and eCommerce offerings. The ability to maintain our current position depends upon the ability of our respective subsidiaries to compete in the food retail industry through various means such as price promotions, continued reduction of operating expenses where the cost savings are reinvested in our Company, enhancing customer offerings and store expansions. To the extent that prices are reduced to maintain or grow market share, net income and cash generated from the respective subsidiaries' operations could be adversely affected. Some of our competitors may have financial, distribution, purchasing and marketing resources that are greater than ours, and there is no assurance that we will be able to successfully compete in the markets where our respective subsidiaries operate. Profitability could be impacted as a result of the pricing, purchasing, financing, advertising or promotional decisions made by our competitors. Such an impact on profitability could have a significant adverse effect on our business and the businesses of our respective subsidiaries, cash flows, financial condition or operating results.

We may be unable to successfully develop and execute our strategy, which may include, but is not limited to, completing renovations and conversions, implementing brand marketing plans, growing our eCommerce business and executing our sustainability strategy.

Our success depends in large part on the ability of our respective subsidiaries to operate their customers' preferred local supermarkets. If they are unable to successfully develop and execute a strategy, or if our plans fail to meet customers' expectations, our overall financial condition and operating results could be adversely affected. The introduction, implementation, success and timing of new business initiatives and strategies, including but not limited to initiatives to increase revenue, reduce costs or enter into new areas of business, could be less successful or could be different than anticipated, which could materially adversely affect our business. Our strategy relies on our ability to, among others, complete store renovations and conversions, implement and execute brand-specific marketing plans, and expand our eCommerce business. These are described further below.

A key to our respective subsidiaries' business strategy is the renovation and/or conversion of existing stores as well as the renovation of infrastructure. During the 52 weeks ended December 28, 2025, 450 stores were remodelled. Although it is expected that cash flows generated from operations, supplemented by the unused borrowing capacity under our credit facilities and the availability of capital lease financing, will be sufficient to fund capital renovation programs and conversion initiatives, sufficient funds may not be available. The inability to successfully renovate and/or convert existing stores and other infrastructure could adversely affect our businesses, operating results and ability to compete successfully.

In addition, customers are increasingly shopping over our brand's eCommerce websites (e.g., delhaize.be, ah.nl, bol.com, hannaford.com) and mobile commerce applications. During the 52 weeks ended December 28, 2025, 11% of net sales were derived from our eCommerce business, also referred to as 'online sales'. We anticipate that online and mobile shopping will continue to be a key component of growth for food retailers in years to come. Artificial intelligence platforms may become more prevalent in the food retail industry and may result in disruption to existing models and trigger shifts in customer behavior. Any failure by our respective subsidiaries to provide attractive, user-friendly online shopping platforms that meet the expectations of online shoppers and adapt to future developments and trends in eCommerce could place them and us at a competitive disadvantage, result in the loss of eCommerce and other sales, harm our reputation with customers and have a material adverse impact on the growth of our eCommerce business, operating results and ability to compete successfully.

Societal customer and other stakeholder expectations around sustainability initiatives and our performance in relation to environmental, social and governance topics are considered in our strategy. Failure of the Issuer or any of our respective subsidiaries to effectively meet stakeholder expectations with regards to material environmental, social or governance topics, which are increasingly polarized and fragmented, may have an adverse effect on our reputation and financial performance. We may be exposed to other climate and environmental risks concerning structural changes made in the transition to a low-carbon, environment-

conscious economy, such as shifts in consumer behaviour, volatility in commodity and energy markets, technological change and climate and environment-related policy and regulation. Inability or failure to effectively align our strategy with future developments in relation to transitional climate change and environmental risks could have a material impact on our competitiveness and could adversely affect our business, operating results and ability to compete successfully.

We are exposed to reputational risk from the actions of our joint venture partners, franchised and affiliated stores, and similar arrangements.

As the Issuer has entered into joint ventures, franchised and affiliated stores, and similar arrangements, there remains an inherent risk in managing them. The operators of our affiliated and franchised stores operate and oversee the daily operations of their stores and are independent third parties. The reputation of the Issuer may as a result be impacted by issues that affect its partners. For example, the countries in which some of our joint ventures and affiliates operate in have varying and often less stringent laws and regulations regarding product safety and integrity, as well as labor laws and standards. Even if the partner or affiliate is operating within the boundaries of their local laws and regulations, a violation of what is considered morally and ethically responsible and acceptable could result in significant scrutiny on our global company resulting in consumer fall-out or protest. Although we attempt to properly select, train and support the operators of our affiliated and franchised stores, the ultimate success and quality of any affiliated or franchised store will rest with the third-party operators. Additionally, at the brand and global levels, a social listening tool is utilized to monitor and assess the level of public discussion surrounding our brands and global enterprise on a variety of key topics. To the extent that public discussion evolves in a way that is harmful to the reputation of our brands or global enterprise, it triggers the brand and global Communications teams to step in and direct public discussion and reiterate the Company's statements and positions. The residual risk to our organization is that despite our best efforts to hold our partners and affiliates to our own standards of operation, a product safety or labor related violation in a partner or affiliate may have a significant impact to our global reputation and sales.

Operational risks relating to the Issuer

A competitive labor market, changes in labor conditions or labor disruptions such as strikes, work stoppages and slowdowns may increase our respective subsidiaries' costs or negatively affect their financial performance.

Our success depends in part on our and our respective subsidiaries' ability to attract and retain qualified personnel in all the businesses, including executives to lead them. We compete with other businesses in our markets in attracting and retaining employees. Tight labor markets, increased overtime, collective labor agreements, increased healthcare costs, government-mandated increases in the minimum wage and a higher proportion of full-time employees could result in an increase in labor costs, which could materially impact our respective subsidiaries' operating results. A shortage of qualified employees may also require increases in wage and benefit offerings to compete effectively in the hiring and retention of qualified employees or to retain more expensive temporary employees. We are committed to providing a safe and secure working environment to ensure the safety and well-being of our employees. However, it is possible that incidents or situations may cause injuries or negatively impact the well-being of some of our personnel which could negatively impact productivity, lead to legal actions or adverse publicity and have a material adverse impact on cash flows, financial condition and operating results.

A number of our and our respective subsidiaries' employees, both in the United States and Europe, are members of unions. It is possible that relations with the unionized portion of some or all of those workforces could deteriorate or that the workforces could initiate a strike, work stoppage or slowdown in the future. Similar actions by the non-unionized workforces of our company's or our respective subsidiaries are also possible. In such an event, our respective subsidiaries' businesses, cash flows, financial condition and operating results could be negatively affected, and they may not be able to adequately meet the needs of customers by utilizing the remaining unaffected workforce. Further, as existing collective bargaining

agreements are expected to expire, our respective subsidiaries who are signatory to such agreements may not be able to negotiate extensions to, or replacements for, such agreements on acceptable terms, which could result in work stoppages or other costs, which could be disruptive to business, lead to adverse publicity and have a material adverse impact on cash flows, financial condition and operating results.

Also, we will always face the risk that legislative bodies may approve laws that liberalize the procedures for union organization, and there can be no assurance that our company's non-unionized employees will not become unionized. If more of our company's workforce becomes unionized, it could affect our operating expenses. There can be no assurance that we or our subsidiaries will be able to fully absorb any increased labor costs through efforts to increase efficiencies in other areas of operations. Increased labor costs could increase our costs, resulting in a decrease in profits or an increase in losses.

Natural disaster, climate change, geopolitical, cybersecurity, IT system failures or other events could adversely affect the continuity of our operations and our financial performance.

The occurrence of one or more natural disasters, such as earthquakes, tsunamis, pandemics, hurricanes, droughts, extreme floods or other severe weather events, whether as a result of climate change or otherwise, nature-related events, such as biodiversity loss, geopolitical events, such as military conflict, civil unrest or government curfews in a country in which we or our respective subsidiaries operate or in which or near where our suppliers are located, or attacks disrupting transportation systems (such as attacks impacting the Red Sea shipping route), cybersecurity incidents, IT system failures, or other incidents impacting the availability of key IT applications could adversely affect operations and financial performance. Such events could result in physical damage to one or more of our properties, a temporary closure of one or more stores or distribution centers, a temporary lack of an adequate work force in a market, a temporary decrease in customers in an affected area, a temporary lack of availability of key IT applications, a temporary or long-term disruption in the supply of products from some local and overseas suppliers, a temporary disruption in the transport of goods from overseas, a temporary disruption in the delivery of goods to distribution centers or stores within a country in which our respective subsidiaries are operating, or a temporary or long-term reduction in the availability of products in their stores. These factors could otherwise disrupt and adversely affect our operations and financial performance.

Compliance risks relating to the Issuer

There are inherent limitations in our control systems, and misstatements due to error or fraud may occur and not be detected, that may harm our business and financial performance and result in difficulty meeting our reporting obligations.

Effective internal control over financial and sustainability reporting is necessary for us to provide reasonable assurance that our financial statements are free of material misstatement and limited assurance that our sustainability reporting in the sustainability statements does not contain material inaccuracies. If we cannot provide reasonable assurance with respect to our financial reports, limited assurance with respect to our sustainability statements, our reputation, business and operating results could be harmed. Internal control over financial and sustainability reporting may not prevent or detect misstatements because of its inherent limitations, including the possibility of human error, the circumvention or overriding of controls, or fraud. Therefore, even effective internal controls cannot provide absolute assurance with respect to the preparation and fair presentation of financial statements and sustainability statements. Given our brand-centric operating model and autonomy that local brands have to run their operations and support office functions, we run the risk that a breakdown in internal controls at one brand may have a significantly material impact on the accuracy and completeness of the consolidated financial and sustainability statements. If we fail to maintain the adequacy of these internal controls, including any failure to implement required new or improved controls, or

if we experience difficulties in our integration and implementation of changes to our internal controls, the businesses and operating results could be harmed and we could fail to meet our reporting obligations.

Various aspects of our and our respective subsidiaries' businesses are subject to federal, regional, state and local laws and regulations, including environmental regulations in the countries we operate in. Our compliance with these laws and regulations may require additional expenses or capital expenditures and could adversely affect our ability to conduct our business as planned.

In addition to environmental regulations, our and our respective subsidiaries' businesses are subject to federal, regional, state and local laws and regulations in the United States, the Netherlands, Belgium and other countries relating to, among other things, but not limited to, zoning, land use, workplace safety, public health, community right-to-know, data privacy, product safety, environmental measures, store size, alcoholic beverage sales, tobacco sales and pharmaceutical sales. We may also be subject to laws and regulations in jurisdictions which impose temporary or long-term restrictions or limits on product pricing or margins. A number of jurisdictions regulate the licensing of supermarkets, including retail alcoholic beverage license grants. In addition, under certain regulations, we are prohibited from selling alcoholic beverages in some of our stores. We are also subject to laws governing our relationships with employees, including minimum wage requirements, overtime, working conditions, collective bargaining, disabled access and work permit requirements. A number of laws exist that impose obligations or restrictions with respect to property access. Compliance with these laws could result in modifications to properties or prevent performing certain further renovations. Compliance with, or changes in, applicable laws could reduce revenue and profitability and could otherwise adversely affect our businesses, financial condition or operating results. We may also be subject to significant fines, damages awards or other expenses related to compliance with applicable laws which could cause reputational damage and have a material adverse impact on our cash flows, financial condition and operating results.

We are subject to a variety of antitrust and similar legislation in the jurisdictions where we and our respective subsidiaries operate. In a number of markets, we have market positions which may make future significant acquisitions more difficult and may limit our ability to expand by acquisition or merger, if we wish to do so.

In addition, we and our respective subsidiaries are subject to legislation relating to unfair competitive practices and similar behavior in many of the jurisdictions where our respective subsidiaries operate. We or they may be subject to allegations of, or further regulatory investigations or proceedings into, such practices. Such allegations, investigations or proceedings (irrespective of merit) may require the devotion of significant management resources to defending ourselves. In the event that such allegations are proven, there may be significant fines, damages awards and other expenses, and our and our subsidiaries' reputations may be harmed, which could materially adversely affect our businesses, results of operation, financial condition and liquidity.

Taxation Risks in relation to the Issuer

The national implementation of Council Directive (EU) 2022/2523 of 14 December 2022 on ensuring a global minimum level of taxation for multinational enterprise groups and large-scale domestic groups in the European Union may result in a higher tax burden for the Issuer's group which could have a negative effect on the Issuers group solvency and financial condition

The Global Anti-Base Erosion Model Rules (**Pillar Two**), an initiative by the OECD/G20 Inclusive Framework, introduces a minimum level of taxation for multinationals with an annual consolidated revenue of EUR 750 million or more in at least two out of the four fiscal years immediately preceding the tested fiscal year. The aim of Pillar Two is to ensure that large multinational enterprise groups are subject to a minimum effective tax rate of 15% in each jurisdiction where they operate.

The Council of the European Union (EU) formally adopted Council Directive (EU) 2022/2523 (**Pillar Two Directive**). The Pillar Two directive was published in the Official Journal of the European Union on December 22, 2022. EU member states had to implement the Pillar Two Directive in their national laws by December 31, 2023. The Netherlands implemented the Pillar Two Directive in the Dutch Minimum Tax Act 2024 (*Wet minimumbelasting 2024*), which entered into force on December 31, 2023. The Dutch Minimum Tax Act 2024 applies the IIR and the QDMTT (as further discussed below) for accounting periods starting on or after December 31, 2023 and the UTPR (as further discussed below) for accounting periods starting on or after December 31, 2024.

The primary mechanism for implementation of Pillar Two will be an income inclusion rule (**IIR**) pursuant to which a top up tax is payable by a parent entity of a group if and to the extent that one or more constituent members of the group have been taxed below an effective rate of 15%. In the situation that no IIR applies at the ultimate parent entity level, a lower level (intermediary) entity may be required to apply the IIR. A secondary fall back is provided by an undertaxed payment rule (**UTPR**) in case the IIR has not been applied. The UTPR can be applied by (i) limiting or denying a deduction or (ii) making an adjustment in the form of an additional tax. The Netherlands opted for option (ii) i.e. to make an adjustment in the form of an additional tax. In addition, and as provided for as option in the Pillar Two Directive, the Dutch Minimum Tax Act 2024 also includes a qualified domestic minimum top-up tax (**QDMTT**). A jurisdiction that incorporates the QDMTT becomes the first in line to levy any top-up tax from entities located in its jurisdiction. It must compute profits and calculate any top-up tax due in the same way as the Pillar Two rules. Without a QDMTT, another jurisdiction as determined by the Pillar Two rules would be entitled to levy the top-up tax.

On January 5, 2026, the OECD/G20 released details of a “side-by-side package” related to the Pillar Two rules. The side-by-side package comprises four new safe harbors and an extension of an existing safe harbor that should together simplify compliance in low risk cases, facilitate favorable treatment for substance based local incentives, and address groups whose UPEs are in jurisdictions with eligible minimum tax systems. The Dutch government has indicated that the side-by-side package will be implemented through separate legislation that is expected to be submitted to the Dutch parliament before summer 2026.

Pillar Two could result in a higher tax burden for the Issuer’s group which could have a negative effect on the Issuer’s group solvency and financial condition.

FACTORS THAT ARE MATERIAL FOR THE PURPOSE OF ASSESSING THE MARKET RISKS ASSOCIATED WITH THE NOTES

Risks related to the nature of the Notes

The Notes are exposed to market interest rate risk.

Investment in the Notes involves the risk that subsequent changes in market interest rates may adversely affect the value of the Notes. The longer the maturity of Notes, the more exposed Notes are to fluctuations in market interest rates.

Investment in Notes involves the risk that if market interest rates subsequently increase above the rate paid on the Notes, this will adversely affect the value of the Notes. During periods of rising interest rates, the prices of fixed rate securities, such as the Notes, tend to fall and gains are reduced or losses incurred upon their sale.

Therefore, investment in the Notes involves the risk that changes in market interest rates may adversely affect the value of the Notes.

The regulation and reform of "benchmarks" may adversely affect the value of the Floating Rate Notes linked to or referencing such "benchmarks".

Interest rates and indices which are deemed to be "benchmarks", (including the euro interbank offered rate (**EURIBOR**)) are the subject of national and international regulatory guidance and proposals for reform. Some of these reforms are already effective whilst others are still to be implemented. These reforms may cause such benchmarks to perform differently than in the past, to disappear entirely, or have other consequences which cannot be predicted. Any such consequence could have a material adverse effect on any Notes referencing such a benchmark.

Regulation (EU) 2016/1011 (the **EU Benchmark Regulation**) applies, subject to certain transitional provisions, to the provision of benchmarks, the contribution of input data to a benchmark and the use of a benchmark within the EU. Among other things, it (i) requires benchmark administrators to be authorised or registered (or, if non-EU-based, to be subject to an equivalent regime or otherwise recognised or endorsed) and (ii) prevents certain uses by EU supervised entities of "benchmarks" of administrators that are not authorised or registered (or, if non-EU based, not deemed equivalent or recognised or endorsed).

The EU Benchmark Regulation could have a material impact on any Notes linked to or referencing a benchmark in particular, if the methodology or other terms of the benchmark are changed in order to comply with the requirements of the EU Benchmark Regulation. Such changes could, among other things, have the effect of reducing, increasing or otherwise affecting the volatility of the published rate or level of the relevant benchmark.

More broadly, any of the international or national reforms, or the general increased regulatory scrutiny of benchmarks, could increase the costs and risks of administering or otherwise participating in the setting of a benchmark and complying with any such regulations or requirements.

Such factors may have (without limitation) the following effects on certain benchmarks: (i) discouraging market participants from continuing to administer or contribute to a benchmark, (ii) triggering changes in the rules or methodologies used in the benchmark and/or (iii) leading to the disappearance of the benchmark. Any of the above changes or any other consequential changes as a result of international or national reforms or other initiatives or investigations, could have a material adverse effect on the value of and return on the Floating Rate Notes.

Investors should consult their own independent advisers and make their own assessment about the potential risks imposed by the EU Benchmark Regulation or any of the international or national reforms and the possible application of the benchmark replacement provisions of Floating Rate Notes in making any investment decision with respect to the Floating Rate Notes.

The Notes may be redeemed prior to maturity.

In the event: (A) of the occurrence of an Event of Default (as defined in Condition 8 (*Events of Default*) of the relevant Terms and Conditions), or (B) that the Issuer would be obliged (as set out in Condition 7 (*Taxation*) of the relevant Terms and Conditions) to increase the amounts payable in respect of any Notes as a result of any change in, or amendment to, the laws, treaties or regulations of the Netherlands or any political subdivision or any authority thereof or therein having power to tax, or any change in the application or official interpretation of such laws, treaties or regulations, which change or amendment becomes effective on or after the Issue Date, the Notes may be redeemed prior to maturity in accordance with the applicable Terms and Conditions.

In respect of the Green Notes, the Issuer may also redeem all or part of the Notes prior to maturity, in whole or in part, in accordance with Condition 5(d) (*Redemption at the Option of the Issuer (Refinancing)*) of the Green Notes Terms and Conditions, in whole but not in part in accordance with Condition 5(e) (*Redemption*

at the option of the Issuer at Make-whole Premium) of the Green Notes Terms and Conditions, or, in whole only, in accordance with Condition 5(f) (Redemption following exercise of Clean-up Call) of the Green Notes Terms and Conditions.

In respect of the Floating Rate Notes, the Issuer may also redeem in whole, but not in part, the Notes prior to maturity, in accordance with Condition 5(d) (*Redemption following exercise of Clean-up Call*) of the Floating Rate Notes Terms and Conditions.

Any redemption prior to maturity as set out above could have a material adverse effect on the value of the Notes as the relevant redemption amount may be less than the then current market value of the Notes.

The Notes may be redeemed or repurchased by the Issuer, at the option of the Noteholders, prior to maturity in the event of a change of control.

Each Noteholder will have the right to require the Issuer to redeem or, at the Issuer's option, repurchase all or any part of such holder's Notes at 100% of the principal amount together with accrued interest upon the occurrence of a Put Event, as such terms are defined herein, and in accordance with the relevant Terms and Conditions (the **Change of Control Put**). Following the occurrence of a Put Event, the holder of each Note will have the option to require the Issuer to redeem, or at the Issuer's option, purchase that Note on the Put Settlement Date pursuant to Condition 5(c) (*Redemption at the option of Noteholders*) of the relevant Terms and Conditions. At those times, an investor generally may not be able to reinvest the redemption proceeds at an effective interest rate as high as the interest rate on the Notes being redeemed and may only be able to do so at a significantly lower rate. Potential investors should consider reinvestment risk in light of other investments available at that time.

Potential investors should be aware that the Change of Control Put can only be exercised upon the occurrence of a Put Event, which may not cover all situations where a change of control may occur or where successive changes of control occur in relation to the Issuer. The occurrence of any change of control in respect of the Issuer not qualifying as a Put Event could have a material adverse effect on the value of the Notes.

Noteholders deciding to exercise the Change of Control shall have to do this through the bank or other financial intermediary through which the Noteholder holds the Notes (the **Financial Intermediary**) and are advised to check when such Financial Intermediary would require the receipt of instructions and Put Option Notices from Noteholders in order to meet the deadlines for such exercise to be effective. The fees and/or costs, if any, of the relevant Financial Intermediary shall be borne by the relevant Noteholders.

Modification to the Terms and Conditions can be imposed on all Noteholders upon approval by defined majorities of Noteholders.

The Terms and Conditions contain provisions for calling meetings of Noteholders to consider and vote upon matters affecting their interests generally or to pass resolutions in writing. These provisions permit defined majorities to bind all Noteholders including Noteholders who did not attend and/or vote at the relevant meeting or, as the case may be, did not sign the written resolution, and Noteholders who voted in a manner contrary to the majority.

The Terms and Conditions provide that (i) the Notes and the Terms and Conditions may be amended by the Issuer with consent of the Fiscal Agent, without the consent of the Noteholders or the Couponholders to correct a manifest error and (ii) the parties to the Agency Agreement may agree to modify any provision thereof, but the Issuer shall not agree, without the consent of the Noteholders to any such modification unless it is of a formal, minor or technical nature, it is made to correct a manifest error or it is, in the opinion of such parties, not materially prejudicial to the interests of the Noteholders.

Noteholders are therefore exposed to the risk that changes are made to the Terms and Conditions without their knowledge or consent which may be against the interest of such Noteholder and this may have an adverse effect on the (value of the) Notes. Moreover, Noteholders should be aware that if they intend to sell any of the Notes, the fact that changes may be made to the Terms and Conditions without their knowledge or consent, could have an adverse effect on the value of such Notes.

Changes in governing law could modify certain Terms and Conditions.

The Terms and Conditions are based on the laws of the Netherlands in effect as at the date of this Offering Circular. No assurance can be given as to the impact of any possible judicial decision or change to the laws of the Netherlands, the official application, interpretation or the administrative practice after the date of this Offering Circular. Any such change could materially adversely impact the value of the Notes.

Risks related to the nature of the Floating Rate Notes

The Floating Rate Notes will pay a floating rate of interest.

Floating rate debt securities tend to be volatile investments. A Noteholder of the Floating Rate Notes is exposed to the risk of fluctuating interest rate levels and, consequently, uncertain interest income. Fluctuating interest rate levels make it impossible to determine the yield of the Floating Rate Notes in advance. Neither the current nor the historical value of the relevant floating rate should be taken as an indication of the future performance of such floating rate during the term of the Floating Rate Notes.

Depending on the development of 3 month EURIBOR, to which payments of interest under the Floating Rate Notes are linked, a Noteholder of the Floating Rate Notes may not receive any interest at all.

Risks related to the nature of the Green Notes

The use of proceeds of the Green Notes may not meet investor expectations.

It is the Issuer's intention to allocate an amount equal to the net proceeds from the issue of the Green Notes to finance and/or refinance, in whole or in part, Eligible Projects under the Green Finance Framework (both as defined under Part XIII (*Use of Proceeds*) below). Prospective investors should have regard to the Green Finance Framework available at <https://aholddelhaize.com/investors/debt-information/green-bonds> and must determine for themselves the relevance of such information for the purpose of any investment in the Green Notes together with any other investigation such investor deems necessary. For the avoidance of doubt, the Green Finance Framework is not, nor shall be deemed to be, incorporated in and/or form part of this Offering Circular.

In particular no assurance is given by the Issuer or any Manager that the use of such proceeds for any Eligible Projects will satisfy, whether in whole or in part, any present or future investor expectations or requirements as regards any investment criteria or guidelines with which such investor or its investments are required to comply, whether by any present or future applicable law or regulations or by its own by-laws or other governing rules or investment portfolio mandates, in particular with regard to any direct or indirect environmental, sustainability or social impact of any projects or uses, the subject of or related to, any Eligible Projects.

Furthermore, it should be noted that there is currently no clearly defined definition (legal, regulatory or otherwise) of, nor market consensus as to what constitutes, a "green", "social", "sustainable" or an equivalently labelled project or as to what precise attributes are required for a particular project to be defined as "green", "social", "sustainable" or such other equivalent label nor can any assurance be given that such a clear definition or consensus will develop over time. Accordingly, no assurance is or can be given to investors that any projects or uses the subject of, or related to, any Eligible Projects will meet any or all investor expectations or

requirements regarding “green”, “social”, “sustainable” or other equivalently-labelled performance objectives (including Regulation (EU) 2020/852 of the European Parliament and of the Council of 18 June 2020 on the establishment of a framework to facilitate sustainable investment, and amending Regulation (EU) 2019/2088 (the **EU Sustainable Finance Taxonomy**) or that any adverse environmental, social and/or other impacts will not occur during the implementation of any projects or uses the subject of, or related to, any Eligible Projects. In connection with the issue of the Green Notes, the Issuer has selected Sustainable Fitch Limited to provide a second party opinion (the **SPO**) on the sustainability benefit of the Green Finance Framework as well as the alignment to (i) the Loan Market Association (**LMA**) / Asia Pacific Loan Market Association (**APLMA**) / Loan Syndications and Trading Association (**LSTA**) Green Loan Principles 2025, and (ii) the International Capital Market Association (**ICMA**) Green Bond Principles 2025. The SPO is only an opinion and not a statement of fact.

No assurance or representation is given as to the suitability or reliability for any purpose whatsoever of any opinion or certification of any third party (whether or not solicited by the Issuer) which will be made available in connection with the issue of the Green Notes and in particular with any Eligible Projects to fulfil any environmental, social, sustainability and/or other criteria. For the avoidance of doubt, any such opinion or certification is not, nor shall be deemed to be, incorporated in and/or form part of this Offering Circular.

Any such opinion or certification is not, nor should be deemed to be, a recommendation by the Issuer or any Manager, or any other person to buy, sell or hold any Green Notes. Any such opinion or certification is only current as of the date that opinion was initially issued. Prospective investors must determine for themselves the relevance of any such opinion or certification and/or the information contained therein and/or the provider of such opinion or certification for the purpose of any investment in such Green Notes. Currently, the providers of such opinions and certifications are not subject to any specific regulatory or other regime or oversight. Furthermore, the Noteholders will have no recourse against the provider of the SPO. A negative change to, or a withdrawal of, the SPO of the Green Finance Framework may affect the value of the Green Notes and may have consequences for certain investors with portfolio mandates to invest in Eligible Projects.

In the event that the Green Notes are listed or admitted to trading on any dedicated “green”, “environmental”, “social”, “sustainable” or other equivalently-labelled segment of any stock exchange or securities market (whether or not regulated), no representation or assurance is given by the Issuer or any Manager or any other person that such listing or admission satisfies, whether in whole or in part, any present or future investor expectations or requirements as regards any investment criteria or guidelines with which such investor or its investments are required to comply, whether by any present or future applicable law or regulations or by its own by-laws or other governing rules or investment portfolio mandates, in particular with regard to any direct or indirect environmental, social or sustainability impact of any projects or uses, the subject of or related to, any Eligible Projects. Furthermore, it should be noted that the criteria for any such listings or admission to trading may vary from one stock exchange or securities market to another. Nor is any representation or assurance given or made by the Issuer or any Manager or any other person that any such listing or admission to trading will be obtained in respect of any such Green Notes or, if obtained, that any such listing or admission to trading will be maintained during for so long as any Green Notes remain outstanding.

While it is the intention of the Issuer to apply an amount equal to the net proceeds from the issue of the Green Notes for Eligible Projects in, or substantially in, the intended manner described under "*Use of Proceeds*", there can be no assurance that the relevant project(s) or use(s) the subject of, or related to, any Eligible Projects will be capable of being implemented in or substantially in such manner and/or in accordance with any timing schedule and that accordingly such amount will be totally or partially disbursed for such Eligible Projects. Nor can there be any assurance that such Eligible Projects will be completed within any specified period or at all or with the results or outcome (whether or not related to the environment) as originally expected or anticipated by the Issuer. Any such event or failure by the Issuer will not (i) give rise to any claim of a Noteholder against the Issuer, (ii) constitute an Event of Default under the Green Notes or (iii) lead to an early redemption right.

Any failure to apply an amount equal to the net proceeds of the issue of Green Notes for any Eligible Projects as aforesaid outside the Issuer's control (including for example as a result of scientific progress, relevant legislation and/or investor preferences) and/or withdrawal of any such opinion or certification or any such opinion or certification attesting that the Issuer is not complying in whole or in part with any matters for which such opinion or certification is opining or certifying on and/or any Green Notes no longer being listed or admitted to trading on any stock exchange or securities market as aforesaid may have a material adverse effect on the value of the Green Notes and also potentially the value of any other securities of the Issuer which are intended to finance and/or refinance Eligible Projects and/or result in adverse consequences for certain investors with portfolio mandates to invest in securities to be used for a particular purpose. None of the Managers will verify or monitor the proposed use of proceeds of the Green Notes.

Risks related to the admission of the Notes to trading

There is no active trading market for the Notes.

The Notes are new securities that may not be widely traded and for which there is currently no active trading market. The Issuer has filed an application to have the Notes admitted to listing on the Official List and trading on the GEM of Euronext Dublin. If the Notes are admitted to trading after their issuance, they may trade at a discount to their initial offering price, depending upon prevailing interest rates, the market for similar securities, general economic conditions and the financial condition of the Issuer. There is no assurance that an active trading market will develop. Accordingly, there is no assurance as to the development or liquidity of any trading market for the Notes. Therefore, investors may not be able to sell their Notes easily or at all, or at prices that will provide them with a yield comparable to similar investments that have a developed secondary market. Illiquidity may have a severely adverse effect on the market value of Notes. In the event that put options are exercised in accordance with Condition 5(c) (*Redemption at the option of Noteholders*) of the relevant Terms and Conditions, liquidity will be reduced for the remaining Notes. Furthermore, it cannot be guaranteed that the admission to listing and trading once approved will be maintained.

Risks related to the market generally

The market value of the Notes may be affected by the creditworthiness and the credit rating of the Issuer, the credit rating of the Notes and a number of additional factors.

The value of the Notes may be affected by the creditworthiness and the credit rating of the Issuer, the credit rating of the Notes and a number of additional factors, such as market interest and yield rates and the time remaining to the maturity date and more generally all economic, financial and political events in any country, including factors affecting capital markets generally and the stock exchanges on which the Notes are traded. S&P and Moody's have assigned ratings to the Issuer and to the Notes. The ratings may not reflect the potential impact of all risks related to the value of the Notes. A credit rating is not a recommendation to buy, sell or hold securities and may be revised or withdrawn by the assigning rating agency at any time.

Any of the factors indicated above could adversely impact the trading price of the Notes. The price at which a Noteholder will be able to sell the Notes prior to maturity may be at a discount, which could be substantial, from the issue price or the purchase price paid by such purchaser.

Financial condition of the Issuer could necessitate an increase in its indebtedness.

In the future, the Issuer could decide to increase its indebtedness, which could make it difficult to meet its obligations in the context of the Notes or could cause the value of the Notes to decrease. The general conditions of the Notes do not limit the amount of unsecured debts that the Issuer can incur. If the Issuer incurs additional debts, this could have important consequences for the Noteholders, as it could become more difficult for the Issuer to meet its obligations with respect to the Notes, which could lead to a loss in the commercial value of the Notes.

The Issuer may not have the ability to repay the Notes.

The Issuer may not be able to repay the Notes at their maturity. The Issuer may also be required to repay all or part of the Notes in the event of a default. If the Noteholders were to ask the Issuer to repay their Notes following an event of default, the Issuer cannot be certain that it will be able to pay the required amount in full. The Issuer's ability to repay the Notes will depend on the Issuer's financial condition (including its cash position resulting from its ability to receive income and dividends from its subsidiaries (see above)) at the time of the requested repayment, and may be limited by law, by the terms of its indebtedness and by the agreements that it may have entered into on or before such date, which may replace, supplement or amend its existing or future indebtedness. The Issuer's failure to repay the Notes may result in an event of default under the terms of other outstanding indebtedness.

Risks related to the holding of the Notes

Denominations involve integral multiples: definitive Notes.

The Notes have denominations consisting of a minimum of EUR 100,000 plus one or more higher integral multiples of EUR 1,000. It is possible that the Notes may be traded in amounts that are not integral multiples of EUR 100,000. In such a case a holder who, as a result of trading such amounts, holds an amount that is less than EUR 100,000 in its account with the relevant clearing system at the relevant time may not receive a definitive Note in respect of such holding (should definitive Notes be printed) and would need to purchase a principal amount of Notes such that its holding amounts to EUR 100,000. Therefore, if definitive Notes are issued, holders should be aware that definitive Notes that have a denomination that is not an integral multiple of EUR 100,000 may be illiquid and difficult to trade.

The Notes may be exposed to exchange rate risks and exchange controls.

The Issuer will pay principal and interest on the Notes in Euro. This presents certain risks relating to currency conversions if an investor's financial activities are denominated principally in a currency or currency unit (the **Investor's Currency**) other than the Euro. These include the risk that exchange rates may significantly change (including changes due to devaluation of the Euro or revaluation of the Investor's Currency) and the risk that authorities with jurisdiction over the Investor's Currency may impose or modify exchange controls.

Government and monetary authorities may impose (as some have done in the past) exchange controls that could adversely affect an applicable exchange rate. As a result, investors may receive less interest or principal than expected, or no interest or principal.

The Issuer, the Paying Agents and the Managers may engage in transactions adversely affecting the interests of the Noteholders.

The Paying Agents and the Managers might have conflicts of interests that could have an adverse effect on the interests of the Noteholders. Potential investors should be aware that the Issuer is involved in a general business relationship and/or in specific transactions with the Paying Agents and/or each of the Managers and that they might have conflicts of interests that could have an adverse effect to the interests of the Noteholders. Potential investors should also be aware that the Paying Agents, and each of the Managers may hold from time to time debt securities, shares and/or other financial instruments of the Issuer.

Within the framework of a normal business relationship with its banks, the Issuer entered into loans and other facilities (the **Funding Transactions**) with each of the Managers (via bilateral transactions and/or syndicated loans together with other banks). These Funding Transactions may include different and/or additional terms (and other covenants) compared to the terms of the proposed Notes.

All or some of the Managers and their affiliates from time to time have provided in the past, may provide currently and may provide in the future investment banking, commercial lending and banking, hedging, consulting, financial advisory and/or other financial services to the Issuer and its affiliates, for which they received, and in the future may receive, customary fees, commissions and expenses. All or some of the Managers and their affiliates may have positions, deal or make markets in the Notes, related derivatives and reference obligations, including (but not limited to) entering into hedging strategies with the Issuer and its affiliates, investor clients, or as principal in order to manage their exposure, their general market risk, or other trading activities. In addition, in the ordinary course of their business activities, the Managers and their affiliates may make or hold a broad array of investments and actively trade debt and equity securities (or related derivative securities) and financial instruments (including bank loans) for their own account and for the accounts of their customers. Such investments and securities activities may involve securities and/or instruments issued by the counterparties or their affiliates.

In particular (but without providing an exhaustive overview herein), a potential purchaser of Notes should note that the Terms and Conditions do not include an event of default clause specifically protecting the Noteholders against a potential sale of all or substantially all of the assets of the Issuer or one of its material subsidiaries, and/or any change to the general nature of the business of the Issuer from that carried out on the Issue Date and having (or being capable of having) a material adverse effect on the Issuer to perform or comply with its obligations under the Notes.

In addition, in the ordinary course of their business activities, the Managers and their affiliates may make or hold a broad array of investments and actively trade debt and securities (or related derivative securities) and financial instruments (including bank loans) for their own account and for the accounts of their customers. Such investments and securities activities may involve securities and/or instruments of the Issuer or the Issuer's affiliates. All or some of the Managers or their affiliates that have a lending relationship with the Issuer routinely hedge their credit exposure to the Issuer consistent with their customary risk management policies. Typically, such Managers and their affiliates would hedge such exposure by entering into transactions that consist of either the purchase of credit default swaps or the creation of short positions in securities, including potentially the Notes. Any such positions could adversely affect liquidity and future trading prices of the Notes. The Managers and their affiliates may also make investment recommendations and/or publish or express independent research views in respect of such securities or financial instruments and may hold, or recommend to clients that they acquire, long and/or short positions in such securities and instruments.

PART III: KEY FEATURES OF THE NOTES

The following overview refers to certain provisions of the relevant Terms and Conditions and is qualified by the more detailed information contained elsewhere in this Offering Circular. Capitalized terms that are defined in the relevant Terms and Conditions have the same meaning when used in this overview. References to numbered Conditions are to the Terms and Conditions as set out under Part V (*Terms and Conditions of the Floating Rate Notes*) and Part VI (*Terms and Conditions of the Green Notes*).

| | |
|--|---|
| Issuer: | Koninklijke Ahold Delhaize N.V. |
| Legal entity identifier (LEI): | 724500C9GNBV20UYRX36 |
| The Notes: | EUR 300,000,000 Floating Rate Notes due 2028 and EUR 500,000,000 3.625% Green Notes due 2034, to be issued by the Issuer on March 12, 2026. |
| Fiscal Agent: | Deutsche Bank AG, London Branch |
| Joint Lead Managers: | BofA Securities Europe SA, BNP PARIBAS, Coöperatieve Rabobank U.A., ING Bank N.V., and J.P. Morgan SE |
| Co-Managers: | ABN AMRO Bank N.V., Erste Group Bank AG, SMBC Bank EU AG and Wells Fargo Securities Europe S.A. |
| Sustainability Structuring Coordinator: | BofA Securities Europe SA |
| Interest: | <p>The Floating Rate Notes bear interest from, and including, the Issue Date at a floating rate of interest determined by reference to 3 month EURIBOR and a fixed credit spread of 0.35% per annum, payable quarterly in arrear on March 12, June 12, September 12 and December 12 in each year, commencing on June 12, 2026. The rate of interest on the Floating Rate Notes shall at any time be at least zero per cent.</p> <p>The Green Notes bear interest from, and including, the Issue Date at the rate of 3.625% per annum payable annually in arrear on March 12 in each year, commencing on March 12, 2027.</p> |
| Redemption: | <p>Except as provided in (i) Condition 5(b) (<i>Redemption for tax reasons</i>), (ii) Condition 5(c) (<i>Redemption at the option of Noteholders</i>) and (iii) Condition 5(d) (<i>Redemption following exercise of Clean-up call</i>) of the Floating Rate Notes Terms and Conditions, the Floating Rate Notes may not be redeemed before their final maturity on March 12, 2028.</p> <p>Except as provided in (i) Condition 5(b) (<i>Redemption for tax reasons</i>), (ii) Condition 5(c) (<i>Redemption at the option of Noteholders</i>), (iii) Condition 5(d) (<i>Redemption at the option of the Issuer (Refinancing)</i>), (iv) Condition 5(e)</p> |

(*Redemption at the option of the Issuer at Make-whole Premium*), (v) Condition 5(f) (*Redemption following exercise of Clean-up call*) and (vi) Condition 5(g) (*Partial redemption*), in case of the Green Notes Terms and Conditions, the Green Notes may not be redeemed before their final maturity on March 12, 2034.

Negative Pledge:

The terms of the Notes contain a negative pledge provision that is described in Condition 3 (*Negative Pledge*) of the relevant Terms and Conditions.

Status of the Notes:

The Notes will constitute direct, unconditional and (subject to the provisions of Condition 2 (*Status*) of the relevant Terms and Conditions) unsecured obligations of the Issuer and will rank *pari passu* among themselves, with all other outstanding unsecured and unsubordinated obligations of the Issuer, present and future, but only to the extent permitted by applicable laws relating to creditors' rights.

Cross Guarantee Agreement:

The Issuer is party to a Cross Guarantee Agreement, dated as of May 21, 2007, as amended from time to time, with its wholly-owned subsidiaries Delhaize Le Lion / De Leeuw NV, Delhaize US Holding, Inc. and certain of the subsidiaries of Delhaize US Holding, Inc., under which each company party to the Cross Guarantee Agreement guarantees fully and unconditionally, jointly and severally, the existing financial indebtedness of parties to the Cross Guarantee Agreement set forth therein and all future unsubordinated financial indebtedness of any party to the Cross Guarantee Agreement from the date such party became a party to the Cross Guarantee Agreement.

If any sum owed to a creditor by a guarantor pursuant to its guarantee under the Cross Guarantee Agreement is not recoverable from such guarantor for any reason whatsoever, then such guarantor is obligated, forthwith upon demand by such creditor, to pay such sum by way of a full indemnity.

Modification and Substitution:

The relevant Terms and Conditions contain provisions for calling meetings of Noteholders to consider matters affecting their interests generally. These provisions permit defined majorities to bind all Noteholders including Noteholders who did not attend and vote at the relevant meeting and Noteholders who voted in a manner contrary to the majority.

The relevant Terms and Conditions and the Agency Agreement contain provisions for, *inter alia*, modification of any of the provisions of Notes or the substitution of the Issuer by any directly or indirectly wholly owned subsidiary of the Issuer as principal debtor in respect of the Notes, as further described in Condition 16 (*Substitution of the Issuer*) of the relevant Terms and Conditions.

Withholding Tax and Additional Amounts:

If applicable law should require that payments of principal or interest made by the Issuer in respect of any Note be subject to deduction or withholding in respect of any present or future taxes or duties whatsoever levied by the Netherlands, the Issuer will, to the fullest extent then permitted by law, pay such additional amounts as shall result in receipt by the Noteholders and the Couponholders of such amounts as would have been received by them had no such withholding or deduction been required, subject to customary exceptions, as described in Condition 7 (*Taxation*) of the relevant Terms and Conditions.

Listing and admission to trading:

Application has been made for admission to listing on the Official List and to trading on GEM of Euronext Dublin.

Governing Law:

The Notes and any non-contractual obligations arising out of or in connection with them will be governed by, and construed in accordance with, Dutch law.

Form:

The Notes will be issued in bearer form in denominations of EUR 100,000 and integral multiples of EUR 1,000 in excess thereof up to and including EUR 199,000.

Credit Ratings:

The Notes are expected to be assigned on issue a rating of BBB+ and Baal by S&P and Moody's, respectively. A credit rating is not a recommendation to buy, sell or hold securities and is subject to suspension, reduction or withdrawal at any time by the assigning rating agency. A suspension, reduction or withdrawal of a credit rating assigned to the Issuer may adversely affect the market price of the Notes.

S&P and Moody's are established in the European Union and are registered under the Regulation 1060/2009/EC on credit rating agencies, as amended.

Selling Restrictions:

The Notes have not been and will not be registered under the Securities Act and, subject to certain exceptions, may not be offered or sold within the United States. The Notes may be sold in other jurisdictions only in compliance with applicable laws and regulations. See "*Subscription and Sale*" below.

Risk Factors:

There are certain factors that may affect the Issuer's ability to fulfil its obligations under the Notes. These are set out under "*Risk Factors*" above and include various risks relating to the Issuer's business. In addition, there are certain factors that are material for the purpose of assessing the market risks associated with the Notes. These are set out under "*Risk Factors*" and include the fact that the Notes may

not be a suitable investment for all investors and certain market risks.

Use of Proceeds:

An amount equal to the net proceeds from the issue of the Floating Rate Notes will be applied by the Issuer for general corporate purposes.

An amount equal to the net proceeds from the issue of the Green Notes will be applied by the Issuer to finance or refinance, in whole or in part, new or existing Eligible Green Projects. See Part XIII (*Use of Proceeds*).

International Securities Identification Number (ISIN Code):

Floating Rate Notes: XS3308585242

Green Notes: XS3308614794

Common Code:

Floating Rate Notes: 330858524

Green Notes: 330861479

CFI:

Floating Rate Notes: DBVNFB

FISN:

Green Notes: DBVNFB

Floating Rate Notes: KONINKLIJKE AHO/VAREUR NT 22001231

Green Notes: KONINKLIJKE AHO/EUR NT 22001231

PART IV: DOCUMENTS INCORPORATED BY REFERENCE

This Offering Circular shall be read and construed in conjunction with the documents listed below, which have been previously published or are published simultaneously with this Offering Circular and which have been filed with the Euronext Dublin. Such documents shall be incorporated in, and form part of this Offering Circular, save that any statement contained in a document that is incorporated by reference herein shall be modified or superseded for the purpose of this Offering Circular to the extent that a statement contained herein modifies or supersedes such earlier statement. Any statement so modified or superseded shall not, except as so modified or superseded, constitute a part of this Offering Circular.

- (a) The articles of association of the Issuer (the **Articles of Association**), which can be obtained from <https://media.aholddelhaize.com/media/olcadxt4/articles-of-association-of-ahold-delhaize-english-translation.pdf>.
- (b) the publicly available audited consolidated financial statements of the Issuer as at December 28, 2025 and for the 52 weeks ended December 28, 2025 (in which financial information of the Issuer, the Guarantors and non-guarantors is consolidated) (the **2025 Audited Financial Statements**) (prepared in accordance with International Financial Reporting Standards as adopted by the EU (IFRS-EU) and also in compliance with Part 9 of Book 2 of the Dutch Civil Code) that appear on pages 211 to 278 (inclusive) of the Issuer's Annual Report 2025 (the **2025 Annual Report**) and the independent auditor's report thereon that appears on pages 321 to 328 (inclusive) of the 2025 Annual Report which can be obtained from <https://media.aholddelhaize.com/media/um1hqw4v/annual-report-2025.pdf>;
- (c) the publicly available audited consolidated financial statements of the Issuer as at December 29, 2024 and for the 52 weeks ended December 29, 2024 (in which financial information of the Issuer, the Guarantors and non-guarantors is consolidated) (the **2024 Audited Financial Statements**) (prepared in accordance with International Financial Reporting Standards as adopted by the EU (IFRS-EU) and also in compliance with Part 9 of Book 2 of the Dutch Civil Code) that appear on pages 258 to 327 (inclusive) of the Issuer's Annual Report 2024 (the **2024 Annual Report**) and the independent auditor's report thereon that appears on pages 339 to 346 (inclusive) of the 2024 Annual Report which can be obtained from <https://www.aholddelhaize.com/media/eacd1r3g/annual-report-2024-ahold-delhaize.pdf>; and
- (d) pages 5 to 36 (inclusive) (*Strategic Report*), pages 38 to 47 (inclusive) (*Performance review*), pages 58 to 59 (inclusive) (*Outlook*), pages 63 to 64 (inclusive) (*Multiple-year overview*), pages 66 to 76 (inclusive) (*Risks and opportunities*), pages 79 to 160 (inclusive) (*Sustainability statements*) pages 163 to 172 (inclusive) (*Governance*), pages 290 to 319 (inclusive) (*Sustainability notes*), pages 329 to 331 (inclusive) (*Limited assurance report on the sustainability statements*), pages 334 to 341 (inclusive) (*Definitions and abbreviations*) (inclusive), pages 342 to 344 (inclusive) (*Financial alternative performance measures*) and pages 345 to 363 (inclusive) (*Appendix to the sustainability statements*) of the 2025 Annual Report, which can be obtained from <https://media.aholddelhaize.com/media/um1hqw4v/annual-report-2025.pdf>.

Any non-incorporated parts of a document referred to herein are either deemed not relevant for an investor or are otherwise covered elsewhere in this Offering Circular.

Copies of documents incorporated by reference in this Offering Circular may be obtained (without charge) from the registered offices of the Issuer and the website of the Issuer (www.aholddelhaize.com). For more information about the Issuer, please contact:

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Investor relations
Provincialeweg 11
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PART V: TERMS AND CONDITIONS OF THE FLOATING RATE NOTES

The EUR 300,000,000 floating rate notes due 2028 (the **Floating Rate Notes**), which expression includes any further floating rate notes issued pursuant to Condition 14 (*Further issues*) and forming a single series therewith, of Koninklijke Ahold Delhaize N.V. (the **Issuer**) are the subject of an agency agreement dated March 12, 2026 (as amended or supplemented from time to time, the **Agency Agreement**) between the Issuer, Deutsche Bank AG, London Branch as fiscal agent (the **Fiscal Agent**, which expression includes any successor fiscal agent appointed from time to time in connection with the Floating Rate Notes) and the paying agents named therein (together with the Fiscal Agent, the **Paying Agents**, which expression includes any successor or additional paying agents appointed from time to time in connection with the Floating Rate Notes) and Deutsche Bank AG, London Branch as calculation agent (the **Calculation Agent**, which expression includes any successor or additional calculation agent appointed from time to time in connection with the Floating Rate Notes). Certain provisions of these Terms and Conditions are summaries of the Agency Agreement and subject to its detailed provisions. The holders of the Floating Rate Notes (the **Noteholders**) and the holders of the related interest coupons (the **Couponholders** and the **Coupons**, respectively) are entitled to the benefit of, are bound by, and are deemed to have notice of, all the provisions of the Agency Agreement applicable to them. Copies of the Agency Agreement are available for inspection by Noteholders during normal business hours at the Specified Offices (as defined in the Agency Agreement) of each of the Paying Agents, the initial Specified Offices of which are set out below.

In these Terms and Conditions the terms set out below shall have the following meanings:

Borrowed Moneys means any indebtedness for borrowed money with an original maturity of 12 months or more, the aggregate outstanding principal amount of which is greater than EUR 500,000,000 or the equivalent thereof in any other currency or currencies.

A **Change of Control** shall be deemed to have occurred at each time (whether or not approved by the Management Board or Supervisory Board of the Issuer) that any person or persons (**Relevant Person(s)**) acting in concert or any person or persons acting on behalf of any such Relevant Person(s), at any time directly or indirectly acquire(s) or come(s) to own (A) more than 50% of the issued ordinary share capital of the Issuer or (B) such number of the shares in the capital of the Issuer carrying more than 50% of the voting rights normally exercisable at a general meeting of shareholders of the Issuer, provided that in the case of (B) above, a Change of Control shall not be deemed to have occurred if such number of shares is acquired or comes to be owned by Stichting Continuïteit Ahold Delhaize and provided further that, for the avoidance of doubt, a Change of Control shall not be deemed to have occurred if a public offer has been made for the shares in the Issuer and such offer is not effected.

Change of Control Period means the period ending 90 days after the occurrence of the Change of Control.

Cross Guarantee Agreement means the cross guarantee agreement dated May 21, 2007 among the Issuer, Delhaize Le Lion / De Leeuw NV, Delhaize US Holding, Inc. and certain of the subsidiaries of Delhaize US Holding, Inc. (as amended or updated from time to time).

Extraordinary Resolution means a resolution passed at a meeting of Noteholders (whether originally convened or resumed following an adjournment) duly convened and held in accordance with the Agency Agreement by a majority of not less two thirds of the votes cast.

Guarantor means each party to the Cross Guarantee Agreement.

Major Subsidiary means a Subsidiary of the Issuer, the assets of which represent more than 25% of the assets of the Issuer and the Issuer's Subsidiaries on a consolidated basis, according to the most recent annual consolidated financial statements of the Issuer.

Material Subsidiary means a Subsidiary

- (i) whose (a) revenues, or (b) total assets (in each case determined on a non-consolidated basis and determined on a basis consistent with the preparation of the consolidated financial statements of the Issuer) represent (or, in the case of a Subsidiary acquired after the end of the financial period to which the then latest audited consolidated financial statements of the Issuer relate, are equal to) no less than 10% of the consolidated revenues or total assets (as the case may be) of the Issuer, all as calculated respectively by reference to the then latest audited financial statements of such Subsidiary and the then latest audited consolidated financial statements of the Issuer provided that:
 - (A) in the case of a Subsidiary acquired after the end of the financial period to which the then latest audited consolidated financial statements of the Issuer relate, the reference to the then latest audited consolidated financial statements of the Issuer for the purposes of the calculation above shall, until consolidated financial statements of the Issuer for the financial period in which the acquisition is made have been prepared and audited as aforesaid, be deemed to be a reference to such first mentioned financial statements as if such Subsidiary had been shown in such accounts by references to its then latest audited financial statements, adjusted as deemed appropriate by the auditors of the relevant Subsidiary from time to time; and
 - (B) in the case of a Subsidiary in respect of which no audited financial statements are prepared, its revenues and total assets shall be determined on the basis of pro-forma financial statements of the relevant Subsidiary prepared for this purpose by the auditors of the relevant Subsidiary from time to time on the basis of accounting principles consistent with those adopted by the Issuer; or
- (ii) to which is transferred the whole or substantially the whole of the business, undertaking or assets of a Subsidiary which prior to transfer is a Material Subsidiary, provided that the transferor Subsidiary shall upon such transfer forthwith cease to be a Material Subsidiary pursuant to this sub-paragraph (ii) on the date on which the consolidated financial statements of the Issuer for the financial period current at the date of such transfer have been prepared and audited as aforesaid but so that such transferor Subsidiary or such transferee Subsidiary may be a Material Subsidiary on or at any time after the date on which such consolidated financial statements have been prepared and audited as aforesaid by virtue of the provisions of sub-paragraph (i) above or before, on or at any time after such date by virtue of the provisions of this sub-paragraph (ii).

A report by the auditors of the relevant Subsidiary from time to time that, in their opinion, a Subsidiary is or is not or was not at any particular time or throughout any specified period a Material Subsidiary shall, in the absence of manifest error, be conclusive and binding on all parties.

Maturity Date means March 12, 2028.

Rating Agency means S&P Global Ratings Europe Limited or Moody's France SAS and their respective successors or affiliates or any other rating agency of equivalent international standing specified from time to time by the Issuer.

A **Rating Downgrade (Change of Control)** shall be deemed to have occurred in respect of a Change of Control (i) if within the Change of Control Period any rating previously assigned to the Issuer at its request by any two Rating Agencies (if three Rating Agencies have assigned a rating to the Issuer at its request) or by any Rating Agency (if only one or two Rating Agencies have assigned a rating to the Issuer at its request) is (x) withdrawn or (y) changed from an investment grade rating (BBB-/Baa3, or their respective equivalents for the

time being, or better) to a non-investment grade rating (BB+/Ba1, or their respective equivalents for the time being, or worse) or (z) (if the rating assigned to the Issuer by any two Rating Agencies at its request shall be below an investment grade rating (as described above)) lowered one full rating category (from BB+/Ba1 to BB/Ba2 or such similar lower or equivalent rating), or (ii) if at the time of the Change of Control there is no rating assigned to the Issuer and no Rating Agency assigns during the Change of Control Period an investment grade credit rating (as described above) to the Issuer (unless the Issuer is unable to obtain such a rating within such period having used all reasonable endeavors to do so and such failure is unconnected with the occurrence of the Change of Control) provided, in each case, that a Rating Downgrade (Change of Control) otherwise arising by virtue of a particular change in rating, or failure to obtain an investment grade rating (as described above) shall be deemed not to have occurred in respect of a particular Change of Control if the Rating Agency making the change in or withdrawing the rating, or failing to award an investment grade rating (as described above), to which this definition would otherwise apply does not announce publicly or confirm in writing to the Issuer that the withdrawal, reduction or such failure was the result, in whole or part, of any event or circumstance comprised in or arising as a result of, or in respect of, the applicable Change of Control.

Rating Downgrade (Disposition) means a downgrade of any rating of the Issuer by a Rating Agency, following a downgrade of any rating of the Issuer by the other Rating Agency (it being understood that a Rating Downgrade (Disposition) will only occur at the time where the second Rating Agency announces the downgrade).

Relevant Debt means any present or future indebtedness in the form of, or represented by, bonds, notes, debentures or other securities that are for the time being, or are capable of being, quoted, listed or ordinarily dealt in on any stock exchange, over the counter or other securities market.

Subsidiary means, at any particular time, a company that is then directly or indirectly controlled, or more than 50% of the issued share capital (or equivalent) of which is then beneficially owned by the Issuer and/or one or more of its Subsidiaries. For a company to be “controlled” by another means that the other (whether directly or indirectly and whether by ownership of share capital, the possession of voting power, contract or otherwise) has the power to appoint and/or remove all or the majority of the members of the board of directors or other governing body of that company.

1. **Form, Denomination and Title**

The Floating Rate Notes are serially numbered and in bearer form in the denomination of EUR 100,000 and integral multiples of EUR 1,000 in excess thereof up to and including EUR 199,000, with Coupons attached at the time of issue. No Floating Rate Notes in definitive form will be issued with a denomination above EUR 199,000. Title to the Floating Rate Notes and the Coupons will pass by delivery. The holder of any Floating Rate Note or Coupon shall (except as otherwise required by law) be treated as its absolute owner for all purposes (whether or not it is overdue and regardless of any notice of ownership, trust or any other interest therein, any writing thereon or any notice of any previous loss or theft thereof) and no person shall be liable for so treating such holder.

2. **Status**

- (a) *Status of the Floating Rate Notes:* The Floating Rate Notes constitute unsecured and unsubordinated obligations of the Issuer that will at all times rank *pari passu* among themselves and at least *pari passu* with all other present and future unsecured and unsubordinated obligations of the Issuer, save for such obligations as may be preferred by provisions of law that are both mandatory and of general application.
- (b) *Cross Guarantee Agreement:* The indebtedness of the Issuer under the Floating Rate Notes falls within the scope of, and benefits from, the Cross Guarantee Agreement. Under the Cross Guarantee Agreement, each Guarantor guarantees fully and unconditionally, jointly and severally the indebtedness of the Issuer under the Floating Rate Notes.

3. **Negative Pledge**

- (a) *Negative Pledge:* So long as any Floating Rate Note remains outstanding, the Issuer:
- (i) will not create or permit to subsist any mortgage, charge, pledge, lien or other form of encumbrance or security interest (together **Security**) upon the whole or any part of its undertaking, assets or revenues present or future to secure any Relevant Debt or any guarantee of or indemnity in respect of any Relevant Debt (save under the Cross Guarantee Agreement);
 - (ii) will procure that no Material Subsidiary (determined at the time of incurrence) creates or permits to subsist any Security upon the whole or any part of its undertaking, assets or revenues present or future to secure any Relevant Debt issued by the Issuer or any guarantee of or indemnity in respect of any such Relevant Debt (save under the Cross Guarantee Agreement or as set forth under Condition 3(a)(iii) below); and
 - (iii) will procure that no Material Subsidiary (determined at the time of incurrence) gives any guarantee of, or indemnity in respect of any of the Relevant Debt of the Issuer; unless, at the same time or prior thereto, the Issuer's obligations under the Floating Rate Notes are secured equally and ratably therewith or benefit from a guarantee or indemnity in substantially identical terms thereto, as the case may be, or have the benefit of such other security, guarantee, indemnity or other arrangement as shall be approved by an Extraordinary Resolution.
- (b) The prohibition contained in this Condition 3 does not apply to Security either:
- (i) existing in connection with Relevant Debt that is assumed by the Issuer at the time of the assumption;
 - (ii) existing over undertakings, assets or revenues that are acquired by the Issuer at the time of acquisition; or
 - (iii) existing prior to an entity (whether or not a Subsidiary) becoming a Material Subsidiary.
- (c) For the avoidance of doubt, nothing in this Condition 3 is intended to prevent a Material Subsidiary from giving any guarantee or indemnity in respect of any obligations of any person other than in respect of Relevant Debt of the Issuer (as provided in Condition 3(a)(iii) above), nor in particular is anything in this Condition 3 intended to prevent any Material Subsidiary from giving together with the Issuer any guarantee or indemnity in respect of any Relevant Debt of any third person.

4. **Interest**

- (a) *Accrual of interest:* The Floating Rate Notes bear interest from March 12, 2026 (the **Issue Date**) at a floating rate of interest equal to 3 month EURIBOR plus a margin of 0.35% per annum (the **Rate of Interest**), payable in arrear on each March 12, June 12, September 12 and December 12 in each year (each, a **Floating Rate Interest Payment Date**), commencing on June 12, 2026, subject as provided in Condition 6 (*Payments*); *provided, however, that*, if any Floating Rate Interest Payment Date would otherwise fall on a date which is not a T2 Settlement Day (as defined below), it will be postponed to the next T2 Settlement Day unless it would thereby fall into the next calendar month, in which case it will be brought forward to the preceding T2 Settlement Day. Each period beginning on (and including) the Issue Date or any Floating Rate Interest Payment Date and ending on (but excluding) the next Floating Rate Interest Payment Date is herein called an **Interest Period**.

Each Floating Rate Note will cease to bear interest from the due date for redemption unless, upon due presentation, payment of principal is improperly withheld or refused, in which case it will continue to bear interest in accordance with this Condition (both before and after judgment) until whichever is the

earlier of (i) the day on which all sums due in respect of such Floating Rate Note up to that day are received by or on behalf of the relevant Noteholder and (ii) the day which is seven days after the Fiscal Agent has notified the Noteholders that it has received all sums due in respect of the Floating Rate Notes up to such seventh day (except to the extent that there is any subsequent default in payment).

- (b) *Rate of interest:* The Rate of Interest for each Interest Period will be determined by the Calculation Agent on the following basis:
- (i) if the Reference Rate is a composite quotation or customarily supplied by one entity, the Calculation Agent will determine the Reference Rate which appears on the Screen Page at 11.00 a.m. (CET) on the second T2 Settlement Day before the first day of the relevant Interest Period (the **Interest Determination Date**);
 - (ii) in any other case, the Calculation Agent will determine the arithmetic mean of the Reference Rates which appear on the Screen Page at 11.00 a.m. (CET) on the relevant Interest Determination Date;
 - (iii) if, in the case of (i) above, such rate does not appear on that page or, in the case of (ii) above, fewer than two such rates appear on that page or if, in either case, the Screen Page is unavailable:
 - (A) the Issuer will request the principal Relevant Financial Centre office of each of the Reference Banks to provide a quotation of the Reference Rate at approximately 11.00 a.m. (CET) on the Interest Determination Date to prime banks in the Relevant Financial Centre interbank market in an amount that is representative for a single transaction in that market at that time; and
 - (B) the Calculation Agent will determine the arithmetic mean of such quotations; and
 - (iv) if fewer than two such quotations are provided as requested, the Calculation Agent will determine the arithmetic mean of the rates (being the nearest to the Reference Rate, as determined by the Calculation Agent) quoted by major banks in the Euro-zone (where Euro-zone means the region comprised of the countries whose lawful currency is the euro), selected by the Calculation Agent, at approximately 11.00 a.m. (CET) on the first day of the relevant Interest Period for loans in euro to leading European banks for a period equal to the relevant Interest Period and in an amount that is representative for a single transaction in that market at that time,
 - (v) and the Rate of Interest for such Interest Period shall be the sum of the Margin and the rate or (as the case may be) the arithmetic mean so determined; provided, however, that if the Calculation Agent is (permanently) unable to determine a rate or (as the case may be) an arithmetic mean in accordance with the above provisions in relation to any Interest Period, the Rate of Interest applicable to the Floating Rate Notes during such Interest Period will be the sum of the Margin and the rate or (as the case may be) the arithmetic mean last determined in relation to the Floating Rate Notes in respect of a preceding Interest Period.
- (c) *Calculation of Interest Amount:* The Calculation Agent will, as soon as practicable after the time at which the Rate of Interest is to be determined in relation to each Interest Period, calculate the amount of interest (the **Interest Amount**) payable in respect of each Floating Rate Note for such Interest Period. The Interest Amount will be calculated by applying the Rate of Interest for such Interest Period to the Calculation Amount, multiplying the product by the actual number of days in such Interest Period divided by 360, rounding the resulting figure to the nearest euro cent (half a euro cent being

rounded upwards) and multiplying such rounded figure by a fraction equal to the denomination of such Floating Rate Note divided by the Calculation Amount.

- (d) *Calculation of other amounts:* The Calculation Agent will, as soon as practicable after the time or times at which any such amount is to be determined, calculate the relevant amount.
- (e) *Publication:* The Calculation Agent will cause each Rate of Interest and Interest Amount determined by it, together with the relevant Floating Rate Interest Payment Date, and any other amount(s) required to be determined by it together with any relevant payment date(s) to be notified to the Issuer and the Paying Agents. The Issuer and/or an agent appointed by the Issuer will notify such Rate of Interest and Interest Amount to each listing authority, stock exchange and/or quotation system (if any) by which the Floating Rate Notes have then been admitted to listing, trading and/or quotation as soon as practicable after such determination (if required by the rules of the relevant competent authority, stock exchange and/or quotation system (if any)) but in any event not later than the first day of the relevant Interest Period. Notice thereof shall also promptly be given to the Noteholders. The Calculation Agent will be entitled to recalculate any Interest Amount (on the basis of the foregoing provisions) without notice in the event of an extension or shortening of the relevant Interest Period. If the Calculation Amount is less than the minimum denomination, the Calculation Agent (or the Issuer or the Issuer's agent, if applicable) shall not be obliged to publish each Interest Amount but instead may publish only the Calculation Amount and the Interest Amount in respect of a Floating Rate Note having the minimum denomination.
- (f) *Notifications etc:* All notifications, opinions, determinations, certificates, calculations, quotations and decisions given, expressed, made or obtained for the purposes of this Condition by the Calculation Agent will (in the absence of manifest error) be binding on the Issuer, the Paying Agents, the Noteholders and the Couponholders and (subject as aforesaid) no liability to any such person will attach to the Calculation Agent in connection with the exercise or non-exercise by it of its powers, duties and discretions for such purposes.
- (g) *Benchmark Discontinuation:*
 - (i) If a Benchmark Event occurs in relation to the Reference Rate when the Rate of Interest (or any component part thereof) for any Interest Period remains to be determined by reference to the Reference Rate, then the Issuer shall notify the Calculation Agent of the occurrence of such a Benchmark Event and use its reasonable endeavours to appoint an Independent Advisor, as soon as reasonably practicable, to determine a Successor Rate, failing which an Alternative Rate (in accordance with Condition 4(g)(ii)) and, in either case, an Adjustment Spread, if any (in accordance with Condition 4(g)(iv)) and any Benchmark Amendments (in accordance with Condition 4(g)(v)).

In the absence of bad faith or fraud, the Independent Advisor shall have no liability whatsoever to the Issuer, the Calculation Agent or the Noteholders for any determination made by it pursuant to this Condition 4(g).
 - (ii) If (i) the Issuer is unable to appoint an Independent Advisor or (ii) the Independent Advisor appointed by it fails to determine a Successor Rate or, failing which, an Alternative Rate in accordance with this Condition 4(g) prior to the relevant Interest Determination Date, the Reference Rate applicable to the immediate following Interest Period shall be the Reference Rate applicable as at the last preceding Interest Determination Date. If there has not been a first Floating Rate Interest Payment Date, the Reference Rate shall be the Reference Rate applicable to the first Interest Period. For the avoidance of doubt, any adjustment pursuant to this paragraph of Condition 4(g) shall apply to the immediately following Interest Period only.

Any subsequent Interest Period may be subject to the subsequent operation of this Condition 4(g).

- (iii) If the Independent Advisor determines in its discretion that:
 - (A) there is a Successor Rate, the Independent Advisor shall notify the Calculation Agent of such determination at least 10 Business Days prior to the relevant Interest Determination Date, and such Successor Rate shall (subject to adjustment as provided in Condition 4(g)(iv)) subsequently be used in place of the Reference Rate to determine the Rate of Interest for the immediately following Interest Period and all following Interest Periods, subject to the subsequent operation of this Condition 4(g); or
 - (B) there is no Successor Rate but that there is an Alternative Rate, the Independent Advisor shall notify the Calculation Agent of such determination at least 10 Business Days prior to the relevant Interest Determination Date, and such Alternative Rate shall (subject to adjustment as provided in Condition 4(g)(iv)) subsequently be used in place of the Reference Rate to determine the Rate of Interest for the immediately following Interest Period and all following Interest Periods, subject to subsequent operation of this Condition 4(g).
- (iv) If the Independent Advisor determines in its discretion (i) that an Adjustment Spread is required to be applied to the Successor Rate or the Alternative Rate (as the case may be) and (ii) the quantum of, or a formula or methodology for determining, such Adjustment Spread, then such Adjustment Spread shall apply to the Successor Rate or the Alternative Rate (as the case may be).the subsequent operation of this Condition 4(g).
- (v) If any relevant Successor Rate, Alternative Rate or Adjustment Spread is determined in accordance with this Condition 4(g) and the Independent Advisor determines in its discretion (i) that amendments to these Conditions are necessary to ensure the proper operation of such Successor Rate, Alternative Rate and/or Adjustment Spread (such amendments, the Benchmark Amendments) and (ii) the terms of the Benchmark Amendments, then the Issuer shall, following consultation with the Calculation Agent, subject to giving notice thereof in accordance with Condition 4(g)(vi), without any requirement for the consent or approval of relevant Noteholders, vary these Conditions to give effect to such Benchmark Amendments with effect from the date specified in such notice (and for the avoidance of doubt, the Calculation Agent shall, at the direction and expense of the Issuer, effect such consequential amendments to the Agency Agreement and these Conditions as may be required in order to give effect to this Condition 4(g).
- (vi) Any Successor Rate, Alternative Rate, Adjustment Spread and the specific terms of any Benchmark Amendments, determined under this Condition 4(g) will be notified promptly by the Issuer to the Calculation Agent and, in accordance with Condition 15 (*Notices*), the Noteholders. Such notice shall be irrevocable and shall specify the effective date of the Benchmark Amendments, if any.
- (vii) No later than notifying the Calculation Agent of the same, the Issuer shall deliver to the Calculation Agent a certificate signed by two authorised signatories of the Issuer: (i) confirming (x) that a Benchmark Event has occurred, (y) the relevant Successor Rate, or, as the case may be, the relevant Alternative Rate and, (z) where applicable, any relevant Adjustment Spread and/or the specific terms of any relevant Benchmark Amendments, in each case as determined in accordance with the provisions of this Condition 4(g); and (ii) certifying

that the relevant Benchmark Amendments are necessary to ensure the proper operation of such relevant Successor Rate, Alternative Rate and/or Adjustment Spread.

- (viii) Without prejudice to the obligations of the Issuer under Condition 4(g)(i), (ii), (iii), (iv) and (v), the Reference Rate and the fallback provisions provided for in Condition 4(g)(ii) will continue to apply unless and until the Calculation Agent has been notified of the Successor Rate or the Alternative Rate (as the case may be), and any Adjustment Spread and Benchmark Amendments, in accordance with Condition 4(g)(vi).
- (ix) The Successor Rate or Alternative Rate and the Adjustment Spread (if any) and the Benchmark Amendments (if any) specified in such certificate will (in the absence of manifest error or bad faith in the determination of such Successor Rate or Alternative Rate and such Adjustment Spread (if any) and such Benchmark Amendments (if any)) be binding on the Issuer, the Calculation Agent and the Noteholders.
- (x) Notwithstanding any other provision of this Condition 4(g), if in the Calculation Agent's opinion there is any uncertainty between two or more alternative courses of action in making any determination or calculation under this Condition 4(g), the Calculation Agent shall promptly notify the Issuer thereof and the Issuer shall direct the Calculation Agent in writing as to which alternative course of action to adopt. If the Calculation Agent is not promptly provided with such direction, or is otherwise unable to make such calculation or determination for any reason, it shall notify the Issuer thereof and the Calculation Agent shall be under no obligation to make such calculation or determination and shall not incur any liability for not doing so.

If any Successor Rate, Alternative Rate or Adjustment Spread is determined in accordance with this Condition 4(g) and the Independent Adviser, acting in a commercially reasonable manner and in good faith, determines (i) that a Benchmark Amendment is necessary and (ii) the terms of the Benchmark Amendments, then the Issuer shall, subject to giving notice thereof in accordance with Condition 4(g), without any requirement for the consent or approval of Noteholders, vary these Conditions and Agency Agreement to give effect to such Benchmark Amendments (provided that the Benchmark Amendments do not, without the prior agreement of each Paying Agent or the Calculation Agent, as applicable, have the effect of increasing the obligations or duties, or decreasing the rights or protections, of each Paying Agent or the Calculation Agent under these Conditions and/or the Agency Agreement) with effect from the date specified in such notice.

- (h) *Interpretation:* In these Conditions:

Adjustment Spread means a spread (which may be positive or negative) or formula or methodology for calculating a spread, which the Independent Advisor determines is required to be applied to the relevant Successor Rate or the relevant Alternative Rate (as the case may be) to reduce or eliminate, to the extent reasonably practicable in the circumstances, any economic prejudice or benefit (as applicable) to Noteholders as a result of the replacement of the Reference Rate with the Successor Rate or the Alternative Rate (as the case may be) and is the spread, formula or methodology which is notified by the Issuer to the Calculation Agent as being:

- (i) in case of the Successor Rate, is formally recommended, or formally provided as an option for parties to adopt, in relation to the replacement of the Reference Rate with the Successor Rate by any Relevant Nominating Body;
- (ii) (if no such recommendation has been made, or in the case of an Alternative Rate), the Independent Advisor, determines is customarily applied to the relevant Successor Rate or Alternative Rate (as the case may be) in international debt capital markets transactions to produce an industry-accepted replacement rate for the Reference Rate;

- (iii) (if no such recommendation has been made, or in the case of an Alternative Rate) the Independent Advisor determines, is recognised or acknowledged as being the industry standard for over-the-counter derivative transactions which reference the Reference Rate, where such rate has been replaced by the Successor Rate or the Alternative Rate (as the case may be); or
- (iv) (if the Independent Advisor determines that no such industry standard is recognised or acknowledged) the Independent Advisor determines to be appropriate;

Alternative Rate means an alternative benchmark or screen rate which the Independent Advisor determines in accordance with Condition 4(g) (*Benchmark Discontinuation*) and notifies the Calculation Agent, is customary in market usage in the international debt capital markets for the purposes of determining floating rates of interest (or the relevant component part thereof) in euro;

Benchmark Amendments means any amendments made to the Floating Rate Note Terms and Conditions and the Agency Agreement that are necessary to ensure the proper operation of a Successor Rate, Alternative Rate and/or Adjustment Spread;

Benchmark Event means, with respect to the Reference Rate:

- (i) the Reference Rate ceasing to be published for at least five business days or ceasing to exist or administered;
- (ii) the later of (1) the making of a public statement by the administrator of the Reference Rate that it will, on or before a specified date, cease publishing the Reference Rate permanently or indefinitely (in circumstances where no successor administrator has been appointed that will continue publication of the Reference Rate) and (2) the date falling six months prior to the specified date referred to in (ii)(1);
- (iii) the making of a public statement by the supervisor of the administrator of the Reference Rate that the Reference Rate has been permanently or indefinitely discontinued;
- (iv) the later of (1) the making of a public statement by the supervisor of the administrator of the Reference Rate that the Reference Rate will, on or before a specified date, be permanently or indefinitely discontinued and (2) the date falling six months prior to the specified date referred to in (iv)(1);
- (v) the later of (1) the making of a public statement by the supervisor of the administrator of the Reference Rate that means the Reference Rate will be prohibited from being used or that its use will be subject to restrictions or adverse consequences, in each case on or before a specified date and (2) the date falling six months prior to the specified date referred to in (v)(1);
- (vi) it has or will prior to the next Interest Determination Date become unlawful for the Issuer, the Calculation Agent or any other party to calculate any payments due to be made to any Noteholder or Couponholder using the Reference Rate or otherwise make use of the Reference Rate with respect to the Floating Rate Notes; or
- (vii) the making of a public statement by the supervisor of the administrator of such Reference Rate announcing that such Reference Rate is no longer representative or may no longer be used;

Calculation Agent means Deutsche Bank AG, London Branch;

Calculation Amount means EUR 1,000;

CET means Central European Time, being the time in Amsterdam, the Netherlands (including Central European Summer Time);

EMMI means the European Money Markets Institute;

EURIBOR means the Euro Interbank Offered Rate as published by EMMI;

Independent Advisor means an independent financial institution of international repute or other independent financial advisor experienced in the international capital markets, in each case appointed by the Issuer at its own expense under Condition 4(g);

Margin means 0.35% per annum;

Rate Determination Agent means an independent financial institution of international repute or other independent financial adviser experienced in the international debt capital markets, in each case selected and appointed by the Issuer;

Reference Banks means major banks selected by the Issuer in the market that is most closely connected with the Reference Rate;

Reference Rate means the EURIBOR rate specified on the relevant EURIBOR Page for the purpose of determining the Rate of Interest;

Relevant Financial Centre means the Euro-zone (where Euro-zone means the region comprised of the countries whose lawful currency is the euro);

Relevant Nominating Body means, in respect of a benchmark or screen rate (as applicable):

- (i) the central bank for the currency to which the benchmark or screen rate (as applicable) relates, or any central bank or other supervisory authority which is responsible for supervising the administrator of the benchmark or screen rate (as applicable); or
- (ii) any working group or committee sponsored by, chaired or co-chaired by or constituted at the request of (a) the central bank for the currency to which the benchmark or screen rate (as applicable) relates, (b) any central bank or other supervisory authority which is responsible for supervising the administrator of the benchmark or screen rate (as applicable), (c) a group of the aforementioned central banks or other supervisory authorities or (d) the Financial Stability Board or any part thereof;

Screen Page means Reuters EURIBOR 01, or such other page, section or other part as may replace it on that information service or such other information service, in each case, as may be nominated by the Person providing or sponsoring the information appearing there for the purpose of displaying rates or prices comparable to the Reference Rate;

Successor Rate means a successor to or replacement of the Reference Rate which is formally recommended by any Relevant Nominating Body;

T2 means the Trans-European Automated Real-Time Gross Settlement Express Transfer System, or any successor or replacement for that system;

T2 Settlement Day means any day on which T2 is open for the settlement of payments in euro; and

T2 System means the T2 system.

5. **Redemption and Purchase**

- (a) *Scheduled redemption*: Unless previously redeemed, or purchased and cancelled, the Floating Rate Notes will be redeemed at their principal amount on the Maturity Date, subject as provided in Condition 6 (*Payments*).
- (b) *Redemption for tax reasons*: The Floating Rate Notes may be redeemed at the option of the Issuer in whole, but not in part, at any time, on giving not less than 10 nor more than 30 days' notice to the Noteholders (which notice shall be irrevocable) at their principal amount, together with interest accrued to the date fixed for redemption, if:
- (i) the Issuer has or will become obliged to pay additional amounts as provided or referred to in Condition 7 (*Taxation*) as a result of any change in, or amendment to, the laws or regulations of The Netherlands and any other jurisdiction where the Issuer is engaged in the context of business/trade or any political subdivision or any authority thereof or therein having power to tax, or any change in the application or official interpretation of such laws or regulations (including a holding by a court of competent jurisdiction), which change or amendment becomes effective on or after March 10, 2026; and
 - (ii) such obligation cannot be avoided by the Issuer taking reasonable measures available to it;

provided, however, that no such notice of redemption shall be given earlier than 90 days prior to the earliest date on which the Issuer would be obliged to pay such additional amounts if a payment in respect of the Floating Rate Notes were then due.

Prior to the publication of any notice of redemption pursuant to this paragraph, the Issuer shall deliver, at least five Business Days prior to the date on which notice is sent to the Noteholders, to the Fiscal Agent:

- (A) a certificate signed by two managing directors of the Issuer stating that the Issuer is entitled to effect such redemption and setting forth a statement of facts showing that the conditions precedent to the right of the Issuer so to redeem have occurred; and
- (B) an opinion of independent legal advisers of recognized standing to the effect that the Issuer has or will become obliged to pay such additional amounts as a result of such change or amendment.

Upon the expiry of any such notice as is referred to in this Condition 5(b), the Issuer shall be bound to redeem the Floating Rate Notes in accordance with this Condition 5(b).

- (c) *Redemption at the option of Noteholders*: If there occurs a Change of Control and within the Change of Control Period a Rating Downgrade (Change of Control) in respect of that Change of Control occurs (together called a **Put Event**), the holder of each Floating Rate Note will have the option to require the Issuer to redeem or, at the Issuer's option, to be exercised at the time, purchase (or procure the purchase of) that Floating Rate Note on the Put Settlement Date (as defined below) at a price equal to 100% of its principal amount together with (or, where purchased, together with an amount equal to) accrued interest to but excluding the Put Settlement Date.

The **Put Settlement Date** is the seventh day after the last day of the Change of Control Period.

Within five business days after the Issuer becoming aware that a Put Event has occurred, the Issuer shall give notice (a **Put Event Notice**) to the Noteholders in accordance with Condition 15 (*Notices*) specifying the nature of the Put Event and the circumstances giving rise to it and the procedure for exercising the option contained in this Condition 5(c).

In order to exercise the option contained in this Condition 5(c), the holder of a Floating Rate Note must deposit with any Paying Agent such Floating Rate Note together with all unmatured Coupons relating thereto within the period of 45 days after a Put Event Notice is given as well as a duly completed put option notice (a **Put Option Notice**) in the form obtainable from any Paying Agent. The Paying Agent with which a Floating Rate Note is so deposited shall deliver a duly completed receipt for such Floating Rate Note (a **Put Option Receipt**) to the depositing Noteholder. No Floating Rate Note, once deposited with a duly completed Put Option Notice in accordance with this Condition 5(c), may be withdrawn; *provided, however, that* if, prior to the Put Settlement Date, any such Floating Rate Note becomes immediately due and payable or, upon due presentation of any such Floating Rate Note on the Put Settlement Date, payment of the redemption moneys is improperly withheld or refused, the relevant Paying Agent shall mail notification thereof to the depositing Noteholder at such address as may have been given by such Noteholder in the relevant Put Option Notice and shall hold such Floating Rate Note at its Specified Office for collection by the depositing Noteholder against surrender of the relevant Put Option Receipt. For so long as any outstanding Floating Rate Note is held by a Paying Agent in accordance with this Condition 5(c), the depositor of such Floating Rate Note and not such Paying Agent shall be deemed to be the holder of such Floating Rate Note for all purposes.

- (d) *Redemption following exercise of Clean-up call*: The Floating Rate Notes will be redeemable at the option of the Issuer in whole, but not in part, on any Floating Rate Interest Payment Date at any time when the aggregate principal amount of the Floating Rate Notes is equal to or less than 25% of the aggregate principal amount of the Floating Rate Notes issued (x) on the Issue Date and (y) if any, issued pursuant to Condition 14 (*Further Issues*).

Upon such redemption, the Issuer will redeem the Floating Rate Notes at 100% of their principal amount together with accrued interest to but excluding the Floating Rate Interest Payment Date, upon giving not less than 10 nor more than 30 days' notice to the Noteholders, provided that the Issuer has notified the Fiscal Agent at least five Business Days before such notice is sent to the Noteholders, in accordance with Condition 15 (*Notices*) (which notice shall be irrevocable and shall oblige the Issuer to redeem the Floating Rate Notes).

- (e) *No other redemption*: The Issuer shall not be entitled to redeem the Floating Rate Notes otherwise than as provided in paragraphs (a) (*Scheduled redemption*) to (d) (*Redemption following exercise of Clean-up call*) above.
- (f) *Purchase*: The Issuer or any of its Subsidiaries may at any time purchase Floating Rate Notes in the open market or otherwise and at any price, *provided that* all unmatured Coupons are purchased therewith.
- (g) *Cancellation*: All Floating Rate Notes so redeemed or purchased by the Issuer or any of its Subsidiaries and any unmatured Coupons attached to or surrendered with them shall be cancelled and may not be reissued or resold.

6. **Payments**

- (a) *Principal*: Payments of principal shall be made only against presentation and (*provided that* payment is made in full) surrender of Floating Rate Notes at the Specified Office of any Paying Agent outside the United States by Euro cheque drawn on, or by transfer to a Euro account (or other account to which Euro may be credited or transferred) maintained by the payee with, a bank in a city in which banks have access to the T2 System.
- (b) *Interest*: Payments of interest shall, subject to paragraph (g) (*Payments other than in respect of matured Coupons*) below, be made only against presentation and (*provided that* payment is made in

full) surrender of the appropriate *Coupons* at the Specified Office of any Paying Agent outside the United States in the manner described in paragraph (a) (*Principal*) above.

- (c) *Payments subject to fiscal laws:* All payments in respect of the Floating Rate Notes are subject in all cases to any applicable fiscal or other laws and regulations in the place of payment, but without prejudice to the provisions of Condition 7 (*Taxation*). No commissions or expenses shall be charged to the Noteholders or Couponholders in respect of such payments by the Issuer.
- (d) *Deduction for unmatured Coupons:* If a Floating Rate Note is presented without all unmatured Coupons relating thereto, then:
 - (i) if the aggregate amount of the missing Coupons is less than or equal to the amount of principal due for payment, a sum equal to the aggregate amount of the missing Coupons will be deducted from the amount of principal due for payment; *provided, however, that* if the gross amount available for payment is less than the amount of principal due for payment, the sum deducted will be that proportion of the aggregate amount of such missing Coupons the gross amount of which actually available for payment bears to the amount of principal due for payment;
 - (ii) if the aggregate amount of the missing Coupons is greater than the amount of principal due for payment:
 - (A) so many of such missing Coupons shall become void (in inverse order of maturity) as will result in the aggregate amount of the remainder of such missing Coupons (the **Relevant Coupons**) being equal to the amount of principal due for payment; *provided, however, that* where this sub-paragraph would otherwise require a fraction of a missing Coupon to become void, such missing Coupon shall become void in its entirety; and
 - (B) a sum equal to the aggregate amount of the Relevant Coupons (or, if less, the amount of principal due for payment) will be deducted from the amount of principal due for payment; *provided, however, that*, if the gross amount available for payment is less than the amount of principal due for payment, the sum deducted will be that proportion of the aggregate amount of the Relevant Coupons (or, as the case may be, the amount of principal due for payment) the gross amount of which actually available for payment bears to the amount of principal due for payment.

Each sum of principal so deducted shall be paid in the manner provided in paragraph (a) (*Principal*) above against presentation and (*provided that* payment is made in full) surrender of the relevant missing Coupons. No payments will be made in respect of void coupons.

- (e) *Unmatured Coupons void:* On the due date for redemption of any Floating Rate Note pursuant to Condition 5(a) (*Scheduled redemption*), Condition 5(b) (*Redemption for tax reasons*), Condition 5(c) (*Redemption at the option of Noteholders*), Condition 5(d) (*Redemption following exercise of Clean-up call*) or Condition 8 (*Events of Default*), all unmatured Coupons (if any) relating thereto (whether or not still attached) shall become void and no payment will be made in respect thereof.
- (f) *Payments on business days:* If the due date for payment of any amount in respect of any Floating Rate Note or Coupon is not a business day in the place of presentation or in any place of business of the relevant Paying Agent, the holder shall not be entitled to payment in such place of the amount due until the next succeeding business day in such place and shall not be entitled to any further interest or other payment in respect of any such delay. In this paragraph, **business day** means, in respect of any place of presentation or in any place of business of the relevant Paying Agent, any day on which banks

are open for presentation and payment of bearer debt securities and for dealings in foreign currencies in such place of presentation or in any place of business of the relevant Paying Agent and, in the case of payment by transfer to a Euro account as referred to above, on which the T2 System is open.

- (g) *Payments other than in respect of matured Coupons*: Payments of interest other than in respect of matured Coupons shall be made only against presentation of the relevant Floating Rate Notes at the Specified Office of any Paying Agent outside the United States.
- (h) *Partial payments*: If a Paying Agent makes a partial payment in respect of any Floating Rate Note or Coupon presented to it for payment, such Paying Agent will endorse thereon a statement indicating the amount and the date of such payment.

7. **Taxation**

All payments of principal and interest in respect of the Floating Rate Notes and the Coupons by or on behalf of the Issuer shall be made free and clear of, and without withholding or deduction for or on account of, any present or future taxes, duties, assessments or governmental charges of whatever nature imposed, levied, collected, withheld or assessed by or on behalf of The Netherlands or any political subdivision thereof or any authority therein or thereof having power to tax, unless the withholding or deduction of such taxes, duties, assessments or governmental charges is required by law. In that event the Issuer shall pay such additional amounts as will result in receipt by the Noteholders and the Couponholders after such withholding or deduction of such amounts as would have been received by them had no such withholding or deduction been required, except that no such additional amounts shall be payable in respect of any Floating Rate Note or Coupon:

- (a) presented for payment by or on behalf of a holder who is liable to such taxes, duties, assessments or governmental charges in respect of such Floating Rate Note or Coupon by reason of its having some connection with The Netherlands other than the mere holding of the Floating Rate Note or Coupon;
- (b) presented for payment more than 30 days after the Relevant Date except to the extent that the holder of such Floating Rate Note or Coupon would have been entitled to such additional amounts on presenting such Floating Rate Note or Coupon for payment on the last day of such period of 30 days; or
- (c) where such withholding or deduction is required to be made pursuant to the Dutch Withholding Tax Act 2021 (*Wet bronbelasting 2021*) as amended, on payments due to a holder of any Floating Rate Note or Coupon affiliated to the Issuer (within the meaning of the Dutch Withholding Tax Act 2021 as at March 10, 2026).

In these Terms and Conditions, **Relevant Date** means whichever is the later of (1) the date on which the payment in question first becomes due and (2) if the full amount payable has not been received in a city in which banks have access to the T2 System by the Fiscal Agent on or prior to such due date, the date on which (the full amount having been so received) notice to that effect has been given to the Noteholders.

Any reference in these Terms and Conditions to principal or interest shall be deemed to include any additional amounts in respect of principal or interest (as the case may be) that may be payable under this Condition 7 (*Taxation*).

If the Issuer becomes subject at any time to any taxing jurisdiction other than The Netherlands, references in these Terms and Conditions to The Netherlands shall be construed as references to The Netherlands and/or such other jurisdiction.

8. Events of Default

If any of the following events occurs and is continuing:

- (a) *Non-payment*: the Issuer fails to pay any amount of principal in respect of the Floating Rate Notes within seven days of the due date for payment thereof or fails to pay any amount of interest in respect of the Floating Rate Notes within 15 days of the due date for payment thereof;
- (b) *Breach of other obligations*: the Issuer defaults in the performance or observance of any of its other obligations under or in respect of the Floating Rate Notes and such default remains unremedied for 30 days after written notice thereof, addressed to the Issuer by any Noteholder, has been delivered to the *Issuer* or to the Specified Office of the Fiscal Agent;
- (c) *Cross-default of Issuer or Subsidiary*: the Issuer or any Material Subsidiary defaults in the payment of the principal of, or interest on, any other obligation in respect of Borrowed Moneys of, assumed or guaranteed by the Issuer or any Material Subsidiary, as the case may be, when and as the same shall become due and payable, if such default shall continue for more than the period of grace, if any, applicable thereto and the time for payment of such interest, or principal, has not been effectively extended, or if any obligation in respect of Borrowed Moneys, of, assumed or guaranteed by the Issuer or the Material Subsidiary shall have become repayable before the due date thereof as a result of acceleration of maturity by reason of the occurrence of an event of default thereunder;
- (d) *Attachment*: an executory attachment (*executoriaal beslag*), or an interlocutory attachment (*conservatoir beslag*) is made on any substantial part of the assets of the Issuer and, in *either* case, is not cancelled or withdrawn within 30 days after the making thereof;
- (e) *Insolvency, etc.*: the Issuer or a Material Subsidiary becomes bankrupt or applies for suspension of payment, or the Issuer or a Material Subsidiary offers a compromise to its creditors or negotiates with all its creditors another agreement relating to its payment difficulties, or such measures are officially decreed;
- (f) *Security enforced*: any mortgage, charge, pledge, lien or other encumbrance, present or future, created or assumed by the Issuer or any of its Material Subsidiaries over the whole or substantially all of the undertaking, assets or revenues of the Issuer or any of its Material Subsidiaries becomes enforceable and any step is taken to enforce it (including the taking of possession or the appointment of a receiver, administrative receiver, administrator, manager or other similar person in respect thereof) and is not discharged or stayed within 30 days;
- (g) *Winding up, etc.*: an order is made or an effective resolution is passed for the winding up, liquidation or dissolution of the Issuer or any of its Material Subsidiaries, other than a solvent liquidation or reorganization of any Material Subsidiary and except for the purpose of and followed by a reconstruction, amalgamation, reorganization, merger or consolidation (i) on terms approved by a resolution of the general meeting of Noteholders, or (ii) in the case of a Material Subsidiary, whereby the undertaking and assets of the Material Subsidiary are transferred to or otherwise vested in the Issuer or another of its Subsidiaries;
- (h) *Analogous event*: any event occurs which under the laws of any relevant jurisdiction that has an analogous effect to any of the events referred to in paragraphs (d) (*Attachment*) to (g) (*Winding up, etc.*) above;

- (i) *Cessation of business*: the Issuer shall cease to carry on substantially the whole of its business or shall dispose of substantially the whole of its assets;
- (j) *Substitute Debtor*: any Substituted Debtor ceases to be at least 95% owned and controlled (directly or indirectly) by the Issuer; or
- (k) *Cross Guarantee Agreement*: the failure by any Guarantor to perform any covenant set out in the Cross Guarantee Agreement, applicable to such Guarantor or the repudiation by any Guarantor of its obligations under the Cross Guarantee Agreement, other than in compliance with the terms thereof, or the Cross Guarantee Agreement fails to be in full force and effect for any reason (subject to, for the avoidance of doubt, the grace period referred to in paragraph (b) (*Breach of other obligations*) above),

then any Floating Rate Note may, by written notice addressed by the holder thereof to the Issuer and delivered to the Issuer or to the Specified Office of the Fiscal Agent, be declared immediately due and payable, whereupon it shall become immediately due and payable at its principal amount together with accrued interest without further action or formality.

9. **Undertaking**

Under these Terms and Conditions and the Cross Guarantee Agreement, for so long as any Floating Rate Note remains outstanding, all guarantees made by a Guarantor under the Cross Guarantee Agreement in respect of the Floating Rate Notes will be released and discharged, upon a sale, exchange, transfer or other disposition in a transaction or series of transactions over a 12 month period (any such sale, exchange, transfer or other disposition in a transaction or series of transactions over a 12 month period, a **Disposition**) to any person that is not the Issuer or a Subsidiary of the Issuer of all of the capital stock, or all or substantially of all the assets, of such Guarantor, if as a result of which such Guarantor ceases to be a Subsidiary of the Issuer.

With respect to a Disposition of such capital stock of, or a Disposition of such assets of, a Guarantor that is a Major Subsidiary, the Issuer hereby undertakes and agrees that no Guarantor that is a Major Subsidiary shall be released under the Cross Guarantee Agreement in respect of the Floating Rate Notes if after giving effect to such Disposition, a Rating Downgrade (Disposition) resulting (in whole or in part) from such Disposition shall occur.

10. **Prescription**

Claims for principal and interest shall become void unless the relevant Floating Rate Notes and Coupons are presented for payment within 5 years of the appropriate Relevant Date.

11. **Replacement of Floating Rate Notes and Coupons**

If any Floating Rate Note or Coupon is lost, stolen, mutilated, defaced or destroyed, it may be replaced at the Specified Office of the Fiscal Agent and the Paying Agent having its Specified Office in London subject to all applicable laws and stock exchange requirements, upon payment by the claimant of the expenses incurred in connection with such replacement and on such terms as to evidence, security, indemnity and otherwise as the Issuer may reasonably require. Mutilated or defaced Floating Rate Notes or Coupons must be surrendered before replacements will be issued.

12. **Paying Agents**

In acting under the Agency Agreement and in connection with the Floating Rate Notes and the Coupons, the Paying Agents act solely as agents of the Issuer and do not assume any obligations toward or relationship of agency or trust for or with any of the Noteholders or Couponholders.

The initial Paying Agents and their initial Specified Offices are listed below. The Issuer reserves the right at any time to vary or terminate the appointment of any Paying Agent and to appoint a successor fiscal agent and additional or successor paying agents; *provided, however, that* the Issuer shall at all times maintain (a) a fiscal agent and (b) a paying agent in London.

Notice of any change in any of the Paying Agents or in their Specified Offices shall promptly be given to the Noteholders.

13. **Meetings of Noteholders; Modification**

- (a) *Meetings of Noteholders:* The Agency Agreement contains provisions for convening meetings of Noteholders to consider matters relating to the Floating Rate Notes, including the modification of any provision of these Terms and Conditions. Any such modification may be made if sanctioned by an Extraordinary Resolution. Such a meeting may be convened by the Issuer and shall be convened by it upon the request in writing of Noteholders holding not less than one-tenth of the aggregate principal amount of the outstanding Floating Rate Notes. The quorum at any meeting convened to vote on an Extraordinary Resolution will be two or more persons holding or representing one more than half of the aggregate principal amount of the outstanding Floating Rate Notes or, at any adjourned meeting, two or more persons being or representing Noteholders whatever the principal amount of the Floating Rate Notes held or represented; *provided, however, that* certain proposals (including any proposal to change any date fixed for payment of principal or interest in respect of the Floating Rate Notes, to reduce the amount of principal or interest payable on any date in respect of the Floating Rate Notes, to alter the method of calculating the amount of any payment in respect of the Floating Rate Notes or the date for any such payment, to change the currency of payments under the Floating Rate Notes or to change the quorum requirements relating to meetings or the majority required to pass an Extraordinary Resolution) may only be sanctioned by an Extraordinary Resolution passed at a meeting of Noteholders at which two or more persons holding or representing not less than two thirds or, at any adjourned meeting, one third of the aggregate principal amount of the outstanding Floating Rate Notes form a quorum. Any Extraordinary Resolution duly passed at any such meeting shall be binding on all the Noteholders and Couponholders, whether present or not.

In addition, a resolution in writing signed by or on behalf of Noteholders, who for the time being are entitled to receive notice of a meeting of Noteholders, holding not less than 75% in principal amount of the Floating Rate Notes outstanding, will take effect as if it were an Extraordinary Resolution. Such a resolution in writing may be contained in one document or several documents in the same form, each signed by or on behalf of one or more Noteholders.

- (b) *Modification:* The Floating Rate Notes and these Terms and Conditions may be amended by the Issuer with consent of the Fiscal Agent, without the consent of the Noteholders or the Couponholders to correct a manifest error. In addition, the parties to the Agency Agreement may agree to modify any provision thereof, but the Issuer shall not agree, without the consent of the Noteholders to any such modification unless it is of a formal, minor or technical nature, it is made to correct a manifest error or it is, in the opinion of such parties, not materially prejudicial to the interests of the Noteholders.

14. **Further Issues**

The Issuer may from time to time, without the consent of the Noteholders or the Couponholders, create and issue further notes having the same terms and conditions as the Floating Rate Notes in all respects (or in all respects except for the first payment of interest) so as to form a single series with the Floating Rate Notes.

15. **Notices**

Notices to the Noteholders shall be valid if (1) delivered through the clearing systems of Clearstream, Luxembourg and Euroclear and (2) published in a leading newspaper having general circulation in The Netherlands (which is expected to be the *Het Financieele Dagblad*) or, if such publication is not practicable, in a leading English language daily newspaper having general circulation in Europe. Any such notice shall be deemed to have been given on the date of first publication. Couponholders shall be deemed for all purposes to have notice of the contents of any notice given to the Noteholders.

16. **Substitution of the Issuer**

(a) Koninklijke Ahold Delhaize N.V. and any company (incorporated in any country in the world) of which Koninklijke Ahold Delhaize N.V. holds directly or indirectly more than 95% of the shares or other equity interest carrying voting rights, may, at any time, substitute the Issuer (which for the purpose of this Condition 16, save where the context requires otherwise, includes any previous substitute of the Issuer) as the principal debtor in respect of the Floating Rate Notes (any company so substituting the Issuer, the **Substituted Debtor**), and the Noteholders and the Couponholders hereby irrevocably agree in advance to any such substitution, provided that:

- (i) such documents shall be executed, and notices be given, by the Substituted Debtor and the Issuer as the Fiscal Agent may deem reasonably necessary to give full effect to the substitution and pursuant to which the Substituted Debtor shall undertake in favor of each Noteholder and Couponholder to be bound by these Terms and Conditions and the provisions of the Agency Agreement as the principal debtor in respect of the Floating Rate Notes and Coupons in place of the Issuer;
- (ii) in accordance with and subject to Condition 7 (*Taxation*), no taxes or duties shall be required to be withheld or deducted at source in the territory where the Substituted Debtor is incorporated, domiciled or resident (unless the withholding or deduction would be borne by the Substituted Debtor, in which case Condition 7 (*Taxation*) shall apply or unless the Issuer was required by law to make such withholding or deduction before the substitution); and
- (iii) all necessary governmental and regulatory approvals and consents for such substitution and for the giving by Koninklijke Ahold Delhaize N.V. of the Substitution Guarantee (as defined below) in respect of the obligations of the Substituted Debtor shall have been obtained and be in full force and effect;

and (where Koninklijke Ahold Delhaize N.V. is the Issuer being substituted as principal debtor by the Substituted Debtor) upon the Floating Rate Notes and Coupons becoming valid and binding obligations of the Substituted Debtor, Koninklijke Ahold Delhaize N.V. undertakes that it will irrevocably and unconditionally guarantee in favor of each Noteholder and Couponholder the payment of all sums payable by the Substituted Debtor as such principal debtor (such guarantee and hereinafter referred to as the **Substitution Guarantee**).

(b) The Substituted Debtor shall forthwith give notice of the substitution to the Noteholders and the Couponholders in accordance with Condition 15 (*Notices*).

17. **Governing Law and Jurisdiction**

- (a) *Governing law:* The Floating Rate Notes and any non-contractual obligations arising out of or in connection with the Floating Rate Notes are governed by the laws of The Netherlands.
- (b) *Submission to jurisdiction:* The Issuer submits for the exclusive benefit of the Noteholders and the Couponholders to the jurisdiction of the courts of Amsterdam, the Netherlands, judging in first instance, and their appellate courts. Without prejudice to the foregoing, the Issuer further irrevocably agrees that any suit, action or proceedings (a **Dispute**) arising out of or in connection with the Agency Agreement, the Floating Rate Notes or the Coupons may be brought in any other court of competent jurisdiction, provided that court would be competent to hear the Dispute pursuant to Regulation (EU) No 1215/2012 of the European Parliament and of the Council of December 12, 2012 on jurisdiction and the recognition and enforcement of judgments in civil and commercial matters (recast), or the 2007 Lugano Convention on jurisdiction and the recognition and enforcement of judgments in civil and commercial matters.

PART VI: TERMS AND CONDITIONS OF THE GREEN NOTES

The EUR 500,000,000 3.625% green notes due 2034 (the **Green Notes**), which expression includes any further green notes issued pursuant to Condition 14 (*Further issues*) and forming a single series therewith of Koninklijke Ahold Delhaize N.V. (the **Issuer**) are the subject of an agency agreement dated March 12, 2026 (as amended or supplemented from time to time, the **Agency Agreement**) between the Issuer, Deutsche Bank AG, London Branch as fiscal agent (the **Fiscal Agent**, which expression includes any successor fiscal agent appointed from time to time in connection with the Green Notes) and the paying agents named therein (together with the Fiscal Agent, the **Paying Agents**, which expression includes any successor or additional paying agents appointed from time to time in connection with the Green Notes). Certain provisions of these Terms and Conditions are summaries of the Agency Agreement and subject to its detailed provisions. The holders of the Green Notes (the **Noteholders**) and the holders of the related interest coupons (the **Couponholders** and the **Coupons**, respectively) are entitled to the benefit of, are bound by, and are deemed to have notice of, all the provisions of the Agency Agreement applicable to them. Copies of the Agency Agreement are available for inspection by Noteholders during normal business hours at the Specified Offices (as defined in the Agency Agreement) of each of the Paying Agents, the initial Specified Offices of which are set out below.

In these Terms and Conditions the terms set out below shall have the following meanings:

Borrowed Moneys means any indebtedness for borrowed money with an original maturity of 12 months or more, the aggregate outstanding principal amount of which is greater than EUR 500,000,000 or the equivalent thereof in any other currency or currencies.

Calculation Date means the third business day preceding the Make-whole Redemption Date.

A **Change of Control** shall be deemed to have occurred at each time (whether or not approved by the Management Board or Supervisory Board of the Issuer) that any person or persons (**Relevant Person(s)**) acting in concert or any person or persons acting on behalf of any such Relevant Person(s), at any time directly or indirectly acquire(s) or come(s) to own (A) more than 50% of the issued ordinary share capital of the Issuer or (B) such number of the shares in the capital of the Issuer carrying more than 50% of the voting rights normally exercisable at a general meeting of shareholders of the Issuer, provided that in the case of (B) above, a Change of Control shall not be deemed to have occurred if such number of shares is acquired or comes to be owned by Stichting Continuïteit Ahold Delhaize and provided further that, for the avoidance of doubt, a Change of Control shall not be deemed to have occurred if a public offer has been made for the shares in the Issuer and such offer is not effected.

Change of Control Period means the period ending 90 days after the occurrence of the Change of Control.

Cross Guarantee Agreement means the cross guarantee agreement dated May 21, 2007 among the Issuer, Delhaize Le Lion / De Leeuw NV, Delhaize US Holding, Inc. and certain of the subsidiaries of Delhaize US Holding, Inc. (as amended or updated from time to time).

Extraordinary Resolution means a resolution passed at a meeting of Noteholders (whether originally convened or resumed following an adjournment) duly convened and held in accordance with the Agency Agreement by a majority of not less two thirds of the votes cast.

Guarantor means each party to the Cross Guarantee Agreement.

Managers means each of BNP PARIBAS, BofA Securities Europe SA, Coöperatieve Rabobank U.A., ING Bank N.V., J.P. Morgan SE, ABN AMRO Bank N.V., Erste Group Bank AG, SMBC Bank EU AG and Wells Fargo Securities Europe S.A.

Major Subsidiary means a Subsidiary of the Issuer, the assets of which represent more than 25% of the assets of the Issuer and the Issuer's Subsidiaries on a consolidated basis, according to the most recent annual consolidated financial statements of the Issuer.

Make-whole Redemption Amount means the sum of:

- (i) the greater of (x) the principal amount of the Green Notes so redeemed and (y) the sum of the then present values of the remaining scheduled payments of principal and interest on such Green Notes up to the date falling 3 months prior to the Maturity Date (excluding any interest accruing on the Green Notes to, but excluding, the relevant Make-whole Redemption Date) discounted to the relevant Make-whole Redemption Date on an annual basis at the Make-whole Redemption Rate plus a Make-whole Redemption Margin; and
- (ii) any interest accrued but not paid on the Green Notes to, but excluding, the Make-whole Redemption Date,

as determined by the Quotation Agent and as notified on the Calculation Date by the Quotation Agent to the Issuer and the Fiscal Agent.

Make-whole Redemption Margin means 0.15%.

Make-whole Redemption Rate means the average of the number of quotations given by the Reference Dealers of the mid-market yield to maturity of the Reference Security on the third business day preceding the Make-whole Redemption Date at 11:00 a.m. (Central European Time (CET)).

Material Subsidiary means a Subsidiary

- (i) whose (a) revenues, or (b) total assets (in each case determined on a non-consolidated basis and determined on a basis consistent with the preparation of the consolidated financial statements of the Issuer) represent (or, in the case of a Subsidiary acquired after the end of the financial period to which the then latest audited consolidated financial statements of the Issuer relate, are equal to) no less than 10% of the consolidated revenues or total assets (as the case may be) of the Issuer, all as calculated respectively by reference to the then latest audited financial statements of such Subsidiary and the then latest audited consolidated financial statements of the Issuer provided that:
 - (A) in the case of a Subsidiary acquired after the end of the financial period to which the then latest audited consolidated financial statements of the Issuer relate, the reference to the then latest audited consolidated financial statements of the Issuer for the purposes of the calculation above shall, until consolidated financial statements of the Issuer for the financial period in which the acquisition is made have been prepared and audited as aforesaid, be deemed to be a reference to such first mentioned financial statements as if such Subsidiary had been shown in such accounts by references to its then latest audited financial statements, adjusted as deemed appropriate by the auditors of the relevant Subsidiary from time to time; and
 - (B) in the case of a Subsidiary in respect of which no audited financial statements are prepared, its revenues and total assets shall be determined on the basis of pro-forma financial statements of the relevant Subsidiary prepared for this purpose by the auditors of the relevant Subsidiary from time to time on the basis of accounting principles consistent with those adopted by the Issuer; or
- (ii) to which is transferred the whole or substantially the whole of the business, undertaking or assets of a Subsidiary which prior to transfer is a Material Subsidiary, provided that the transferor

Subsidiary shall upon such transfer forthwith cease to be a Material Subsidiary pursuant to this sub-paragraph (ii) on the date on which the consolidated financial statements of the Issuer for the financial period current at the date of such transfer have been prepared and audited as aforesaid but so that such transferor Subsidiary or such transferee Subsidiary may be a Material Subsidiary on or at any time after the date on which such consolidated financial statements have been prepared and audited as aforesaid by virtue of the provisions of sub-paragraph (i) above or before, on or at any time after such date by virtue of the provisions of this sub-paragraph (ii).

A report by the auditors of the relevant Subsidiary from time to time that, in their opinion, a Subsidiary is or is not or was not at any particular time or throughout any specified period a Material Subsidiary shall, in the absence of manifest error, be conclusive and binding on all parties.

Maturity Date means March 12, 2034.

Quotation Agent means any independent financial institution (other than the Fiscal Agent) appointed by the Issuer.

Rating Agency means S&P Global Ratings Europe Limited or Moody's France SAS and their respective successors or affiliates or any other rating agency of equivalent international standing specified from time to time by the Issuer.

A **Rating Downgrade (Change of Control)** shall be deemed to have occurred in respect of a Change of Control (i) if within the Change of Control Period any rating previously assigned to the Issuer at its request by any two Rating Agencies (if three Rating Agencies have assigned a rating to the Issuer at its request) or by any Rating Agency (if only one or two Rating Agencies have assigned a rating to the Issuer at its request) is (x) withdrawn or (y) changed from an investment grade rating (BBB-/Baa3, or their respective equivalents for the time being, or better) to a non-investment grade rating (BB+/Ba1, or their respective equivalents for the time being, or worse) or (z) (if the rating assigned to the Issuer by any two Rating Agencies at its request shall be below an investment grade rating (as described above)) lowered one full rating category (from BB+/Ba1 to BB/Ba2 or such similar lower or equivalent rating), or (ii) if at the time of the Change of Control there is no rating assigned to the Issuer and no Rating Agency assigns during the Change of Control Period an investment grade credit rating (as described above) to the Issuer (unless the Issuer is unable to obtain such a rating within such period having used all reasonable endeavors to do so and such failure is unconnected with the occurrence of the Change of Control) provided, in each case, that a Rating Downgrade (Change of Control) otherwise arising by virtue of a particular change in rating, or failure to obtain an investment grade rating (as described above) shall be deemed not to have occurred in respect of a particular Change of Control if the Rating Agency making the change in or withdrawing the rating, or failing to award an investment grade rating (as described above), to which this definition would otherwise apply does not announce publicly or confirm in writing to the Issuer that the withdrawal, reduction or such failure was the result, in whole or part, of any event or circumstance comprised in or arising as a result of, or in respect of, the applicable Change of Control.

Rating Downgrade (Disposition) means a downgrade of any rating of the Issuer by a Rating Agency, following a downgrade of any rating of the Issuer by the other Rating Agency (it being understood that a Rating Downgrade (Disposition) will only occur at the time where the second Rating Agency announces the downgrade).

Reference Dealers means each of the four banks (that may include the Managers) selected by the Quotation Agent which are primary European government security dealers, and their respective successors, or market makers in pricing corporate bond issues.

Reference Security means DBR 2.2% due February 15, 2034 (ISIN: DE000BU2Z023). If a Reference Security is no longer outstanding, a Similar Security will be chosen by the Quotation Agent at 11:00 a.m.

(CET) on the Calculation Date, quoted in writing by the Quotation Agent to the Issuer and published in accordance with Condition 15 (*Notices*).

Relevant Debt means any present or future indebtedness in the form of, or represented by, bonds, notes, debentures or other securities that are for the time being, or are capable of being, quoted, listed or ordinarily dealt in on any stock exchange, over the counter or other securities market.

Similar Security means a reference bond or reference bonds issued by the same issuer as the Reference Security having actual or interpolated maturity comparable with the remaining term of the Green Notes that would be utilized, at the time of selection and in accordance with customary financial practice, in pricing new issues of corporate debt securities of comparable maturity to the remaining term of the Green Notes.

Subsidiary means, at any particular time, a company that is then directly or indirectly controlled, or more than 50% of the issued share capital (or equivalent) of which is then beneficially owned by the Issuer and/or one or more of its Subsidiaries. For a company to be “controlled” by another means that the other (whether directly or indirectly and whether by ownership of share capital, the possession of voting power, contract or otherwise) has the power to appoint and/or remove all or the majority of the members of the board of directors or other governing body of that company.

1. **Form, Denomination and Title**

The Green Notes are serially numbered and in bearer form in the denomination of EUR 100,000 and integral multiples of EUR 1,000 in excess thereof up to and including EUR 199,000, with Coupons attached at the time of issue. No Green Notes in definitive form will be issued with a denomination above EUR 199,000. Title to the Green Notes and the Coupons will pass by delivery. The holder of any Green Note or Coupon shall (except as otherwise required by law) be treated as its absolute owner for all purposes (whether or not it is overdue and regardless of any notice of ownership, trust or any other interest therein, any writing thereon or any notice of any previous loss or theft thereof) and no person shall be liable for so treating such holder.

2. **Status**

- (a) *Status of the Green Notes.* The Green Notes constitute unsecured and unsubordinated obligations of the Issuer that will at all times rank *pari passu* among themselves and at least *pari passu* with all other present and future unsecured and unsubordinated obligations of the Issuer, save for such obligations as may be preferred by provisions of law that are both mandatory and of general application.
- (b) *Cross Guarantee Agreement.* The indebtedness of the Issuer under the Green Notes falls within the scope of, and benefits from, the Cross Guarantee Agreement. Under the Cross Guarantee Agreement, each Guarantor guarantees fully and unconditionally, jointly and severally the indebtedness of the Issuer under the Green Notes.

3. **Negative Pledge**

- (a) *Negative Pledge.* So long as any Green Note remains outstanding, the Issuer:
 - (i) will not create or permit to subsist any mortgage, charge, pledge, lien or other form of encumbrance or security interest (together **Security**) upon the whole or any part of its undertaking, assets or revenues present or future to secure any Relevant Debt or any guarantee of or indemnity in respect of any Relevant Debt (save under the Cross Guarantee Agreement);

- (ii) will procure that no Material Subsidiary (determined at the time of incurrence) creates or permits to subsist any Security upon the whole or any part of its undertaking, assets or revenues present or future to secure any Relevant Debt issued by the Issuer or any guarantee of or indemnity in respect of any such Relevant Debt (save under the Cross Guarantee Agreement or as set forth under Condition 3(a)(iii) below); and
 - (iii) will procure that no Material Subsidiary (determined at the time of incurrence) gives any guarantee of, or indemnity in respect of, any of the Relevant Debt of the Issuer; unless, at the same time or prior thereto, the Issuer's obligations under the Green Notes are secured equally and ratably therewith or benefit from a guarantee or indemnity in substantially identical terms thereto, as the case may be, or have the benefit of such other security, guarantee, indemnity or other arrangement as shall be approved by an Extraordinary Resolution.
- (b) The prohibition contained in this Condition 3 does not apply to Security either:
- (i) existing in connection with Relevant Debt that is assumed by the Issuer at the time of the assumption;
 - (ii) existing over undertakings, assets or revenues that are acquired by the Issuer at the time of acquisition; or
 - (iii) existing prior to an entity (whether or not a Subsidiary) becoming a Material Subsidiary.
- (c) For the avoidance of doubt, nothing in this Condition 3 is intended to prevent a Material Subsidiary from giving any guarantee or indemnity in respect of any obligations of any person other than in respect of Relevant Debt of the Issuer (as provided in Condition 3(a)(iii) above), nor in particular is anything in this Condition 3 intended to prevent any Material Subsidiary from giving together with the Issuer any guarantee or indemnity in respect of any Relevant Debt of any third person.

4. **Interest**

The Green Notes bear interest on the aggregate principal amount outstanding from March 12, 2026 (the **Issue Date**) at the rate of 3.625% per annum, (the **Rate of Interest**) payable in arrear on March 12 in each year (each, a **Fixed Rate Interest Payment Date**), commencing on March 12, 2027, subject as provided in Condition 6 (*Payments*).

Each Green Note will cease to bear interest from the due date for redemption unless, upon due presentation, payment of principal is improperly withheld or refused, in which case it will continue to bear interest at such rate (both before and after judgment) until whichever is the earlier of (a) the day on which all sums due in respect of such Green Note up to that day are received by or on behalf of the relevant Noteholder and (b) the day which is seven days after the Fiscal Agent has notified the Noteholders that it has received all sums due in respect of the Green Notes up to such seventh day (except to the extent that there is any subsequent default in payment).

If interest is required to be paid in respect of a Green Note on any other date, it shall be calculated by applying the Rate of Interest to the Calculation Amount, multiplying the product by the relevant Day Count Fraction and rounding the resulting figure to the nearest cent (half a cent being rounded upwards) and multiplying such rounded figure by a fraction equal to the denomination of such Green Note divided by the Calculation Amount, where:

Calculation Amount means EUR 1,000;

Day Count Fraction means, in respect of any period, the number of days in the relevant period, from (and including) the first day in such period to (but excluding) the last day in such period, divided by the number of days in the Interest Period in which the relevant period falls; and

Interest Period means each period from (and including) the Issue Date or any Fixed Rate Interest Payment Date to (but excluding) the next Fixed Rate Interest Payment Date.

5. **Redemption and Purchase**

- (a) *Scheduled redemption*: Unless previously redeemed, or purchased and cancelled, the Green Notes will be redeemed at their principal amount on the Maturity Date, subject as provided in Condition 6 (*Payments*).
- (b) *Redemption for tax reasons*: The Green Notes may be redeemed at the option of the Issuer in whole, but not in part, at any time, on giving not less than 10 nor more than 30 days' notice to the Noteholders (which notice shall be irrevocable) at their principal amount, together with interest accrued to the date fixed for redemption, if:
 - (i) the Issuer has or will become obliged to pay additional amounts as provided or referred to in Condition 7 (*Taxation*) as a result of any change in, or amendment to, the laws or regulations of The Netherlands and any other jurisdiction where the Issuer is engaged in the context of business/trade or any political subdivision or any authority thereof or therein having power to tax, or any change in the application or official interpretation of such laws or regulations (including a holding by a court of competent jurisdiction), which change or amendment becomes effective on or after March 10, 2026; and
 - (ii) such obligation cannot be avoided by the Issuer taking reasonable measures available to it;

provided, however, that no such notice of redemption shall be given earlier than 90 days prior to the earliest date on which the Issuer would be obliged to pay such additional amounts if a payment in respect of the Green Notes were then due.

Prior to the publication of any notice of redemption pursuant to this paragraph, the Issuer shall deliver, at least five Business Days prior to the date on which notice is sent to the Noteholders, to the Fiscal Agent:

- (A) a certificate signed by two managing directors of the Issuer stating that the Issuer is entitled to effect such redemption and setting forth a statement of facts showing that the conditions precedent to the right of the Issuer so to redeem have occurred; and
- (B) an opinion of independent legal advisers of recognized standing to the effect that the Issuer has or will become obliged to pay such additional amounts as a result of such change or amendment.

Upon the expiry of any such notice as is referred to in this Condition 5(b), the Issuer shall be bound to redeem the Green Notes in accordance with this Condition 5(b).

- (c) *Redemption at the option of Noteholders*: If there occurs a Change of Control and within the Change of Control Period a Rating Downgrade (Change of Control) in respect of that Change of Control occurs (together called a **Put Event**), the holder of each Green Note will have the option to require the Issuer to redeem or, at the Issuer's option, to be exercised at the time, purchase (or procure the purchase of) that Green Note on the Put Settlement Date (as defined below) at a price equal to 100% of its principal amount together with (or, where purchased, together with an amount equal to) accrued interest to but excluding the Put Settlement Date.

The **Put Settlement Date** is the seventh day after the last day of the Change of Control Period.

Within five business days after the Issuer becoming aware that a Put Event has occurred, the Issuer shall give notice (a **Put Event Notice**) to the Noteholders in accordance with Condition 15 (*Notices*) specifying the nature of the Put Event and the circumstances giving rise to it and the procedure for exercising the option contained in this Condition 5(c).

In order to exercise the option contained in this Condition 5(c), the holder of a Green Note must deposit with any Paying Agent such Green Note together with all unmatured Coupons relating thereto within the period of 45 days after a Put Event Notice is given as well as a duly completed put option notice (a **Put Option Notice**) in the form obtainable from any Paying Agent. The Paying Agent with which a Green Note is so deposited shall deliver a duly completed receipt for such Green Note (a **Put Option Receipt**) to the depositing Noteholder. No Green Note, once deposited with a duly completed Put Option Notice in accordance with this Condition 5(c), may be withdrawn; *provided, however, that* if, prior to the Put Settlement Date, any such Green Note becomes immediately due and payable or, upon due presentation of any such Green Note on the Put Settlement Date, payment of the redemption moneys is improperly withheld or refused, the relevant Paying Agent shall mail notification thereof to the depositing Noteholder at such address as may have been given by such Noteholder in the relevant Put Option Notice and shall hold such Green Note at its Specified Office for collection by the depositing Noteholder against surrender of the relevant Put Option Receipt. For so long as any outstanding Green Note is held by a Paying Agent in accordance with this Condition 5(c), the depositor of such Green Note and not such Paying Agent shall be deemed to be the holder of such Green Note for all purposes.

- (d) *Redemption at the option of the Issuer (Refinancing)*: The Green Notes may be redeemed at the option of the Issuer in whole or in part from and including the date falling 3 months prior to the Maturity Date to but excluding the Maturity Date (the **Refinancing Call Settlement Date**) at a price equal to 100% of their principal amount on the Issuer's giving not less than 10 nor more than 30 days' notice to the Noteholders (which notice shall be irrevocable and shall oblige the Issuer to redeem the Green Notes specified in such notice on the Refinancing Call Settlement Date at such price plus accrued interest to such date), provided that the Issuer has notified the Fiscal Agent at least five Business Days before such notice is sent to the Noteholders.
- (e) *Redemption at the option of the Issuer at Make-whole Premium*: The Green Notes may be redeemed at the option of the Issuer in whole, but not in part, at any date until the Maturity Date (each such date, a **Make-whole Redemption Date**) at the Make-whole Redemption Amount on the Issuer's giving not less than 10 nor more than 30 days' notice to the Noteholders (which notice shall be irrevocable and shall oblige the Issuer to redeem the Green Notes) on the relevant Make-whole Redemption Date at the Make-whole Redemption Amount, provided that the Issuer has notified the Fiscal Agent at least five Business Days before such notice is sent to the Noteholders.
- (f) *Redemption following exercise of Clean-up call*: The Green Notes will be redeemable at the option of the Issuer in whole, but not in part, on any Fixed Rate Interest Payment Date at any time when the aggregate principal amount of the Green Notes is equal to or less than 25% of the aggregate principal amount of the Green Notes issued (x) on the Issue Date and (y) if any, issued pursuant to Condition 14 (*Further Issues*).

Upon such redemption, the Issuer will redeem the Green Notes at 100% of their principal amount together with accrued interest to but excluding the Fixed Rate Interest Payment Date, upon giving not less than 10 nor more than 30 days' notice to the Noteholders, provided that the Issuer has notified the Fiscal Agent at least five Business Days before such notice is sent to the Noteholders, in accordance with Condition 15 (*Notices*) (which notice shall be irrevocable and shall oblige the Issuer to redeem the Green Notes).

- (g) *Partial redemption*: If the Green Notes are to be redeemed in part only on any date in accordance with Condition 5(d) (*Redemption at the option of the Issuer (Refinancing)*), the Green Notes to be redeemed shall be selected by the drawing of lots in such place as the Fiscal Agent approves and in such manner as the Fiscal Agent considers appropriate, subject to compliance with applicable law and the rules of each listing authority, stock exchange and/or quotation system (if any) by which the Green Notes have then been admitted to listing, trading and/or quotation, and the notice to Noteholders referred to in Condition 5(d) (*Redemption at the option of the Issuer (Refinancing)*) shall specify the serial numbers of the Green Notes so to be redeemed.
- (h) *No other redemption*: The Issuer shall not be entitled to redeem the Green Notes otherwise than as provided in paragraphs (a) (*Scheduled redemption*) to (f) (*Redemption following exercise of Clean-up call*) above.
- (i) *Purchase*: The Issuer or any of its Subsidiaries may at any time purchase Green Notes in the open market or otherwise and at any price, *provided that* all unmatured Coupons are purchased therewith.
- (j) *Cancellation*: All Green Notes so redeemed or purchased by the Issuer or any of its Subsidiaries and any unmatured Coupons attached to or surrendered with them shall be cancelled and may not be reissued or resold.

6. **Payments**

- (a) *Principal*: Payments of principal shall be made only against presentation and (*provided that* payment is made in full) surrender of Green Notes at the Specified Office of any Paying Agent outside the United States by Euro cheque drawn on, or by transfer to a Euro account (or other account to which Euro may be credited or transferred) maintained by the payee with, a bank in a city in which banks have access to the T2 System.
- (b) *Interest*: Payments of interest shall, subject to paragraph (h) (*Payments other than in respect of matured Coupons*) below, be made only against presentation and (*provided that* payment is made in full) surrender of the appropriate *Coupons* at the Specified Office of any Paying Agent outside the United States in the manner described in paragraph (a) (*Principal*) above.

- (c) *Interpretation*: In these Terms and Conditions:

T2 means the Trans-European Automated Real-Time Gross Settlement Express Transfer System, or any successor or replacement for that system;

T2 Settlement Day means any day on which T2 is open for the settlement of payments in euro; and

T2 System means the T2 system.

- (d) *Payments subject to fiscal laws*: All payments in respect of the Green Notes are subject in all cases to any applicable fiscal or other laws and regulations in the place of payment, but without prejudice to the provisions of Condition 7 (*Taxation*). No commissions or expenses shall be charged to the Noteholders or Couponholders in respect of such payments by the Issuer.
- (e) *Deduction for unmatured Coupons*: If a Green Note is presented without all unmatured Coupons relating thereto, then:
 - (i) if the aggregate amount of the missing Coupons is less than or equal to the amount of principal due for payment, a sum equal to the aggregate amount of the missing Coupons will be deducted from the amount of principal due for payment; *provided, however, that* if the gross amount available for payment is less than the amount of principal due for payment, the sum

deducted will be that proportion of the aggregate amount of such missing Coupons the gross amount of which actually available for payment bears to the amount of principal due for payment;

- (ii) if the aggregate amount of the missing Coupons is greater than the amount of principal due for payment:
 - (A) so many of such missing Coupons shall become void (in inverse order of maturity) as will result in the aggregate amount of the remainder of such missing Coupons (the **Relevant Coupons**) being equal to the amount of principal due for payment; *provided, however, that* where this sub-paragraph would otherwise require a fraction of a missing Coupon to become void, such missing Coupon shall become void in its entirety; and
 - (B) a sum equal to the aggregate amount of the Relevant Coupons (or, if less, the amount of principal due for payment) will be deducted from the amount of principal due for payment; *provided, however, that*, if the gross amount available for payment is less than the amount of principal due for payment, the sum deducted will be that proportion of the aggregate amount of the Relevant Coupons (or, as the case may be, the amount of principal due for payment) the gross amount of which actually available for payment bears to the amount of principal due for payment.

Each sum of principal so deducted shall be paid in the manner provided in paragraph (a) (*Principal*) above against presentation and (*provided that* payment is made in full) surrender of the relevant missing Coupons. No payments will be made in respect of void coupons.

- (f) *Unmatured Coupons void*: On the due date for redemption of any Green Note pursuant to Condition 5(a) (*Scheduled redemption*), Condition 5(b) (*Redemption for tax reasons*), Condition 5(c) (*Redemption at the option of Noteholders*), Condition 5(d) (*Redemption at the option of the Issuer (Refinancing)*), Condition 5(e) (*Redemption at the option of the Issuer at Make-Whole Premium*), Condition 5(f) (*Redemption following exercise of Clean-up call*) or Condition 8 (*Events of Default*), all unmatured Coupons (if any) relating thereto (whether or not still attached) shall become void and no payment will be made in respect thereof.
- (g) *Payments on business days*: If the due date for payment of any amount in respect of any Green Note or Coupon is not a business day in the place of presentation or in any place of business of the relevant Paying Agent, the holder shall not be entitled to payment in such place of the amount due until the next succeeding business day in such place and shall not be entitled to any further interest or other payment in respect of any such delay. In this paragraph, **business day** means, in respect of any place of presentation or any place of business of any relevant Paying Agent, any day on which banks are open for presentation and payment of bearer debt securities and for dealings in foreign currencies in such place of presentation or any place of business of the relevant Paying Agent and, in the case of payment by transfer to a Euro account as referred to above, on which the T2 System is open.
- (h) *Payments other than in respect of matured Coupons*: Payments of interest other than in respect of matured Coupons shall be made only against presentation of the relevant Green Notes at the Specified Office of any Paying Agent outside the United States.
- (i) *Partial payments*: If a Paying Agent makes a partial payment in respect of any Green Note or Coupon presented to it for payment, such Paying Agent will endorse thereon a statement indicating the amount and the date of such payment.

7. Taxation

All payments of principal and interest in respect of the Green Notes and the Coupons by or on behalf of the Issuer shall be made free and clear of, and without withholding or deduction for or on account of, any present or future taxes, duties, assessments or governmental charges of whatever nature imposed, levied, collected, withheld or assessed by or on behalf of The Netherlands or any political subdivision thereof or any authority therein or thereof having power to tax, unless the withholding or deduction of such taxes, duties, assessments or governmental charges is required by law. In that event the Issuer shall pay such additional amounts as will result in receipt by the Noteholders and the Couponholders after such withholding or deduction of such amounts as would have been received by them had no such withholding or deduction been required, except that no such additional amounts shall be payable in respect of any Green Note or Coupon:

- (a) presented for payment by or on behalf of a holder who is liable to such taxes, duties, assessments or governmental charges in respect of such Green Note or Coupon by reason of its having some connection with The Netherlands other than the mere holding of the Green Note or Coupon;
- (b) presented for payment more than 30 days after the Relevant Date except to the extent that the holder of such Green Note or Coupon would have been entitled to such additional amounts on presenting such Green Note or Coupon for payment on the last day of such period of 30 days; or
- (c) where such withholding or deduction is required to be made pursuant to the Dutch Withholding Tax Act 2021 (*Wet bronbelasting 2021*) as amended, on payments due to a holder of any Green Note or Coupon affiliated to the Issuer (within the meaning of the Dutch Withholding Tax Act 2021 as at March 10, 2026).

In these Terms and Conditions, **Relevant Date** means whichever is the later of (1) the date on which the payment in question first becomes due and (2) if the full amount payable has not been received in a city in which banks have access to the T2 System by the Fiscal Agent on or prior to such due date, the date on which (the full amount having been so received) notice to that effect has been given to the Noteholders.

Any reference in these Terms and Conditions to principal or interest shall be deemed to include any additional amounts in respect of principal or interest (as the case may be) that may be payable under this Condition 7 (*Taxation*).

If the Issuer becomes subject at any time to any taxing jurisdiction other than The Netherlands, references in these Terms and Conditions to The Netherlands shall be construed as references to The Netherlands and/or such other jurisdiction.

8. Events of Default

If any of the following events occurs and is continuing:

- (a) *Non-payment*: the Issuer fails to pay any amount of principal in respect of the Green Notes within seven days of the due date for payment thereof or fails to pay any amount of interest in respect of the Green Notes within 15 days of the due date for payment thereof;
- (b) *Breach of other obligations*: the Issuer defaults in the performance or observance of any of its other obligations under or in respect of the Green Notes and such default remains unremedied

for 30 days after written notice thereof, addressed to the Issuer by any Noteholder, has been delivered to the Issuer or to the Specified Office of the Fiscal Agent;

- (c) *Cross-default of Issuer or Subsidiary*: the Issuer or any Material Subsidiary defaults in the payment of the principal of, or interest on, any other obligation in respect of Borrowed Moneys of, assumed or guaranteed by the Issuer or any Material Subsidiary, as the case may be, when and as the same shall become due and payable, if such default shall continue for more than the period of grace, if any, applicable thereto and the time for payment of such interest, or principal, has not been effectively extended, or if any obligation in respect of Borrowed Moneys, of, assumed or guaranteed by the Issuer or the Material Subsidiary shall have become repayable before the due date thereof as a result of acceleration of maturity by reason of the occurrence of an event of default thereunder;
- (d) *Attachment*: an executory attachment (*executoriaal beslag*), or an interlocutory attachment (*conservatoir beslag*) is made on any substantial part of the assets of the Issuer and, in *either* case, is not cancelled or withdrawn within 30 days after the making thereof;
- (e) *Insolvency, etc.*: the Issuer or a Material Subsidiary becomes bankrupt or applies for suspension of payment, or the Issuer or a Material Subsidiary offers a compromise to its creditors or negotiates with all its creditors another agreement relating to its payment difficulties, or such measures are officially decreed;
- (f) *Security enforced*: any mortgage, charge, pledge, lien or other encumbrance, present or future, created or assumed by the Issuer or any of its Material Subsidiaries over the whole or substantially all of the undertaking, assets or revenues of the Issuer or any of its Material Subsidiaries becomes enforceable and any step is taken to enforce it (including the taking of possession or the appointment of a receiver, administrative receiver, administrator, manager or other similar person in respect thereof) and is not discharged or stayed within 30 days;
- (g) *Winding up, etc.*: an order is made or an effective resolution is passed for the winding up, liquidation or dissolution of the Issuer or any of its Material Subsidiaries, other than a solvent liquidation or reorganization of any Material Subsidiary and except for the purpose of and followed by a reconstruction, amalgamation, reorganization, merger or consolidation (i) on terms approved by a resolution of the general meeting of Noteholders, or (ii) in the case of a Material Subsidiary, whereby the undertaking and assets of the Material Subsidiary are transferred to or otherwise vested in the Issuer or another of its Subsidiaries;
- (h) *Analogous event*: any event occurs which under the laws of any relevant jurisdiction that has an analogous effect to any of the events referred to in paragraphs (d) (*Attachment*) to (g) (*Winding up, etc.*) above;
- (i) *Cessation of business*: the Issuer shall cease to carry on substantially the whole of its business or shall dispose of substantially the whole of its assets;
- (j) *Substitute Debtor*: any Substituted Debtor ceases to be at least 95% owned and controlled (directly or indirectly) by the Issuer; or
- (k) *Cross Guarantee Agreement*: the failure by any Guarantor to perform any covenant set out in the Cross Guarantee Agreement, applicable to such Guarantor or the repudiation by any Guarantor of its obligations under the Cross Guarantee Agreement, other than in compliance with the terms thereof, or the Cross Guarantee Agreement fails to be in full force and effect for any reason (subject to, for the avoidance of doubt, the grace period referred to in paragraph (b) (*Breach of other obligations*) above),

then any Green Note may, by written notice addressed by the holder thereof to the Issuer and delivered to the Issuer or to the Specified Office of the Fiscal Agent, be declared immediately due and payable, whereupon it shall become immediately due and payable at its principal amount together with accrued interest without further action or formality.

9. **Undertaking**

Under these Terms and Conditions and the Cross Guarantee Agreement, for so long as any Green Note remains outstanding, all guarantees made by a Guarantor under the Cross Guarantee Agreement in respect of the Green Notes will be released and discharged, upon a sale, exchange, transfer or other disposition in a transaction or series of transactions over a 12 month period (any such sale, exchange, transfer or other disposition in a transaction or series of transactions over a 12 month period, a **Disposition**) to any person that is not the Issuer or a Subsidiary of the Issuer of all of the capital stock, or all or substantially of all the assets, of such Guarantor, if as a result of which such Guarantor ceases to be a Subsidiary of the Issuer.

With respect to a Disposition of such capital stock of, or a Disposition of such assets of, a Guarantor that is a Major Subsidiary, the Issuer hereby undertakes and agrees that no Guarantor that is a Major Subsidiary shall be released under the Cross Guarantee Agreement in respect of the Green Notes if after giving effect to such Disposition, a Rating Downgrade (Disposition) resulting (in whole or in part) from such Disposition shall occur.

10. **Prescription**

Claims for principal and interest shall become void unless the relevant Green Notes and Coupons are presented for payment within 5 years of the appropriate Relevant Date.

11. **Replacement of Green Notes and Coupons**

If any Green Note or Coupon is lost, stolen, mutilated, defaced or destroyed, it may be replaced at the Specified Office of the Fiscal Agent and the Paying Agent having its Specified Office in London subject to all applicable laws and stock exchange requirements, upon payment by the claimant of the expenses incurred in connection with such replacement and on such terms as to evidence, security, indemnity and otherwise as the Issuer may reasonably require. Mutilated or defaced Green Notes or Coupons must be surrendered before replacements will be issued.

12. **Paying Agents**

In acting under the Agency Agreement and in connection with the Green Notes and the Coupons, the Paying Agents act solely as agents of the Issuer and do not assume any obligations toward or relationship of agency or trust for or with any of the Noteholders or Couponholders.

The initial Paying Agents and their initial Specified Offices are listed below. The Issuer reserves the right at any time to vary or terminate the appointment of any Paying Agent and to appoint a successor fiscal agent and additional or successor paying agents; *provided, however, that* the Issuer shall at all times maintain (a) a fiscal agent and (b) a paying agent in London.

Notice of any change in any of the Paying Agents or in their Specified Offices shall promptly be given to the Noteholders.

13. **Meetings of Noteholders; Modification**

- (a) *Meetings of Noteholders:* The Agency Agreement contains provisions for convening meetings of Noteholders to consider matters relating to the Green Notes, including the modification of any

provision of these Terms and Conditions. Any such modification may be made if sanctioned by an Extraordinary Resolution. Such a meeting may be convened by the Issuer and shall be convened by it upon the request in writing of Noteholders holding not less than one-tenth of the aggregate principal amount of the outstanding Green Notes. The quorum at any meeting convened to vote on an Extraordinary Resolution will be two or more persons holding or representing one more than half of the aggregate principal amount of the outstanding Green Notes or, at any adjourned meeting, two or more persons being or representing Noteholders whatever the principal amount of the Green Notes held or represented; *provided, however, that* certain proposals (including any proposal to change any date fixed for payment of principal or interest in respect of the Green Notes, to reduce the amount of principal or interest payable on any date in respect of the Green Notes, to alter the method of calculating the amount of any payment in respect of the Green Notes or the date for any such payment, to change the currency of payments under the Green Notes or to change the quorum requirements relating to meetings or the majority required to pass an Extraordinary Resolution) may only be sanctioned by an Extraordinary Resolution passed at a meeting of Noteholders at which two or more persons holding or representing not less than two thirds or, at any adjourned meeting, one third of the aggregate principal amount of the outstanding Green Notes form a quorum. Any Extraordinary Resolution duly passed at any such meeting shall be binding on all the Noteholders and Couponholders, whether present or not.

In addition, a resolution in writing signed by or on behalf of Noteholders, who for the time being are entitled to receive notice of a meeting of Noteholders, holding not less than 75% in principal amount of the Green Notes outstanding, will take effect as if it were an Extraordinary Resolution. Such a resolution in writing may be contained in one document or several documents in the same form, each signed by or on behalf of one or more Noteholders.

- (b) *Modification:* The Green Notes and these Terms and Conditions may be amended by the Issuer with consent of the Fiscal Agent, without the consent of the Noteholders or the Couponholders to correct a manifest error. In addition, the parties to the Agency Agreement may agree to modify any provision thereof, but the Issuer shall not agree, without the consent of the Noteholders to any such modification unless it is of a formal, minor or technical nature, it is made to correct a manifest error or it is, in the opinion of such parties, not materially prejudicial to the interests of the Noteholders.

14. **Further Issues**

The Issuer may from time to time, without the consent of the Noteholders or the Couponholders, create and issue further notes having the same terms and conditions as the Green Notes in all respects (or in all respects except for the first payment of interest) so as to form a single series with the Green Notes.

15. **Notices**

Notices to the Noteholders shall be valid if (1) delivered through the clearing systems of Clearstream, Luxembourg and Euroclear and (2) published in a leading newspaper having general circulation in The Netherlands (which is expected to be the *Het Financieele Dagblad*) or, if such publication is not practicable, in a leading English language daily newspaper having general circulation in Europe. Any such notice shall be deemed to have been given on the date of first publication. Couponholders shall be deemed for all purposes to have notice of the contents of any notice given to the Noteholders.

16. **Substitution of the Issuer**

- (a) Koninklijke Ahold Delhaize N.V. and any company (incorporated in any country in the world) of which Koninklijke Ahold Delhaize N.V. holds directly or indirectly more than 95% of the shares or other equity interest carrying voting rights, may, at any time, substitute the Issuer (which for the purpose of this Condition 16, save where the context requires otherwise, includes any previous

substitute of the Issuer) as the principal debtor in respect of the Green Notes (any company so substituting the Issuer, the **Substituted Debtor**), and the Noteholders and the Couponholders hereby irrevocably agree in advance to any such substitution, provided that:

- (i) such documents shall be executed, and notices be given, by the Substituted Debtor and the Issuer as the Fiscal Agent may deem reasonably necessary to give full effect to the substitution and pursuant to which the Substituted Debtor shall undertake in favor of each Noteholder and Couponholder to be bound by these Terms and Conditions and the provisions of the Agency Agreement as the principal debtor in respect of the Green Notes and Coupons in place of the Issuer;
- (ii) in accordance with and subject to Condition 7 (*Taxation*), no taxes or duties shall be required to be withheld or deducted at source in the territory where the Substituted Debtor is incorporated, domiciled or resident (unless the withholding or deduction would be borne by the Substituted Debtor, in which case Condition 7 (*Taxation*) shall apply or unless the Issuer was required by law to make such withholding or deduction before the substitution); and
- (iii) all necessary governmental and regulatory approvals and consents for such substitution and for the giving by Koninklijke Ahold Delhaize N.V. of the Substitution Guarantee (as defined below) in respect of the obligations of the Substituted Debtor shall have been obtained and be in full force and effect;

and (where Koninklijke Ahold Delhaize N.V. is the Issuer being substituted as principal debtor by the Substituted Debtor) upon the Green Notes and Coupons becoming valid and binding obligations of the Substituted Debtor, Koninklijke Ahold Delhaize N.V. undertakes that it will irrevocably and unconditionally guarantee in favor of each Noteholder and Couponholder the payment of all sums payable by the Substituted Debtor as such principal debtor (such guarantee and hereinafter referred to as the **Substitution Guarantee**).

- (b) The Substituted Debtor shall forthwith give notice of the substitution to the Noteholders and the Couponholders in accordance with Condition 15 (*Notices*).

17. **Governing Law and Jurisdiction**

- (a) *Governing law*: The Green Notes and any non-contractual obligations arising out of or in connection with the Green Notes are governed by the laws of The Netherlands.
- (b) *Submission to jurisdiction*: The Issuer submits for the exclusive benefit of the Noteholders and the Couponholders to the jurisdiction of the courts of Amsterdam, the Netherlands, judging in first instance, and their appellate courts. Without prejudice to the foregoing, the Issuer further irrevocably agrees that any suit, action or proceedings (a **Dispute**) arising out of or in connection with the Agency Agreement, the Green Notes or the Coupons may be brought in any other court, provided that court would be competent to hear the Dispute pursuant to Regulation (EU) No 1215/2012 of the European Parliament and of the Council of December 12, 2012 on jurisdiction and the recognition and enforcement of judgments in civil and commercial matters (recast), or the 2007 Lugano Convention on jurisdiction and the recognition and enforcement of judgments in civil and commercial matters.

PART VII: SUMMARY OF PROVISIONS RELATING TO NOTES WHILE IN GLOBAL FORM

Each of the Floating Rate Notes and the Green Notes will initially be in the form of the Temporary Global Note which will be deposited on or around the Closing Date with a common safekeeper for Euroclear and Clearstream, Luxembourg.

The Notes will be issued in new global note (NGN) form. On June 13, 2006 the European Central Bank (the ECB) announced that Notes in NGN form are in compliance with the “Standards for the use of EU securities settlement systems in ESCB credit operations” of the central banking system for the euro (the Eurosystem), provided that certain other criteria are fulfilled. At the same time the ECB also announced that arrangements for Notes in NGN form will be offered by Euroclear and Clearstream, Luxembourg as of June 30, 2006 and that debt securities in global bearer form issued through Euroclear and Clearstream, Luxembourg after December 31, 2006 will only be eligible as collateral for Eurosystem operations if the NGN form is used.

The Notes are intended to be held in a manner which would allow Eurosystem eligibility that is, in a manner which would allow the Notes to be recognized as eligible collateral for Eurosystem monetary policy and intra-day credit operations by the Eurosystem either upon issue or at any or all times during their life. Such recognition will depend upon satisfaction of the Eurosystem eligibility criteria.

Each Temporary Global Note will be exchangeable in whole or in part for interests in a Permanent Global Note not earlier than 40 days after the Closing Date upon certification as to non-U.S. beneficial ownership. No payments will be made under the Temporary Global Notes unless exchange for interests in the relevant Permanent Global Note is improperly withheld or refused. In addition, interest payments in respect of the Notes cannot be collected without such certification of non-U.S. beneficial ownership.

Each Permanent Global Note will become exchangeable in whole, but not in part, for Notes in definitive form (Definitive Notes) in the denomination of EUR 100,000 and integral multiples of EUR 1,000 in excess thereof up to and including EUR 199,000 each at the request of the bearer of the Permanent Global Note if (a) Euroclear or Clearstream, Luxembourg is closed for business for a continuous period of 14 days (other than by reason of legal holidays) or announces an intention permanently to cease business or (b) any of the circumstances described in Condition 8 (*Events of Default*) of the relevant Terms and Conditions occurs.

So long as the Notes are represented by a Temporary Global Note or a Permanent Global Note and the relevant clearing system(s) so permit, the Notes will be tradable only in the minimum authorized denomination of EUR 100,000 and higher integral multiples of EUR 1,000, notwithstanding that no Definitive Notes will be issued with a denomination above EUR 199,000.

Whenever the Permanent Global Note is to be exchanged for Definitive Notes, the Issuer shall procure the prompt delivery (free of charge to the bearer) of such Definitive Notes, duly authenticated and with Coupons attached, in an aggregate principal amount equal to the principal amount of the Permanent Global Note to the bearer of the Permanent Global Note against the surrender of the Permanent Global Note to or to the order of the Fiscal Agent within 30 days of the bearer requesting such exchange.

If:

- (a) Definitive Notes have not been delivered by 5.00 p.m. (London time) on the 30th day after the bearer has duly requested exchange of the Permanent Global Note for Definitive Notes; or
- (b) the Permanent Global Note (or any part of it) has become due and payable in accordance with the relevant Terms and Conditions or the date for final redemption of the Notes has occurred and, in either case, payment in full of the amount of principal falling due with all accrued interest thereon has not been made to the bearer in accordance with the terms of the Permanent Global Note on the due date for payment,

then as from the start of the first day on which banks in Amsterdam and London are open for business following such an event (the **Relevant Time**), each Relevant Account Holder (as defined in the Permanent Global Note) shall be able to enforce against the Issuer all rights which the Relevant Account Holder in question would have had if, immediately before the Relevant Time, it had been the holder of Definitive Notes issued on the issue date of the Permanent Global Note in an aggregate principal amount equal to the principal amount of the relevant Entry (as defined in the Permanent Global Note) including, without limitation, the right to receive all payments due at any time in respect of such Definitive Notes other than payments corresponding to any already made under the Permanent Global Note, all in accordance with the provisions of the Permanent Global Note.

In addition, the Temporary Global Notes and the Permanent Global Notes will contain provisions that modify the relevant Terms and Conditions as they apply to the Temporary Global Note and the Permanent Global Note. The following is a summary of certain of those provisions:

Payments: All payments in respect of a Temporary Global Note and a Permanent Global Note will be made against presentation and (in the case of payment of principal in full with all interest accrued thereon) surrender of the Temporary Global Note or (as the case may be) the Permanent Global Note to or to the order of any Paying Agent and will be effective to satisfy and discharge the corresponding liabilities of the Issuer in respect of the Notes. On each occasion on which a payment of principal or interest is made in respect of the Temporary Global Note or (as the case may be) the Permanent Global Note, the Issuer shall procure that the payment is entered *pro rata* in the records of Euroclear and Clearstream, Luxembourg (each of such dates, a **Record Date**).

Payments on business days: In the case of all payments made in respect of the Temporary Global Note and the Permanent Global Note **business day** means any day on which (i) commercial banks and foreign exchange markets settle payments and are open for general business (including dealing in foreign exchange and foreign currency deposits) in London and (ii) the T2 System is open.

Exercise of put option: In order to exercise the option contained in Condition 5(c) (*Redemption at the option of Noteholders*) of the relevant Terms and Conditions the bearer of the Permanent Global Note must, within the period specified in the relevant Terms and Conditions for the deposit of the relevant Note and put notice, give written notice of such exercise to any Paying Agent specifying the principal amount of Notes in respect of which such option is being exercised. Any such notice will be irrevocable and may not be withdrawn.

Partial exercise of call option: In connection with an exercise of the option contained in Condition 5(d) (*Redemption at the option of the Issuer (Refinancing)*) of the Green Notes Terms and Conditions in relation to some only of the relevant Notes, the relevant Permanent Global Note may be redeemed in part in the principal amount specified by the Issuer in accordance with Condition 5(d) (*Redemption at the option of the Issuer (Refinancing)*) of the Green Notes Terms and Conditions and the Green Notes to be redeemed will not be selected as provided in the relevant Terms and Conditions but in accordance with the rules and procedures of Euroclear and Clearstream, Luxembourg (to be reflected in the records of Euroclear and Clearstream, Luxembourg as either a pool factor or a reduction in principal amount at their discretion).

Notices: Notwithstanding Condition 15 (*Notices*) of the relevant Terms and Conditions, while all the Notes are represented by the Permanent Global Note (or by the Permanent Global Note and/or the Temporary Global Note) and the Permanent Global Note is (or the Permanent Global Note and/or the Temporary Global Note are) deposited with a common safekeeper for Euroclear and Clearstream, Luxembourg, notices to Noteholders may be given by delivery of the relevant notice to Euroclear and Clearstream, Luxembourg and, in any case, such notices shall be deemed to have been given to the Noteholders in accordance with Condition 15 (*Notices*) of the relevant Terms and Conditions on the date of delivery to Euroclear and Clearstream, Luxembourg.

PART VIII: DESCRIPTION OF THE CROSS GUARANTEE

The following section of this Offering Circular summarizes selected provisions of the Cross Guarantee Agreement, dated as of May 21, 2007 as amended from time to time, between (among others) the Issuer (as successor to Delhaize), and its wholly-owned subsidiaries Delhaize Le Lion / De Leeuw NV, Delhaize US Holding, Inc. and certain of the U.S. subsidiaries of Delhaize US Holding, Inc. A copy of the Cross Guarantee Agreement (as amended or supplemented from time to time) will be available, during usual business hours on any weekday (Saturdays and public holidays excepted), for inspection at the registered office of the Issuer.

The Issuer has sought and obtained authorisation from Euronext Dublin to omit from this Offering Circular certain information in relation to the Guarantors (as defined below and excluding the Issuer) in accordance with the GEM Listing and Admission to Trading Rules for Debt Securities of Euronext Dublin. Such information has been omitted from this Offering Circular, as, according to the Issuer, all individual information on Guarantors is of minor importance in relation to trading of the Notes on an exchange regulated market and would not influence the assessment of the financial position and prospects of the Issuer due to the fact that the Cross Guarantee Agreement ensures that investors have a claim in respect of the Notes against all of the Guarantors and the Issuer jointly and severally.

Overview

Pursuant to the Cross Guarantee Agreement, each company party thereto guarantees fully and unconditionally, jointly and severally the existing financial indebtedness and all future unsubordinated financial indebtedness (such as the Notes) of the Guarantors. On the date of this Offering Circular, the **Guarantors** are the Issuer and its subsidiaries listed in the chart below under the heading “Guarantors”.

If any sum owed to a creditor by a Guarantor pursuant to its guarantee under the Cross Guarantee Agreement is not recoverable from such Guarantor for any reason whatsoever, then such Guarantor is obligated, forthwith upon demand by such creditor, to pay such sum by way of a full indemnity.

Financial Indebtedness

Under the Cross Guarantee Agreement, the term **financial indebtedness** of any person means, without duplication (and as each may be amended, modified, extended or renewed from time to time): (i) all obligations of such person under agreements for borrowed money; (ii) all obligations of such person evidenced by debentures, notes, bonds or similar instruments; (iii) all hedging obligations of such person; and (iv) all guarantees by such person of obligations of other persons of the type referred under (i), (ii) or (iii).

The term **person** means any individual, company, corporation, firm, partnership, joint venture, association, organization, state or agency of a state or other entity, whether or not having separate legal personality.

The term **hedging obligations** means, with respect to any person, the obligations of such person under: (i) currency exchange, interest rate or commodity swap agreements, cap agreements, floor agreements or collar agreements; and (ii) other similar agreements or arrangements designed to protect such person against fluctuations in currency exchange, interest rates or commodity prices.

Intercompany financial indebtedness is not guaranteed under the Cross Guarantee Agreement.

Ranking; Limit of Liability

The obligations of each Guarantor constitute direct, general, unconditional and unsubordinated obligations of such company that shall at all times rank at least *pari passu* with all of its other existing financial indebtedness guaranteed under the Cross Guarantee Agreement and its future unsubordinated financial indebtedness, save for such obligations as may be preferred by mandatory provisions of law. The obligations of each Guarantor are limited to the maximum amount that can be guaranteed without constituting a fraudulent conveyance or fraudulent transfer under applicable insolvency laws.

Applicability of Cross Guarantee Agreement

To the extent a Guarantor also guarantees financial indebtedness in an agreement other than the Cross Guarantee Agreement (an **Additional Guarantee**), such Additional Guarantee would fall under the scope of the Cross Guarantee Agreement, but the Cross Guarantee Agreement would not govern the terms of such Additional Guarantee. In other words, nothing contained in the Cross Guarantee Agreement in any way supersedes, modifies, replaces, rescinds or waives or in any way affects the provisions or any of the rights and obligations of such Guarantor and any creditor with respect to such Additional Guarantee.

Release of Guarantors and Guarantor Obligations

The obligations of a Guarantor under the Cross Guarantee Agreement (a **released Guarantor** in this paragraph), any lien created by such released Guarantor with respect to such obligations, and the obligations under the Cross Guarantee Agreement of all other Guarantors with respect to the financial indebtedness of the released Guarantor will be automatically and unconditionally released without any action on the part of any creditor:

- in connection with any sale, exchange, transfer or other disposition by such released Guarantor of all or substantially all of the assets of that released Guarantor, provided that the proceeds of that sale or other disposition are applied in accordance with the applicable provisions of any applicable financial indebtedness, or
- in connection with any sale, exchange, transfer or other disposition (including by way of merger, consolidation or otherwise), directly or indirectly, of capital stock of such released Guarantor, by the Issuer or any subsidiary thereof, to any person that is not the Issuer or a subsidiary of the Issuer, or an issuance by such released Guarantor of its capital stock, in each case as a result of which such released guarantor ceases to be a subsidiary of the Issuer,

provided, that: (i) such transaction is made in accordance with the applicable provisions of any applicable financial indebtedness; and (ii) such released Guarantor is also released from all of its obligations, if any, in respect of all other financial indebtedness of each other Guarantor under the Cross Guarantee Agreement. See Condition 9 (*Undertaking*) of the relevant Terms and Conditions in Part V.

In addition to any other releases for which a Guarantor qualifies under the Cross Guarantee Agreement, notwithstanding any other provision of the Cross Guarantee Agreement to the contrary, without limiting the validity of any agreement into which a Guarantor and a creditor may enter, a Guarantor that obtains a written release from a creditor releasing such Guarantor from its obligations under the Cross Guarantee Agreement with respect to the financial indebtedness owing to such creditor specified in such release shall be so released.

Termination of Agreement with Respect to Future Financial Indebtedness

The Cross Guarantee Agreement may be terminated with respect to a Guarantor at any time by such Guarantor providing written notice to the other parties to the Cross Guarantee Agreement or by mutual agreement. Notwithstanding the foregoing, a termination by any subsidiary of the Issuer to the Cross Guarantee requires

the written consent of the Issuer and, except with regard to releases as discussed above, any termination of the Cross Guarantee Agreement with respect to a Guarantor affects neither:

- such Guarantor's obligations under the Cross Guarantee Agreement in relation to any financial indebtedness that came into existence prior to that termination, nor
- the obligations of the other Guarantors with respect to such Guarantor's financial indebtedness that came into existence prior to that termination. Financial indebtedness that comes into existence after that termination shall not be covered by the Cross Guarantee Agreement with respect to the terminating guarantor.

Third Parties

Subject to the release provisions of the Cross Guarantee Agreement discussed under the paragraphs "Release of Guarantors and Guarantor Obligations" and "Termination of Agreement with Respect to Future Financial Indebtedness" above, creditors of financial indebtedness guaranteed under the Cross Guarantee Agreement are entitled to rely on and enforce the Cross Guarantee Agreement and on the guarantees constituted pursuant to the Cross Guarantee Agreement. The Cross Guarantee Agreement constitutes a third party beneficiary contract for their benefit.

No Condition to Enforcement of Cross Guarantee Agreement

Before taking steps to enforce the Cross Guarantee Agreement, a creditor shall not be obliged: (a) to take any action or obtain judgment in any court against the Issuer, any Guarantor or any other person; (b) to make or file any claim in any insolvency of the Issuer, any Guarantor or any other person; (c) to make, enforce or seek to enforce any claim against the Issuer, any Guarantor or any Person under any security or other document, agreement or arrangement; or (d) to enforce against and/or realize (or seek to do so) any security that it may have in respect of all or any part of the guarantees under the Cross Guarantee Agreement.

Waiver of Defenses to Enforceability of Cross Guarantee Agreement

Each guarantee under the Cross Guarantee Agreement is an independent, unconditional and absolute guarantee of payment and not of collection, and each Guarantor waives: (a) promptness, diligence, notice of acceptance, presentment, demand (except for a demand for indemnity as discussed above), filing of claims with a court in the event of merger or insolvency of the Issuer or a Guarantor, protest, notice of protest and dishonor, notice of intent to accelerate, notice of acceleration and any other notice with respect to any of the guarantees under the Cross Guarantee Agreement not provided for in the Cross Guarantee Agreement; and (b) any requirement that a creditor protect, secure, perfect or insure any security on any property subject thereto or exercise or exhaust any right or take any action against the Issuer or any Guarantor or any other person.

Notices and Other Communications to a Guarantor

All notices and other communications to a Guarantor must be in writing in English and must be delivered by hand or overnight courier service to such Guarantor at c/o the Issuer, Provincialeweg 11, 1506 Zaandam, The Netherlands, Attention: Senior Vice President – Treasurer.

Governing Law

The Cross Guarantee Agreement is governed by the laws of the State of New York.

Consent to Jurisdiction and Service of Process

Each Guarantor submits to the non-exclusive jurisdiction of the Supreme Court of the State of New York sitting in New York County and of the United States District Court for the Southern District of New York, and any appellate court from any thereof, in any action or proceeding arising out of or relating to the Cross Guarantee Agreement, or for recognition or enforcement of any judgment. Each of the Guarantors agrees that a final judgment in any such action or proceeding shall be conclusive and may be enforced in other jurisdictions by suit on the judgment or in any other manner provided by law. Each Guarantor irrevocably consents to service of process in the manner provided for notices in the Cross Guarantee Agreement discussed above.

Guarantors

The Guarantors of financial indebtedness of the Issuer are listed in the table below:

| Name of Guarantor | Jurisdiction of Incorporation | Contact details |
|--------------------------------------|---|---|
| Delhaize Le Lion / De Leeuw NV | Incorporated in the Netherlands and converted into Belgian legal entity | Osseghemstraat 53 1080 Sint-Jans-Molenbeek Belgium |
| Delhaize US Holding, Inc. | Delaware, U.S.A. | 2110 Executive Drive Salisbury, North Carolina 28147 U.S.A. |
| Delhaize America, LLC | North Carolina, U.S.A. | 2110 Executive Drive Salisbury, North Carolina 28147 U.S.A. |
| ADUSA Distribution, LLC | Delaware, U.S.A. | 2110 Executive Drive Salisbury, North Carolina 28147 U.S.A. |
| ADUSA Commercial Holdings, Inc. | Delaware, U.S.A. | 2110 Executive Drive Salisbury, North Carolina 28147 U.S.A. |
| ADUSA Transportation, LLC | Maine, U.S.A. | 2110 Executive Drive Salisbury, North Carolina 28147 U.S.A. |
| Guiding Stars Licensing Company, LLC | Delaware, U.S.A. | 2110 Executive Drive Salisbury, North Carolina 28147 U.S.A. |
| Boney Wilson & Sons, Inc. | North Carolina, U.S.A. | 145 Pleasant Hill Road Scarborough, Maine 04074 U.S.A. |
| Bottom Dollar Food Northeast, LLC | Delaware, U.S.A. | 2110 Executive Drive Salisbury, North Carolina 28147 U.S.A. |

| | | |
|---|------------------------|--|
| Food Lion, LLC. | North Carolina, U.S.A. | 2110 Executive Drive Salisbury, North Carolina 28147 U.S.A. |
| Hannaford Bros. Co., LLC | Maine, U.S.A. | 145 Pleasant Hill Road Scarborough, Maine 04074 U.S.A. |
| Martin's Foods of South Burlington, LLC | Vermont, U.S.A. | 145 Pleasant Hill Road Scarborough, Maine 04074 U.S.A. |
| Ahold Delhaize USA Services, LLC | Delaware, U.S.A. | 2110 Executive Drive Salisbury, North Carolina, 28147 U.S.A. |
| Retained Subsidiary One, LLC | Texas, U.S.A. | 2110 Executive Drive Salisbury, North Carolina 28147 U.S.A. |
| Risk Management Services, Inc. | North Carolina, U.S.A. | 2110 Executive Drive Salisbury, North Carolina 28147 U.S.A. |
| Victory Distributors, LLC | Massachusetts, U.S.A. | 145 Pleasant Hill Road Scarborough, Maine 04074 U.S.A. |

Condensed financial information relating to the Guarantors

The following condensed consolidated financial information presents the results of: (i) the Issuer (for the purposes of the below, the **Parent**), (ii) Delhaize Le Lion / De Leeuw NV, Delhaize America, LLC, Delhaize US Holding, Inc., Food Lion, LLC, Hannaford Bros. Co., LLC, Risk Management Services, Inc., Martin's Foods of South Burlington, LLC, Boney Wilson & Sons, Inc., Victory Distributors, LLC, Bottom Dollar Food Northeast, LLC, Ahold Delhaize USA Services, LLC, Retained Subsidiary One, LLC, ADUSA Distribution, LLC, Guiding Stars Licensing Company LLC, ADUSA Transportation, LLC and ADUSA Commercial Holdings, Inc (for the purposes of the below, the **Guarantor Subsidiaries**), (iii) the non-guarantor subsidiaries of the Issuer and (iv) the eliminations (the principal elimination entries eliminate investments in subsidiaries and inter-company balances and transactions) to arrive at the Issuer's financial information on a consolidated basis as of December 29, 2024 and December 28, 2025 and for the 52 weeks ended December 29, 2024 and for the 52 weeks ended December 28, 2025, respectively. The principal elimination entries eliminate investments in subsidiaries and inter-company balances and transactions. The financial administration of books and records of the Issuer is used to provide the condensed financial information relating to the Guarantors, non-guarantor subsidiaries of the Issuer and the Parent. However, and although the financial administration of books and records is the source of the audited consolidated financial statements of the Issuer, the condensed financial information relating to the Guarantors, non-guarantor subsidiaries of the Issuer and the Parent presented hereunder is not audited.

Condensed income statement and statement of comprehensive income for the 52 weeks ended December 28, 2025

| <i>€ million</i> | Parent | Unaudited Guarantor subsidiaries | Unaudited Non- Guarantor subsidiaries | Unaudited Elimination | Consolidated |
|--|--------------|--|--|--------------------------|---------------|
| Net sales | - | 32,959 | 59,680 | (287) | 92,352 |
| Cost of sales | - | (24,964) | (43,161) | 287 | (67,838) |
| Gross profit | - | 7,995 | 16,519 | - | 24,514 |
| Other income | - | 135 | 325 | - | 460 |
| Selling expenses | - | (5,246) | (12,476) | - | (17,722) |
| General and administrative expenses | (12) | (1,379) | (2,319) | - | (3,710) |
| Operating income (loss) | (12) | 1,505 | 2,049 | - | 3,542 |
| Interest income | 5 | 40 | 291 | (177) | 159 |
| Interest expense | (223) | (227) | (78) | 177 | (350) |
| Net interest expense on defined benefit pension plans | - | (7) | (1) | - | (8) |
| Interest accretion to lease liability | - | (103) | (362) | - | (465) |
| Other financial income (expense) | 26 | 2 | (12) | - | 16 |
| Net financial income (expense) | (191) | (295) | (161) | - | (647) |
| Income (loss) before income taxes | (204) | 1,210 | 1,888 | - | 2,895 |
| Income taxes | 57 | (279) | (428) | - | (649) |
| Share in income of joint ventures | - | - | 18 | - | 18 |
| Share in income of subsidiaries | 2,410 | - | - | (2,410) | - |
| Income (loss) from continuing operations | 2,264 | 932 | 1,479 | (2,410) | 2,264 |
| Income (loss) from discontinued operations | - | - | - | - | - |
| Net income (loss) attributable to common shareholders | 2,264 | 932 | 1,479 | (2,410) | 2,264 |
| Non-controlling interests | - | - | - | - | - |
| Other comprehensive income (loss) | (1,511) | 24 | (1,496) | 1,473 | (1,511) |
| Total comprehensive income (loss) attributable to common shareholders | 753 | 955 | (18) | (938) | 753 |

Condensed income statement and statement of comprehensive income for the 52 weeks ended December 29, 2024

| <i>€ million</i> | Parent | Unaudited Guarantor subsidiaries | Unaudited Non- Guarantor subsidiaries | Unaudited Elimination | Consolidated |
|--|--------------|--|--|--------------------------|---------------|
| Net sales | - | 33,043 | 56,586 | (273) | 89,356 |
| Cost of sales | - | (25,135) | (40,689) | 273 | (65,551) |
| Gross profit | - | 7,908 | 15,897 | - | 23,805 |
| Other income | - | 267 | 164 | - | 431 |
| Selling expenses | - | (5,356) | (11,836) | - | (17,192) |
| General and administrative expenses | (201) | (1,672) | (2,388) | - | (4,261) |
| Operating income (loss) | (201) | 1,148 | 1,837 | - | 2,784 |
| Interest income | 22 | 75 | 339 | (215) | 221 |
| Interest expense | (204) | (248) | (103) | 215 | (340) |
| Net interest expense on defined benefit pension plans | - | (7) | (13) | - | (20) |
| Interest accretion to lease liability | - | (93) | (329) | - | (422) |
| Other financial income (expense) | 3 | 3 | (6) | - | (1) |
| Net financial income (expense) | (179) | (270) | (112) | - | (562) |
| Income (loss) before income taxes | (380) | 877 | 1,725 | - | 2,222 |
| Income taxes | 93 | (220) | (354) | - | (481) |
| Share in income of joint ventures | - | - | 23 | - | 23 |
| Share in income of subsidiaries | 2,051 | - | - | (2,051) | - |
| Income (loss) from continuing operations | 1,764 | 658 | 1,393 | (2,051) | 1,764 |
| Income (loss) from discontinued operations | - | - | - | - | - |
| Net income (loss) attributable to common shareholders | 1,764 | 658 | 1,393 | (2,051) | 1,764 |
| Non-controlling interests | - | - | - | - | - |
| Other comprehensive income (loss) | 927 | (28) | 869 | (841) | 927 |
| Total comprehensive income (loss) attributable to common shareholders | 2,691 | 630 | 2,262 | (2,892) | 2,691 |

Condensed balance sheet as at December 28, 2025

| <i>€ million</i> | Parent | Unaudited Guarantor subsidiaries | Unaudited Non- Guarantor subsidiaries | Unaudited Elimination | Consolidated |
|---|---------------|--|--|--------------------------|---------------|
| <i>Assets</i> | | | | | |
| Property, plant and equipment | - | 4,267 | 7,362 | - | 11,629 |
| Right-of-use asset | - | 2,426 | 7,062 | - | 9,488 |
| Investment property | - | 67 | 441 | - | 508 |
| Intangible assets | - | 7,055 | 6,612 | - | 13,667 |
| Investments in subsidiaries | 19,779 | 405 | 6,608 | (26,792) | - |
| Investments in joint ventures and associates | - | 2 | 257 | - | 259 |
| Other non-current financial assets | 1,271 | 66 | 4,546 | (4,693) | 1,190 |
| Deferred tax assets | 17 | - | 122 | - | 139 |
| Other non-current assets | - | 97 | 189 | - | 286 |
| Total non-current assets | 21,068 | 14,385 | 33,199 | (31,485) | 37,166 |
| Assets held for sale | - | 4 | 2 | - | 7 |
| Inventories | - | 2,041 | 2,753 | - | 4,794 |
| Receivables | 5 | 6,664 | 5,014 | (8,926) | 2,758 |
| Other current financial assets | - | 24 | 1,928 | (1,568) | 384 |
| Income taxes receivable | - | - | 33 | - | 33 |
| Prepaid expenses and other current assets | 1 | 239 | 168 | (66) | 341 |
| Cash and cash equivalents | 186 | 716 | 2,704 | - | 3,605 |
| Total current assets | 191 | 9,689 | 12,603 | (10,560) | 11,923 |
| Total assets | 21,259 | 24,074 | 45,801 | (42,045) | 49,089 |
| <i>Equity and liabilities</i> | | | | | |
| Equity attributable to common shareholders | 14,195 | 6,553 | 20,239 | (26,792) | 14,195 |
| Loans | 4,203 | 3,378 | 1,675 | (4,679) | 4,577 |
| Other non-current financial liabilities | 50 | 2,429 | 8,268 | (14) | 10,733 |
| Pensions and other post-employment benefits | - | 116 | 388 | - | 504 |
| Deferred tax liabilities | - | 1,078 | 57 | - | 1,135 |
| Provisions | - | 200 | 740 | - | 940 |
| Other non-current liabilities | 89 | 14 | 109 | - | 212 |
| Total non-current liabilities | 4,342 | 7,216 | 11,236 | (4,693) | 18,100 |
| Accounts payable | 48 | 8,858 | 8,984 | (8,881) | 9,009 |
| Other current financial liabilities | 2,642 | 355 | 2,198 | (1,613) | 3,582 |
| Income taxes payable | 6 | 166 | (69) | - | 103 |
| Provisions | 2 | 132 | 371 | - | 505 |
| Other current liabilities | 24 | 794 | 2,842 | (66) | 3,594 |
| Total current liabilities | 2,723 | 10,305 | 14,327 | (10,560) | 16,794 |
| Total equity and liabilities | 21,259 | 24,074 | 45,801 | (42,045) | 49,089 |

Condensed balance sheet as at December 29, 2024

| <i>€ million</i> | Parent | Unaudited Guarantor subsidiaries | Unaudited Non- Guarantor subsidiaries | Unaudited Elimination | Consolidated |
|---|---------------|--|--|--------------------------|---------------|
| <i>Assets</i> | | | | | |
| Property, plant and equipment | - | 4,457 | 7,496 | - | 11,953 |
| Right-of-use asset | - | 2,640 | 7,009 | - | 9,649 |
| Investment property | - | 74 | 517 | - | 591 |
| Intangible assets | - | 7,737 | 5,683 | - | 13,420 |
| Investments in subsidiaries | 22,193 | 375 | 6,853 | (29,422) | - |
| Investments in joint ventures and associates | - | 2 | 277 | - | 279 |
| Other non-current financial assets | 1,076 | 87 | 5,873 | (6,016) | 1,021 |
| Deferred tax assets | 23 | - | 138 | - | 161 |
| Other non-current assets | - | 64 | 179 | - | 243 |
| Total non-current assets | 23,293 | 15,436 | 34,024 | (35,437) | 37,316 |
| Assets held for sale | - | 1 | 49 | - | 49 |
| Inventories | - | 2,290 | 2,506 | - | 4,797 |
| Receivables | 14 | 7,332 | 5,612 | (10,236) | 2,721 |
| Other current financial assets | 50 | 12 | 3,198 | (2,937) | 323 |
| Income taxes receivable | 24 | - | 71 | - | 95 |
| Prepaid expenses and other current assets | 1 | 261 | 177 | (66) | 373 |
| Cash and cash equivalents | 1,319 | 738 | 4,113 | - | 6,169 |
| Total current assets | 1,407 | 10,633 | 15,726 | (13,239) | 14,526 |
| Total assets | 24,700 | 26,069 | 49,750 | (48,676) | 51,842 |
| <i>Equity and liabilities</i> | | | | | |
| Equity attributable to common shareholders | 15,454 | 6,786 | 22,636 | (29,422) | 15,454 |
| Loans | 7,072 | 2,456 | 1,663 | (6,016) | 5,175 |
| Other non-current financial liabilities | 100 | 2,620 | 8,382 | - | 11,103 |
| Pensions and other post-employment benefits | - | 129 | 425 | - | 553 |
| Deferred tax liabilities | - | 1,090 | (39) | - | 1,051 |
| Provisions | 1 | 269 | 773 | - | 1,042 |
| Other non-current liabilities | 16 | 5 | 47 | - | 68 |
| Total non-current liabilities | 7,189 | 6,568 | 11,251 | (6,016) | 18,992 |
| Liabilities related to assets held for sale | - | - | 5 | - | 5 |
| Accounts payable | 11 | 9,629 | 9,064 | (10,180) | 8,524 |
| Other current financial liabilities | 2,031 | 1,936 | 3,636 | (2,993) | 4,610 |
| Income taxes payable | - | 200 | (96) | - | 104 |
| Provisions | - | 111 | 458 | - | 569 |
| Other current liabilities | 14 | 840 | 2,795 | (66) | 3,583 |
| Total current liabilities | 2,057 | 12,715 | 15,863 | (13,239) | 17,396 |
| Total equity and liabilities | 24,700 | 26,069 | 49,750 | (48,676) | 51,842 |

PART IX: DESCRIPTION OF THE ISSUER

1. GENERAL

The commercial name of our company is Ahold Delhaize. The legal name of our company is Koninklijke Ahold Delhaize N.V., and outside of the Netherlands, Ahold Delhaize also presents itself under the name “Royal Ahold Delhaize”, the company being allowed to use its full legal corporate name or its abridged legal corporate names.

Ahold Delhaize is a public limited liability company (*naamloze vennootschap*) incorporated and existing under Dutch law and having its statutory seat and its principal place of business at Provincialeweg 11, 1506 MA Zaandam, the Netherlands. The telephone number of Ahold Delhaize is +31 (0)88 659 9111. The Issuer is registered in the Trade Register of the Chamber of Commerce under number 35000363. Our Internet address is www.aholddelhaize.com.

As of December 28, 2025 Ahold Delhaize’s family of great local brands serves 77 million customers each week in Europe, the United States and Indonesia². Together, these 17 brands employ more than 384,000 associates in 9,551 supermarkets, convenience and specialty stores. Our group includes the top online retailer in the Benelux, and the brands lead in online grocery in the Benelux and the U.S. Ahold Delhaize brands are at the forefront of sustainable retailing, sourcing responsibly, supporting local communities and helping customers make healthier choices. Headquartered in Zaandam, the Netherlands, Ahold Delhaize is listed on the Euronext Amsterdam and Brussels stock exchanges (ticker: AD). Its American Depositary Receipts are traded on the over-the-counter market in the U.S. and quoted on the OTCQX International marketplace (ticker: ADRNY).

Pages 9 to 36 (inclusive) of the 2025 Annual Report are incorporated in, and form part of this Offering Circular.

2. HISTORY

Ahold Delhaize’s origins date back to 1887 when the founder of Ahold, Albert Heijn, opened his first grocery store in the Netherlands. On 29 April 1920, Maatschappij tot Exploitatie der Fabrieken en Handelszaken van Albert Heijn was incorporated in Zaandam. Albert Heijn’s company expanded in the Netherlands over the years and was first listed on the Amsterdam Exchange in 1948. The Albert Heijn holding company changed its name to Ahold N.V. in 1973. In 1987, Queen Beatrix of the Netherlands bestowed upon the company its honorary predicate of “Koninklijke,” which means “Royal” in Dutch, in recognition of 100 years of honorable operations.

Koninklijke Ahold N.V. (**Ahold**) opened its first store outside of the Netherlands in 1976. In 1981, Ahold acquired the Giant Carlisle Supermarket chain in the United States, followed by Stop & Shop in 1996 and Giant Landover in 1998. In 2000, Ahold acquired a food service company, U.S. Foodservice, and invested in online grocer Peapod, which Ahold fully acquired in 2001. Ahold entered Central Europe in the early 1990s by setting up a holding company in what was then Czechoslovakia and acquiring a supermarket chain. Ahold expanded further in the Czech Republic in 2005 with the acquisition of 59 stores from Julius Meinl.

In 2007, Ahold sold its U.S. Foodservice business as part of a decision to focus on its core retail businesses.

In 2012, Ahold acquired bol.com, an online retailer of general merchandise that operates in both the Netherlands and Belgium.

² Joint venture operations.

In 2014, Ahold's Czech subsidiary successfully completed the acquisition of the SPAR business in the Czech Republic.

Etablissements Delhaize Frères et Cie "Le Lion" (Groupe Delhaize) SA/NV (**Delhaize**) was founded in 1867 and started as a wholesale grocery supplier in Charleroi, Belgium. In 1957, the brand opened the first Delhaize supermarket in Belgium and, since that date, expanded its operations across the country and into other parts of Europe, North America and Southeast Asia, while also divesting certain activities. Delhaize entered the United States by acquiring 35% of Food Town Stores Inc. in 1974 (later renamed to Food Lion Inc. and primarily operational in the southeast U.S.). In 2000, Delhaize acquired the supermarket chain Hannaford Bros. Co., located in the northeast part of the U.S. In 2001, Delhaize acquired the remaining shares of Delhaize America (the consolidated entity through which the U.S. operations were conducted) through a share exchange transaction. In Europe, Delhaize acquired Alfa Beta in Greece in 1992, Mega Image in Romania in 2000 and the Delta Maxi retailer in Serbia (currently called **Delhaize Serbia**) in 2011. Delhaize has also owned a 51% stake in the Indonesian banner Super Indo since 1997.

On June 24, 2015, Ahold and Delhaize announced their intention to merge their businesses through a merger of equals. On July 24, 2016, the merger was completed and Delhaize shareholders received 4.75 Ahold Delhaize common shares for each Delhaize Group ordinary share. In connection with the merger, 86 stores have been divested in the United States as part of the approval of the U.S. Federal Trade Commission. In Belgium, the Issuer has divested 13 stores and a limited number of planned stores as part of the approval by the Belgian Competition Authority.

On October 30, 2023, Ahold Delhaize announced it agreed to acquire 100% of the Romanian grocery retailer Profi Rom Food SRL (**Profi**) from MidEuropa (the **Profi Rom Food Acquisition**). On January 3, 2025, the acquisition was completed. Profi is a leading traditional grocery retailer in Romania, operating 1,654 stores in the country. Profi generated EUR 2.5 billion in sales over the twelve months prior to June 2023. The acquisition more than doubles the size of Ahold Delhaize's existing Romanian business. The combination will complement and expand Ahold Delhaize's existing Romanian footprint to better serve both urban and rural areas.

On January 13, 2025, Ahold Delhaize announced that its great local Belgian brand Delhaize has reached an agreement with the lous delhaize Group to acquire all shares in Delfood NV. With this acquisition, the brand has strengthened its network of existing Delhaize stores. On February 2, 2026, Ahold Delhaize announced that its great local brand Delhaize has completed the acquisition of Delfood NV.

3. ORGANISATIONAL STRUCTURE

Ahold Delhaize is an international retailing group based in the Netherlands and primarily active in the United States and Europe. Koninklijke Ahold Delhaize N.V. is the group parent company and operates through a number of significant subsidiaries as set out, as of December 28, 2025, in Note 35 to the 2025 Audited Financial Statements.

The Issuer is a holding company and conducts substantially all of its operations through its subsidiaries which own substantially all of its operating assets. Therefore, the Issuer is dependent upon cash flow received from its subsidiaries to meet its payment obligations, including its payment obligations under the Notes.

4. STRATEGY OF AHOLD DELHAIZE

4.1 Our strategy

For a description of Ahold Delhaize's strategy, pages 17 to 33 (inclusive) of the 2025 Annual Report are incorporated in, and form part of this Offering Circular.

4.2 Our stakeholders and how we create value for our stakeholders

For a description of Ahold Delhaize's stakeholders and how Ahold Delhaize creates value for its stakeholders, pages 34 to 36 (inclusive) of the 2025 Annual Report is incorporated in, and forms part of this Offering Circular.

5. MARKET OVERVIEW

For a description of Ahold Delhaize's market overview, pages 11 and 17 to 33 (inclusive) of the 2025 Annual Report are incorporated in, and form part of this Offering Circular.

6. AHOLD DELHAIZE APPROACH TO SUSTAINABILITY MATTERS

6.1 Material sustainability matters

For a description of Ahold Delhaize's healthy community and planet strategic priority, pages 24 to 25 (inclusive) of the 2025 Annual Report are incorporated in, and form part of this Offering Circular.

For a description of Ahold Delhaize's approach to material sustainability matters, pages 79 to 160 (inclusive) and pages 289 to 319 (inclusive) of the 2025 Annual Report are incorporated in, and form part of this Offering Circular.

6.2 Sustainable Financing

In 2019, Ahold Delhaize issued a EUR 600 million Sustainability Bond and demonstrated its commitment to the transition toward sustainable food systems. In addition, in 2021, Ahold Delhaize issued a EUR 600 million Sustainability-Linked Bond, whereby it demonstrated its commitment towards reducing its food waste and greenhouse gas emissions. In 2023, Ahold Delhaize issued a EUR 500 million Green Bond. In 2024, as part of a multi-tranche transaction, Ahold Delhaize issued (i) a EUR 500 million Green Bond and (ii) a EUR 700 million Sustainability-Linked Bond. Finally, most recently, in 2025, Ahold Delhaize issued EUR 500 million Sustainability-Linked Notes, reinforcing its commitment to sustainability.

The journey to align Ahold Delhaize's funding strategy with its sustainability commitments continued by linking the margin on its sustainability-linked Revolving Credit Facility (**RCF**) of December 2020 with its performance on the following sustainability key performance indicators (**KPIs**): reduction of greenhouse gas emissions, promotion of healthier eating, and reduction of food waste. In 2022, the RCF was increased to EUR 1.5 billion and in 2023, Ahold Delhaize executed the second extension option thereof until December 2029.

In 2023, Ahold Delhaize established a sustainability-linked commercial paper program allowing Ahold Delhaize to issue commercial paper up to a maximum outstanding balance of EUR 1.5 billion. This program further commits Ahold Delhaize to meeting its environmental ambitions by introducing a penalty in the event greenhouse gas emissions or food waste reduction targets are missed.

Through the issuance of its Notes, the aim is to underline the commitment of the company to address health and sustainability issues where it has the ability to effect positive change. Its Notes reinforce

the alignment of its funding strategy and the commitments laid out in its Healthy & Sustainable ambition.

7. LEGAL PROCEEDINGS

From time to time in the normal course of business, Ahold Delhaize and its subsidiaries are subject to legal proceedings. Such legal proceedings are subject to inherent uncertainties. Ahold Delhaize's management, supported by internal and external legal counsel, where appropriate, determines whether it is more likely than not that a liability has occurred and whether or not a loss is reasonably estimable. If a determination has been made that a loss is reasonably estimable, such estimate is accrued. For a description of Ahold Delhaize's significant legal proceedings, see Note 15 (Investments in joint ventures and associates) on pages 238 to 240 (inclusive) and Note 34 (Commitments and Contingencies) on pages 275 to 277 (inclusive) of the 2025 Annual Report, which are incorporated by reference in, and form part of, this Offering Circular.

In addition to the above, Ahold Delhaize and its former or current subsidiaries are parties to a number of other legal proceedings arising out of their business operations. Ahold Delhaize believes that the ultimate resolution of these other proceedings will not, in the aggregate, have a material adverse effect on the financial position, results of operations or cash flows of the Issuer and/or the Issuer and its subsidiaries considered as a whole. Such other legal proceedings, however, are subject to inherent uncertainties and the outcome of individual matters is unpredictable. It is possible that Ahold Delhaize could be required to make expenditures, in excess of established provisions, in amounts that cannot reasonably be estimated.

8. MATERIAL CONTRACTS

8.1 Cross Guarantee Agreement

We refer to the description under Part VIII (*Description of the Cross Guarantee*).

8.2 Cumulative Preferred Shares

In March 1989, Ahold Delhaize entered into an agreement with the Dutch foundation Stichting Continuïteit Ahold Delhaize (**SCAD**), as amended and restated in April 1994, March 1997, December 2001, December 2003 and May 2018 (the **Option Agreement**). Under the Option Agreement, SCAD has been granted the option to acquire cumulative preferred shares from Ahold Delhaize when, in the opinion of the board of SCAD, the interests of Ahold Delhaize, its business or its stakeholders, are at stake. This option entitles SCAD to acquire cumulative preferred shares up to a total nominal value equal to the total nominal value of the issued and outstanding common shares in Ahold Delhaize's share capital, minus the total nominal amount of any cumulative preferred shares already held by SCAD at the time the option is exercised.

The objects of SCAD are to promote the interests of Ahold Delhaize and of the enterprises maintained by and/or the companies affiliated with Ahold Delhaize in a group, in such a way that the interests of Ahold Delhaize and of those companies and of all those involved are safeguarded as well as possible, and that influences which could adversely affect the continuity and/or independence and/or identity of Ahold Delhaize and those companies in contravention of those interests are prevented to the maximum extent possible, as well as performing all activities related to or conducive to the above.

SCAD seeks to achieve its objects by acquiring and holding cumulative preferred shares in the capital of Ahold Delhaize and by exercising the rights attached to those shares, including, in particular, the voting rights on those shares, as well as otherwise performing acts to achieve its objectives. Ahold

Delhaize had no cumulative preferred shares and no cumulative preferred financing shares outstanding as of December 28, 2025, and December 29, 2024.

The holders of the cumulative preferred shares are entitled to one vote per share and a cumulative dividend expressed as a percentage of the amount called up and paid in on the cumulative preferred shares. The percentage to be applied is the sum of (1) the average percentage of the basic refinancing transaction interest rate of the European Central Bank – measured by the number of days during which that rate was in force in the financial year over which the dividend is paid – plus 2.1%, and (2) the average interest surcharge rate – measured by the number of days during which that rate was in force in the financial year over which the dividend is paid – that would be charged by the largest credit institution in the Netherlands (based on the balance sheet total as of the close of the financial year immediately preceding the financial year over which the dividend is paid). The minimum percentage to be applied is 5.75%.

Subject to limited exceptions, any transfer of cumulative preferred shares requires the approval of the Management Board. Cumulative preferred shares can only be issued in a registered form. Ahold Delhaize may stipulate that only 25% of the par value will be paid upon subscription to cumulative preferred shares until payment in full is later required by Ahold Delhaize.

PART X: MANAGEMENT AND CORPORATE GOVERNANCE

1. GOVERNANCE STRUCTURE

Koninklijke Ahold Delhaize N.V. is a public company under Dutch law, structured to execute our strategy and to balance local, regional and Group-level decision-making, in line with our ethical principles and values. In 2025, Ahold Delhaize's retail operations are presented in two reportable segments – The United States and Europe and Indonesia, each of which is made up of a number of local brands and several supporting entities. In addition, Ahold Delhaize Group (formerly “Global Support Office”) is presented separately. Ahold Delhaize Group is not considered a reportable segment as it does not engage in business activities from which it may earn revenues.

Ahold Delhaize has a two-tier board structure with a supervisory board (the **Supervisory Board**) and management board (the **Management Board**) that are accountable to our shareholders. Our Management Board has ultimate responsibility for the overall management of the Company. The Management Board is supervised and advised by the Supervisory Board.

Certain key officers have been appointed to perform the day-to-day management of the Ahold Delhaize together with the Management Board. The members of the Management Board and these key officers together constitute the Executive Committee. The Executive Committee has been established to involve a broader leadership team in the decision-making process to optimize strategic alignment and operational execution while having the flexibility to adapt to developments in the business and across Ahold Delhaize and our industry.

For a full description of the Supervisory Board, the Management Board and the Executive Committee of the Company, pages 163 to 172 (inclusive) of the 2025 Annual Report are incorporated in, and form part of this Offering Circular.

The business address of all of the members of the Supervisory Board, the Management Board and the Executive Committee is Provincialeweg 11, 1506 MA Zaandam, the Netherlands.

2. CONFLICTS OF INTERESTS

There are no potential conflicts of interest between any duties owed by the members of the Supervisory Board, the Management Board or the Executive Committee to the Issuer and any private interests or other duties which such persons may have.

PART XI: MAJOR SHAREHOLDERS

Pursuant to the Dutch Financial Supervision Act (*Wet op het financieel toezicht*), any person who directly or indirectly acquires or disposes of an actual or potential interest in our capital or voting rights must immediately notify the Netherlands Authority for the Financial Markets (*Stichting Autoriteit Financiële Markten*, the **AFM**), by means of a standard form if, as a result of such acquisition or disposal, the percentage of capital interest or voting rights held by such person in us reaches, exceeds or falls below any of the following thresholds: 3%, 5%, 10%, 15%, 20%, 25%, 30%, 40%, 50%, 60%, 75% and 95%. A notification requirement also applies if a person's capital interest or voting rights reaches, exceeds or falls below the above-mentioned thresholds as a result of a change in our total issued share capital or voting rights. In addition, local rules may apply to investors.

Under our Articles of Association, each common share entitles its holder to cast one vote. Neither the Company, nor any of its subsidiaries may cast a vote on any share they hold in the Company.

The following table lists shareholders on record in the AFM register on February 24, 2026, that hold an interest of 3% or more in the share capital of Ahold Delhaize:

| Shareholder ¹ | Date of Disclosure | Capital Interest | Voting Rights |
|--------------------------|--------------------|------------------|---------------|
| Amundi Asset Management | August 12, 2025 | 3.02% | 3.02% |
| Blackrock, Inc. | August 11, 2023 | 5.63% | 6.91% |

The foregoing table is subject to change. The most current shareholder information may be obtained at: <https://www.afm.nl/en/sector/registers/meldingenregisters/substantiele-deelnemingen>.

We are not directly or indirectly owned or controlled by another corporation or by any government or by any other natural or legal person(s) severally or jointly. We do not know of any arrangements that may, at a subsequent date, result in a change of control of our Company, except as described in section 8.2 (*Cumulative Preferred Shares*) in Part IX (*Description of the Issuer*).

¹ In accordance with the filing requirements, the percentages shown include both direct and indirect capital interests and voting rights and both real and potential capital interests and voting rights. Further details can be found at www.afm.nl.

PART XII: DESCRIPTION OF THE SHARES AND ARTICLES OF ASSOCIATION

1. FINANCIAL YEAR

Ahold Delhaize's financial year is a 52- or 53-week period ending on the Sunday nearest to December 31 for the Company and our European operations, or the Saturday before the Sunday nearest to December 31 for our operations in the United States. The financial year 2025 consisted of 52 weeks and ended on December 28, 2025. Following the end of each financial year, the Management Board draws the financial statements to be submitted for approval to the ordinary General Meeting.

2. CORPORATE PURPOSE

Per article 2 of the Company's Articles of Association, its objects are to promote or join others in promoting companies and enterprises; to participate in companies and enterprises; to finance companies and enterprises, including the giving of guarantees and acting as surety for the benefit of third parties as security for liabilities of companies and enterprises with which the Company is joined in a group or in which the Company owns an interest or with which the Company collaborates in any other way; to conduct the management of and to operate companies engaged in the wholesale and retail trade in consumer and utility products and companies that produce such products; to operate restaurants and companies engaged in rendering public services, including all acts and things that relate or may be conducive thereto in the broadest sense; as well as to promote, to participate in, to conduct the management of and, as the case may be, to operate businesses of any other kind.

3. DURATION

The Company was incorporated in 1887 for an indefinite period of time (see article 3 of its Articles of Association).

4. ARTICLES OF ASSOCIATION

The Articles of Association outline certain of the Company's basic principles relating to corporate governance and organization. The current text of the Articles of Association is available at the Trade Register of the Dutch Chamber of Commerce and on the Company's public website at www.aholddelhaize.com.

The Articles of Association may be amended by the General Meeting of Shareholders in accordance with the provisions of the Articles of Association and Dutch law. A resolution to amend the Articles of Association may be adopted by an absolute majority of the votes cast upon a proposal of the Management Board, and subject to the approval of the Supervisory Board. If holders of shares or depositary receipts representing, solely or jointly, at least 1% of the issued share capital or representing a value of at least €50 million make the proposal, an absolute majority of votes cast representing at least one-third of the issued share capital is required. If this qualified majority is not achieved but an absolute majority of the votes is in favor of the proposal, then a second meeting may be held. In the second meeting, only an absolute majority of votes, regardless of the number of shares represented at the meeting, is required.

The prior approval of a meeting of holders of a particular class of shares is required for a proposal to amend the Articles of Association that makes any change in the rights that vest in the holders of shares of that particular class.

5. SHARE CAPITAL

5.1 Issued Share Capital

As of February 24, 2026, there were 891,188,497 Company common shares issued and fully paid. As of February 24, 2026, after market close, there were 9,409,517 fully paid Company common shares held by the Company in treasury, with a total nominal value of EUR 94,095.71 and a total book value of EUR 376,851,155.85. All the Company's shares were created under Dutch law. The nominal value of the Company's shares is denominated in euros. The ISIN code for the Company's common shares is NL0011794037, and the ISIN code for the Company's American Depositary Receipts is US5004675014.

5.2 Authorized Share Capital

As of the close of business on February 24, 2026, the authorized share capital of the Company amounted to EUR 30,000,000 and was divided into the following classes:

- (a) 1,500,000,000 Company common shares with a nominal value of EUR 0.01 per share; and
- (b) 1,500,000,000 Company cumulative preferred shares with a nominal value of EUR 0.01 per share.

PART XIII: USE OF PROCEEDS

Floating Rate Notes

The net proceeds from the offer of the Floating Rate Notes will be applied for general corporate purposes.

Green Notes

Ahold Delhaize has developed a green finance framework to issue different green finance instruments dated March 2026 (the **Green Finance Framework**). In accordance with the Green Finance Framework, an amount equal to the net proceeds of the Green Notes will be used to finance or refinance, in whole or in part, new or existing eligible projects (the **Eligible Projects**). Eligible Projects may take the form of green assets, capital or operational expenditure that meet the eligibility criteria described below in the description of each of the Eligible Projects (together, the **Eligibility Criteria**). These projects are referred to as the **Eligible Green Projects**. Although all categories of Eligible Green Projects are eligible for financing or refinancing, there may be a difference in the share of the amount equal to the net proceeds of the Green Notes that will be allocated to the different categories of Eligible Green Projects. Eligible assets qualify for refinancing without a specific look-back period, provided that, at the time of the issuance of the Green Notes, they follow the relevant eligibility criteria. Eligible green capital and operating expenditures qualify for refinancing with a look-back period of 36 months.

Ahold Delhaize has identified Eligible Green Projects in five categories. These projects are in service of the strategic areas where Ahold Delhaize believes it can make the most positive environmental and social impact:

- (1) **Green Buildings:** Expenditures related to buildings (i) that have received or are expected to receive at least one of the following certifications: (a) BREEAM ‘Excellent’ or above (b) LEED ‘Gold’ or above or, (ii) built up to and including 31 December 2020 with an EPC label \geq “A” or belonging to the top 15% of the national building stock based in primary energy demand (**PED**), (iii) built after 31 December 2020 with energy performance at least 10% better than the threshold for Nearly Zero-Energy Building (NZEB) in the local market and (iv) that have been refurbished, resulting in a reduction of Primary Energy Demand (PED) of at least 30% and/or validated through an Energy Performance Certificate;
- (2) **Energy Efficiency:** Expenditures related to energy efficiency projects;
- (3) **Renewable Energy:** Expenditures related to the construction, development, acquisition, maintenance, and operation of renewable energy projects;
- (4) **Clean Transportation:** Expenditures related to the establishment, acquisition, expansion, upgrades, maintenance and operation of clean transportation solutions; and
- (5) **Pollution Prevention and Control:** Expenditures related to waste prevention and waste handling strategies.

Process for Project Evaluation and Selection

Ahold Delhaize has established a Green Finance Committee to oversee the process of evaluating and selecting Eligible Green Projects related to the Green Notes. It will meet on an annual basis and decision will be made in consensus. It is comprised of members of the Health & Sustainability team, the Business Planning and Performance team and the Treasury team.

The main responsibilities of the Green Finance Committee include, but are not limited to: (i) evaluating and selecting the Eligible Green Projects in line with the Eligibility Criteria, (ii) reviewing and updating the Green

Finance Framework, (iii) overseeing, approving and publishing the allocation and impact reporting and (iv) monitoring the internal process.

In addition, Ahold Delhaize ensures that all activities comply with internal sustainability requirements. It ensures that the Eligible Green Projects comply with official national and international environmental and social standards and local laws and regulations on a best effort basis.

Management of Proceeds

Ahold Delhaize intends to allocate an amount equal to the net proceeds from the Green Notes to the portfolio of the Eligible Green Project, selected in accordance with the Eligibility Criteria and the Process for Project Evaluation and Selection outlined above.

Over time, Ahold Delhaize will strive to achieve a level of allocation for the portfolio of the Eligible Green Projects, which matches or exceeds the balance of proceeds from the instruments issued in accordance with the Green Finance Framework.

Ahold Delhaize's Green Finance Committee has established internal tracking systems to monitor and account for the allocation of the proceeds. Pending full allocation, unallocated net proceeds will be managed in accordance with Ahold Delhaize's treasury management policy and may be used for other cash management purposes.

Reporting

Annually, or until all the proceeds have been allocated, and on a timely basis in case of material developments, Ahold Delhaize will publish yearly updates to investors on its website (<https://www.aholddelhaize.com/investors/>) that will include (i) the total amount of Ahold Delhaize green financing outstanding, (ii) the amount of the proceeds allocated to the portfolio of the Eligible Green Projects, (iii) the balance of unallocated proceeds and (iv) the amount or percentage of new financing and refinancing.

In addition, Ahold Delhaize will also communicate on the expected impact of the portfolio of the Eligible Green Projects, i.e. the expected key performance indicators (**KPIs**) (qualitative and quantitative), where feasible.

External Review

The Issuer has selected Sustainable Fitch Limited to provide a second party opinion (the **SPO**) on the Green Finance Framework as well as the alignment to (i) the Loan Market Association (**LMA**) / Asia Pacific Loan Market Association (**APLMA**) / Loan Syndications and Trading Association (**LSTA**) Green Loan Principles 2025, and (ii) the International Capital Market Association (**ICMA**) Green Bond Principles 2025. The SPO is only an opinion and not a statement of fact. The SPO is available on the following webpage: <https://aholddelhaize.com/investors/debt-information/green-bonds> .

Until all the proceeds have been allocated, Ahold Delhaize may appoint an auditor or another independent third party to conduct a compliance review on an annual basis to provide assurance that an amount equal to the net proceeds of the Green Notes has been allocated in compliance with all material respects of the Eligibility Criteria.

For more information, please refer to the Green Finance Framework available on the following webpage: <https://aholddelhaize.com/investors/debt-information/green-bonds> . The contents of this webpage, the SPO and Ahold Delhaize's Green Finance Framework do not form part of this Offering Circular and are not incorporated by reference in it.

Notes in light of the Issuer's transition plans or sustainability goals

Ahold Delhaize's purpose is to inspire everyone to eat and live better, for a healthier future for people and planet. Within our *Growing Together* strategy, this work focuses on three areas where Ahold Delhaize can have the greatest impact: healthier communities, nature and climate, and circularity.

Ahold Delhaize aims to further strengthen its focus on sustainability and continue to use green finance instruments as a key contributor to support the delivery of its sustainability priorities. Building on its established green financing program, Ahold Delhaize hopes to accelerate the transition toward sustainable food systems and continue to broaden its investor base to reach further like-minded investors. Ahold Delhaize aims to reinforce its commitment to sustainability and considers sustainable finance instruments as the key contributor to support its efforts.

No description of the impact pre-issuance of the Green Notes

The envisaged impact of the issue of the Green Notes is a reduction and/or avoidance of CO₂ emissions as a result of a lower degree of carbon intensity of Eligible Projects. The way in which the reduced and/or avoided CO₂ equivalent emissions will be calculated will be outlined in post-issuance reporting documents. Notwithstanding, the Issuer is unable to provide a specific description of the impact pre-issuance of the Green Notes. The proceeds of the Green Notes will be used for a dynamic portfolio of investments, consisting of year on year expenditures, including multiple green purposes. The proceeds of the Green Notes will thus be allocated to current and future projects, for which Ahold Delhaize is unable to provide a description on the impact pre-issuance of the Green Notes. First, the impact is not auditable at issuance and second, Ahold Delhaize wants to prevent misrepresentation for investors, as the impact pre-issuance could only be described in generic terms and most likely differs every year. Third, there is also methodology risk that may arise if a description of the impact pre-issuance of the Green Notes would be included in this Offering Circular. This risk is related to CO₂ emission numbers, which numbers are not measured but calculated. The calculation methods change over time, which would potentially lead to a misrepresentation of final impact versus the impact that would have been included in this Offering Circular if a description of the impact pre-issuance had been included in this Offering Circular. This could lead to an accusation of Ahold Delhaize overstating or understating the emissions avoided. It would require complex additional risk factors in the documentation. Hence, Ahold Delhaize cannot facilitate the request of including a specific description of the impact pre-issuance. Ahold Delhaize will disclose the impact of the project portfolio at reporting date (see *Reporting* above).

PART XIV: TAXATION

Tax legislation, including in the country where the investor is domiciled or tax resident and in the Issuer's country of incorporation, may have an impact on the income that an investor receives from the Notes.

General

The following summary outlines principal Dutch tax consequences of the acquisition, holding, redemption and disposal of the Notes, but does not purport to be a comprehensive description of all Dutch tax considerations that may be relevant. For purposes of Dutch tax law, a holder of Notes may include an individual or entity who does not have the legal title of these Notes, but to whom nevertheless the Notes or the income thereof is attributed based on specific statutory provisions or on the basis of such individual or entity having an interest in the Notes or the income thereof. This summary is intended as general information only and each prospective investor should consult a professional tax adviser with respect to the tax consequences of the acquisition, holding, redemption and disposal of the Notes.

This summary is based on tax legislation, published case law, treaties, regulations and published policy, in each case as in force as of the date of this Offering Circular, and it does not take into account any developments or amendments thereof after that date whether or not such developments or amendments have retroactive effect.

This summary does not address the Dutch corporate and individual income tax consequences for:

- (i) investment institutions (*fiscale beleggingsinstellingen*);
- (ii) pension funds, exempt investment institutions (*vrijgestelde beleggingsinstellingen*) or other entities that are not subject to or exempt from Dutch corporate income tax;
- (iii) holders of Notes holding a substantial interest (*aanmerkelijk belang*) or deemed substantial interest (*fictief aanmerkelijk belang*) in the Issuer and holders of Notes of whom a certain related person holds a substantial interest in the Issuer. Generally speaking, a substantial interest in the Issuer arises if a person, alone or, where such person is an individual, together with his or her partner (statutorily defined term), directly or indirectly, holds or is deemed to hold (i) an interest of 5% or more of the total issued capital of the Issuer or 5% or more of the issued capital of a certain class of shares of the Issuer, (ii) rights to acquire, directly or indirectly, such interest or (iii) certain profit-sharing rights in the Issuer;
- (iv) persons to whom the Notes and the income therefrom are attributed based on the separated private assets (*afgezonderd particulier vermogen*) provisions of the Dutch Income Tax Act 2001 (*Wet inkomstenbelasting 2001*);
- (v) entities, which are a resident of Aruba, Curaçao or Sint Maarten and that have an enterprise, which is carried on through a permanent establishment or a permanent representative on Bonaire, Sint Eustatius or Saba and the Notes are attributable to such permanent establishment or permanent representative; and
- (vi) individuals to whom the Notes or the income therefrom are attributable to employment activities, which are taxed as employment income in the Netherlands.

Where this summary refers to 'the Netherlands' or 'Dutch', such reference is restricted to the part of the Kingdom of the Netherlands that is situated in Europe and the legislation applicable in that part of the Kingdom.

Withholding Tax

All payments made by the Issuer under the Notes may - except in certain very specific cases as described below - be made free of withholding or deduction for any taxes of whatsoever nature imposed, levied, withheld or assessed by the Netherlands or any political subdivision or taxing authority thereof or therein.

Dutch withholding tax may apply on certain (deemed) interest due and payable to an affiliated (*gelieerde*) entity of the Issuer if such entity (i) is considered to be resident (*gevestigd*) in a jurisdiction that is listed in the yearly updated Dutch Regulation on low-taxing states and non-cooperative jurisdictions for tax purposes (*Regeling laagbelastende staten en niet-coöperatieve rechtsgebieden voor belastingdoeleinden*), or (ii) has a permanent establishment located in such jurisdiction to which the interest is attributable, or (iii) is entitled to the interest payable for the main purpose or one of the main purposes to avoid taxation of another person, or (iv) is not considered to be the recipient of the interest in its jurisdiction of residence because such jurisdiction treats another (lower-tier) entity as the recipient of the interest (hybrid mismatch), or (v) is not treated as resident anywhere (also a hybrid mismatch), or (vi) is a reverse hybrid whereby the jurisdiction of residence of a higher-tier beneficial owner (*achterliggende gerechtigde*) that has a qualifying interest (*kwalificerend belang*) in the reverse hybrid treats the reverse hybrid as tax transparent and that higher-tier beneficial owner would have been taxable based on one (or more) of the items in (i)-(v) above, had the interest been due to the higher-tier beneficial owner directly, all within the meaning of the Dutch Withholding Tax Act 2021 (*Wet bronbelasting 2021*).

Corporate and Individual Income Tax

Residents of the Netherlands

If a holder of Notes is a resident of the Netherlands or deemed to be a resident of the Netherlands for Dutch corporate income tax purposes and is fully subject to Dutch corporate income tax or is only subject to Dutch corporate income tax in respect of an enterprise to which the Notes are attributable, income derived from the Notes and gains realized upon the redemption, settlement or disposal of the Notes are generally taxable in the Netherlands (at up to a maximum rate of 25.8%, 2026 rate).

If an individual is a resident of the Netherlands or deemed to be a resident of the Netherlands for Dutch individual income tax purposes, income derived from the Notes and gains realized upon the redemption, or disposal of the Notes are taxable at the progressive rates (at up to a maximum rate of 49.5%, 2026 rate) under the Dutch Income Tax Act 2001, if:

- (i) the individual is an entrepreneur (*ondernemer*) and has an enterprise to which the Notes are attributable or the individual has, other than as a shareholder, a co-entitlement to the net worth of an enterprise (*medegerechtigde*), to which enterprise the Notes are attributable; or
- (ii) such income or gains qualify as income from miscellaneous activities (*resultaat uit overige werkzaamheden*), which includes activities with respect to the Notes that exceed regular, active portfolio management (*normaal, actief vermogensbeheer*).

If neither condition (i) nor condition (ii) above applies to the holder of the Notes, taxable income with regard to the Notes must in principle be determined on the basis of a deemed return on savings and investments (*sparen en beleggen*), rather than on the basis of income actually received or gains actually realized. This deemed return on savings and investments is fixed at a percentage of the individual's yield basis (*rendementsgrondslag*) at the beginning of the calendar year (January 1), insofar as the individual's yield basis exceeds a statutory threshold (*heffingvrij vermogen*) (EUR 59,357 in 2026). The individual's yield basis is determined as the fair market value of certain qualifying assets held by the individual less the fair market value of certain qualifying liabilities on January 1. The individual's deemed return is calculated by multiplying the

individual's yield basis (minus the statutory threshold) with a 'deemed return percentage' (*effectief rendementspercentage*), which percentage depends on the actual composition of the individual's yield basis, with separate deemed return percentages for savings (*banktegoeden*), other investments (*overige bezittingen*) and debts (*schulden*). As of January 1, 2026, the percentage for other investments, which include the Notes, is set at 6.00%.

However, on 19 July 2025, the Dutch Counterevidence Act (*Wet tegenbewijsregeling box 3*) entered into force with retroactive effect. The Dutch Counterevidence Act codifies case law of the Dutch Supreme Court (*Hoge Raad*), in which the Dutch Supreme Court ruled that the system of taxation based on a 'deemed return' with respect to an individual's savings and investments contravenes Section 1 of the First Protocol to the European Convention on Human Rights, in combination with Section 14 of the European Convention on Human Rights, if the deemed return applicable to the savings and investments exceeds the actual return in the relevant calendar year. The Dutch Counterevidence Act provides that, if an individual demonstrates that the actual return is lower than the deemed return, only the actual return should be taxed under the regime for savings and investments. The Dutch Counterevidence Act also prescribes the method by which the actual return should be determined.

The deemed or actual return on savings and investments is taxed at a rate of 36% (2026 rate).

Non-residents of the Netherlands

If a person is neither a resident of the Netherlands nor is deemed to be a resident of the Netherlands for Dutch corporate or individual income tax purposes, such person is not liable to Dutch income tax in respect of income derived from the Notes and gains realized upon the redemption or disposal of the Notes, unless:

- (i) the person is not an individual and such person (1) has an enterprise that is, in whole or in part, carried on through a permanent establishment or a permanent representative in the Netherlands to which permanent establishment or a permanent representative the Notes are attributable, or (2) is, other than by way of securities, entitled to a share in the profits of an enterprise or a co-entitlement to the net worth of an enterprise, which is effectively managed in the Netherlands and to which enterprise the Notes are attributable.

This income is subject to Dutch corporate income tax at up to a maximum rate of 25.8% (2026 rate).

- (ii) the person is an individual and such individual (1) has an enterprise or an interest in an enterprise that is, in whole or in part, carried on through a permanent establishment or a permanent representative in the Netherlands to which permanent establishment or permanent representative the Notes are attributable, or (2) realizes income or gains with respect to the Notes that qualify as income from miscellaneous activities in the Netherlands, which include activities with respect to the Notes that exceed regular, active portfolio management, or (3) is, other than by way of securities, entitled to a share in the profits of an enterprise that is effectively managed in the Netherlands and to which enterprise the Notes are attributable.

Income derived from the Notes as specified under (1) and (2) by an individual subject to individual income tax at progressive rates up to a maximum rate of 49.5% (2026 rate). Income derived from a share in the profits of an enterprise as specified under (3) that is not already included under (1) or (2) will be taxed on the basis of a deemed or actual return on savings and investments (as described above under "*Residents of the Netherlands*").

Gift and Inheritance Tax

Dutch gift or inheritance taxes will not be levied on the occasion of the transfer of the Notes by way of gift by, or on the death of, a holder of Notes, unless:

- (i) the holder of the Notes is, or is deemed to be, resident in the Netherlands for the purpose of the relevant provisions; or
- (ii) the transfer is construed as an inheritance or gift made by, or on behalf of, a person who, at the time of the gift or death, is or is deemed to be resident in the Netherlands for the purpose of the relevant provisions.

Value Added Tax

In general, no value added tax will arise in respect of payments in consideration for the issue of the Notes or in respect of a cash payment made under the Notes, or in respect of a transfer of the Notes.

Other Taxes and Duties

No registration tax, customs duty, transfer tax, stamp duty, capital tax or any other similar documentary tax or duty will be payable in the Netherlands by a holder in respect of or in connection with the subscription, issue, placement, allotment, delivery or transfer of the Notes.

Foreign Account Tax Compliance Act

Pursuant to certain provisions of the U.S. Internal Revenue Code of 1986, commonly known as **FATCA**, a foreign financial institution (as defined by FATCA) may be required to withhold on certain payments it makes (**foreign passthru payments**) to persons that fail to meet certain certification, reporting or related requirements. The Issuer may be a foreign financial institution for these purposes. A number of jurisdictions (including the Netherlands) have entered into, or have agreed in substance to, intergovernmental agreements with the United States to implement FATCA (**IGAs**), which modify the way in which FATCA applies in their jurisdictions. Under the provisions of IGAs as currently in effect, a foreign financial institution in an IGA jurisdiction would generally not be required to withhold under FATCA or an IGA from payments that it makes (such as payments of interest on the Notes), provided that such foreign financial institution is in compliance with the terms and requirements of the applicable IGA.

Holders should consult their own tax advisers regarding how these rules may apply to their investment in the Notes.

PART XV: SUBSCRIPTION AND SALE

BNP PARIBAS, BofA Securities Europe SA, ING Bank N.V., J.P. Morgan SE, and Coöperatieve Rabobank U.A. (the **Joint Lead Managers**) and ABN AMRO Bank N.V., Erste Group Bank AG, SMBC Bank EU AG and Wells Fargo Securities Europe S.A. (the **Co-Managers**, and together with the **Joint Lead Managers**, the **Managers**) have, pursuant to a subscription agreement dated on March 10, 2026 (the **Subscription Agreement**), agreed with the Issuer, subject to certain terms and conditions, to subscribe, or procure subscribers, and pay for (i) the Floating Rate Notes at the issue price of 100.000% and (ii) the Green Notes at the issue price of 99.884% and the other conditions as set out in the Subscription Agreement. The aggregate amount payable for the Notes calculated at the issue price less any due fee will be paid by the Managers to the Issuer in the manner as set out in the Subscription Agreement. Fees and costs in connection with the issue of the Notes to be paid and/or reimbursed by the Issuer to the Managers have been agreed in a separate agreement between the Issuer and the Managers. The Subscription Agreement provides that the obligations of the Managers to subscribe for Notes may be subject to certain conditions precedent and will entitle the Managers to terminate its obligations in certain circumstances prior to payment being made to the Issuer.

General

Neither the Issuer nor the Managers has made any representation that any action will be taken in any jurisdiction by the Managers or the Issuer that would permit a public offering of the Notes, or possession or distribution of this Offering Circular or any other offering or publicity material relating to the Notes (including roadshow materials and investor presentations) in any country or jurisdiction where action for that purpose is required. The Managers have agreed that it will comply to the best of its knowledge and belief in all material respects with all applicable laws and regulations in each jurisdiction in which it acquires, offers, sells or delivers Notes or has in its possession or distributes this Offering Circular or any such other material, in all cases at its own expense. It will also ensure that no obligations are imposed on the Issuer in any such jurisdiction as a result of any of the foregoing actions.

The following sections set out specific notices in relation to certain countries that, if stricter, shall prevail over the foregoing general notice.

United States

The Notes have not been, and will not be, registered under the Securities Act, or the securities laws of any State or other jurisdiction of the United States, and may not be offered or sold within the United States or to, or for the account or benefit of, U.S. persons, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. The Notes are being offered and sold solely outside the United States to non-U.S. persons in reliance on Regulation S. Terms used in this paragraph have the meaning given to them in Regulation S.

The Managers have agreed that they will not offer, sell or deliver the Notes (i) as part of their distribution at any time or (ii) otherwise until 40 days after the later of the commencement of the offer and the Closing Date within the United States or to, or for the account or benefit of, U.S. persons, and they will have sent to each distributor, dealer or person receiving a selling concession, fee or other remuneration (if any) to which they sell Notes during such 40-day distribution compliance period a confirmation or other notice setting forth the restrictions on offers and sales of the Notes within the United States or to, or for the account or benefit of, U.S. persons. Terms used in this paragraph have the meaning given to them in Regulation S.

In addition, until 40 days after the commencement of the offer, an offer or sale of Notes within the United States by a dealer (whether or not participating in the offer) may violate the registration requirements of the Securities Act if such offer or sale is made otherwise than in accordance with an available exemption from registration under the Securities Act.

The Notes are subject to U.S. tax law requirements and may not be offered, sold or delivered within the United States or its possessions or to a U.S. person, except in certain transactions permitted by U.S. Treasury regulations, including U.S. Treasury Regulation section 1.163-5(c)(2)(i)(D) (**TEFRA D**). Terms used in this paragraph have the meanings given to them by the U.S. Internal Revenue Code of 1986 and Treasury regulations promulgated thereunder.

Prohibition of sales to EEA Retail Investors

Each Manager has represented and agreed that it has not offered, sold or otherwise made available to and will not offer, sell or otherwise make available any Notes to any retail investor in the EEA. For the purposes of this provision:

- (a) the expression “retail investor” means a person who is one (or more) of the following:
 - (i) a retail client as defined in point (11) of Article 4(1) of MiFID II;
 - (ii) a customer within the meaning of the Insurance Distribution Directive, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II; or
 - (iii) not a qualified investor as defined in the Prospectus Regulation; and
- (b) the expression “offer” includes the communication in any form and by any means of sufficient information on the terms of the offer and the Notes to be offered so as to enable an investor to decide to purchase or subscribe the Notes.

United Kingdom

Prohibition of sales to UK Retail Investors

Each Manager has represented and agreed that it has not offered, sold or otherwise made available to and will not offer, sell or otherwise make available any Notes to any retail investor in the UK. For the purposes of this provision:

- (a) the expression “retail investor” means a person who are neither:
 - (i) a professional client as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the EUWA; nor
 - (ii) a qualified investor as defined in paragraph 15 of Schedule 1 to the Public Offers and Admissions to Trading Regulations 2024; and
- (b) the expression “offer” includes the communication in any form and by any means of sufficient information on the terms of the offer and the Notes to be offered so as to enable an investor to decide to buy or subscribe the Notes.

Other regulatory restrictions

Each Manager has represented and agreed that:

- (i) it has only communicated or caused to be communicated and will only communicate or cause to be communicated an invitation or inducement to engage in investment activity (within the meaning of Section 21 of the Financial Services and Markets Act 2000 (the **Financial Services and Markets Act**)) received by it in connection with the issue or sale of any Notes in circumstances in which Section 21(1) of the Financial Services and Markets Act does not apply to the Issuer; and
- (ii) it has complied and will comply with all applicable provisions of the Financial Services and Markets Act with respect to anything done by it in relation to the Notes in, from or otherwise involving the United Kingdom.

Italy

The offering of the Notes has not been registered pursuant to Italian securities legislation and, accordingly, no Notes may be offered, sold or delivered, nor may copies of this Offering Circular or of any other document relating to the Notes be distributed in the Republic of Italy, except:

- (a) to qualified investors (*investitori qualificati*), as defined pursuant to Article 2 of the Prospectus Regulation and any application provision of Legislative Decree No. 58 of 24 February 1998, as amended (the **Financial Services Act**) and Italian CONSOB regulations; or
- (b) in other circumstances which are exempted from the rules on public offerings pursuant to Article 1 of the Prospectus Regulation, Article 34-ter of CONSOB Regulation No. 11971 of 14 May 1999, as amended from time to time, and the applicable Italian laws.

Any offer, sale or delivery of the Notes or distribution of copies of this Offering Circular or any other document relating to the Notes in the Republic of Italy under (i) or (ii) above must:

- (i) be made by an investment firm, bank or financial intermediary permitted to conduct such activities in the Republic of Italy in accordance with the Financial Services Act, CONSOB Regulation No. 20307 of 15 February 2018 (as amended from time to time) and Legislative Decree No. 385 of 1 September 1993, as amended (the **Banking Act**); and
- (ii) comply with any other applicable laws and regulations or requirement imposed by CONSOB, the Bank of Italy (including the reporting requirements, where applicable, pursuant to Article 129 of the Banking Act and the implementing guidelines of the Bank of Italy, as amended from time to time) and/or any other Italian authority.

Singapore

Each Manager has acknowledged that this Offering Circular has not been registered as a prospectus with the Monetary Authority of Singapore. Accordingly, each Manager has represented, warranted and agreed that it has not offered or sold any Notes or caused the Notes to be made the subject of an invitation for subscription or purchase and will not offer or sell any Notes or cause the Notes to be made the subject of an invitation for subscription or purchase, and has not circulated or distributed, nor will it circulate or distribute, this Offering Circular or any other document or material in connection with the offer or sale, or invitation for subscription or purchase, of the Notes, whether directly or indirectly, to any person in Singapore other than (i) to an institutional investor (as defined in Section 4A of the Securities and Futures Act 2001 of Singapore, as modified or amended from time to time (the **SFA**)) pursuant to Section 274 of the SFA or (ii) to an accredited

investor (as defined in Section 4A of the SFA) pursuant to, and in accordance with the conditions specified in Section 275 of the SFA.

Canada

The Notes may be sold only to purchasers in the provinces of Ontario, Alberta and British Columbia purchasing, or deemed to be purchasing, as principal that are accredited investors, as defined in National Instrument 45-106 *Prospectus Exemptions* or subsection 73.3(1) of the *Securities Act* (Ontario), and are permitted clients, as defined in National Instrument 31-103 *Registration Requirements, Exemptions and Ongoing Registrant Obligations*. Any resale of the Notes must be made in accordance with an exemption from, or in a transaction not subject to, the prospectus requirements of applicable securities laws.

PART XVI: GENERAL INFORMATION

- (1) The issue of the Notes was authorized by resolutions passed by the Management Board and the Supervisory Board of the Issuer on February 10, 2026.
- (2) Application has been made to Euronext Dublin for the Notes to be admitted to the Official List and trading on the GEM which is the exchange regulated market of Euronext Dublin as from the Issue Date. The GEM is not a regulated market for the purposes of MiFID II. Arthur Cox Listing Services Limited has been appointed as listing agent for that purpose.

The estimated net proceeds of the issuance of the Notes are EUR 796,220,000.

- (3) Each of the Issuer and the Guarantors accepts responsibility for the information contained in this Offering Circular. To the best of the knowledge of the Issuer and the Guarantors, having taken all reasonable care to ensure that such is the case, the information in this Offering Circular is in accordance with the facts and this Offering Circular makes no omission likely to affect its import.
- (4) There has been no significant change in the financial position of the Issuer and its subsidiaries considered as a whole since December 28, 2025 and no material adverse change in the prospects of the Issuer and its subsidiaries considered as a whole since December 28, 2025.
- (5) Except as disclosed in Section 7 (*Legal proceedings*) to Part IX (*Description of the Issuer*), neither the Issuer, nor any of its Material Subsidiaries, has been involved in any governmental, legal or arbitration proceedings (including any such proceedings that are pending or threatened of which the Issuer is aware) during the 12 months preceding the date of this Offering Circular that may have, or has had in the recent past significant effects on the financial position or profitability of the Issuer and/or the Issuer and its subsidiaries considered as a whole.
- (6) The Notes have been accepted for clearance through the clearing systems of Clearstream, Luxembourg and Euroclear. The Common Code of the Floating Rate Notes is 330858524 and the Common Code of the Green Notes is 330861479. The International Securities Identification Number (**ISIN**) of the Floating Rate Notes is XS3308585242 and the ISIN of the Green Notes is XS3308614794. The address of Euroclear is Euroclear Bank SA/NV, 1 Boulevard du Roi Albert II, B-1210 Brussels. The address of Clearstream, Luxembourg is Clearstream Banking S.A., 42 Avenue JF Kennedy, L-1855 Luxembourg, Luxembourg.
- (7) Save as disclosed in the risk factor '*The Issuer, the Paying Agents and the Managers may engage in transactions adversely affecting the interests of the Noteholders*' in Part II (*Risk Factors*), no person involved in the offer of the Notes has any interest, including conflicting ones, that is material to the offer of the Notes, save for any fees payable to the Managers. Each Manager is a creditor of the Issuer in the framework of its banking operations. In addition, in the ordinary course of business, the Managers or their affiliates have provided and may in the future provide commercial, financial advisory or investment banking services for us and our subsidiaries for which they have received or will receive customary compensation.
- (8) Save as disclosed in Section 8 to Part IX (*Description of the Issuer*), neither the Issuer nor any member of its group has entered into any contracts that could result in the Issuer being under an obligation or entitlement that would be material to its ability to meet its obligations toward holders of the Notes.
- (9) No assurance or representation is or can be given to investors by the Issuer, any other member of the Group, the Managers, any second party opinion providers or the independent auditor as to the suitability or reliability for any purpose whatsoever of any opinion, report, certification or validation of any third party in connection with the offering of the Notes to fulfil any green social, sustainability

and/or other criteria. Any such opinion, report or certification is not, nor shall it be deemed to be, incorporated in and/or form part of this Offering Circular.

The second party opinion providers and providers of similar opinions, certifications and validations are not currently subject to any specific regulatory or other regime or oversight. Any such opinion or certification is not, nor should be deemed to be, a recommendation by the Issuer, any member of the Group, the Managers, any second party opinion providers, the independent auditor or any other person to buy, sell or hold Notes. Noteholders have no recourse against the Issuer, any of the Managers or the provider of any such opinion or certification for the contents of any such opinion or certification, which is only current as at the date it was initially issued. Prospective investors must determine for themselves the relevance of any such opinion, certification or validation and/or the information contained therein and/or the provider of such opinion, certification or validation for the purpose of any investment in the Notes.

Any withdrawal of any such opinion or certification or any such opinion, certification attesting that the Group is not complying in whole or in part with any matters for which such opinion, certification or validation is opining on or certifying on may have a material adverse effect on the value of the Notes and/or result in adverse consequences for certain investors with portfolio mandates to invest in securities to be used for a particular purpose.

- (10) Where information in this Offering Circular has been sourced from third parties, this information has been accurately reproduced and as far as the Issuer is aware and is able to ascertain, from the information published by such third parties no facts have been omitted which would render the reproduced information inaccurate or misleading. The source of third party information is identified where used.
- (11) During the life of the Notes, copies of the following documents may be inspected at <https://www.aholddelhaize.com/en/> and/or will be available, during usual business hours on any day (Saturdays, Sundays and public holidays excepted), for inspection at the registered office of the Issuer:
- the Articles of Association (*statuten*) of the Issuer, in English and in Dutch;
 - the 2024 Annual Report and the 2025 Annual Report;
 - a copy of this Offering Circular together with any Supplement to this Offering Circular;
 - all reports, letters and other documents, balance sheets, valuations and statements by any expert any part of which is included or referred to in this Offering Circular; and
 - the Cross Guarantee Agreement.
- (12) The consolidated financial statements of the Issuer as at December 29, 2024 for the 52 weeks ended December 29, 2024 and as at December 28, 2025 for the 52 weeks ended December 28, 2025 have been audited by KPMG Accountants N.V. (**KPMG**), an independent auditor, as stated in their reports incorporated by reference herein.

The address of KPMG is Laan van Langerhuize 1, 1186 DS Amstelveen, the Netherlands. The independent auditor, who signed the auditor's reports on behalf of KPMG, is a member of the Royal Netherlands Institute of Chartered Accountants (*Koninklijke Nederlandse Beroepsorganisatie van Accountants*).

- (13) The Issuer is rated BBB+ by S&P and Baa1 by Moody's, respectively. The Notes are expected to be rated BBB+ by S&P and Baa1 by Moody's, respectively.

A BBB rating by S&P means adequate capacity to meet financial commitments, but more subject to adverse economic conditions (Source: <https://www.spglobal.com/ratings/en/about/understanding-ratings>).

A Baa rating by Moody's means obligations subject to moderate credit risk. They are considered medium-grade and as such may possess speculative characteristics (Source: https://www.moodys.com/sites/products/productattachments/ap075378_1_1408_ki.pdf).

Information on the websites referred to in this paragraph does not form part of this Offering Circular and has not been scrutinized or approved by Euronext Dublin and may not be relied upon in connection with any decision to invest in the Notes.

A rating is not a recommendation to buy, sell or hold debt, in as much as the rating does not comment as to market price or suitability for a particular investor. A rating may be subject to revision or withdrawal at any time by the assigning rating agency.

- (14) The Issuer's Legal entity identifier (LEI) is 724500C9GNBV20UYRX36.
- (15) The effective yield of the Green Notes to the Green Notes Maturity Date is 3.642% per annum. The yield is calculated at the Issue Date.
- (16) This Offering Circular as well as the documents listed in Part IV (*Documents Incorporated by Reference*) are available on the Issuer's website at www.aholddelhaize.com. Information on the Issuer's website does not form part of this Offering Circular and has not been scrutinized or approved by Euronext Dublin and may not be relied upon in connection with any decision to invest in the Notes.

Registered/Head Office of the Issuer

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Joint Lead Managers

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1077 AB Amsterdam
The Netherlands

to the Managers

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Auditor of the Issuer

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