Notice convening the Extraordinary General Meeting of Shareholders of Koninklijke Ahold Delhaize N.V. on October 13, 2026 at 10:00 AM. at the Zaantheater, Nicolaasstraat 3, 1506 BB Zaandam, the Netherlands.

The Extraordinairy General Meeting of Shareholders of Koninklijke Ahold Delhaize N.V. ("**Ahold Delhaize**" or the "**Company**") will be held on October 13, 2026 at 10:00 AM CET. The meeting will be held at the Zaantheater, Nicolaasstraat 3, 1506 BB Zaandam, the Netherlands.

No.	Agenda item	
1.	Opening	n.a.
2.	Composition of the Management Board	n.a.
2.1	Proposal to appoint Mr. Thierry Garnier as new member of the Management Board	
2.2	Proposal to appoint Ms. Claire Peters as new member of the Management Board	
2.3	Proposal to appoint Ms. Margaret Versteden as new member of the Management Board	
3.	Composition of the Supervisory Board	n.a.
3.1	Proposal to appoint Mr. Edmond Mesrobian as new member of the Supervisory Board	
4.	Closing	n.a.

Further information regarding the 2026 Extraordinary General Meeting of Shareholders

The full agenda with explanatory notes, as well as the management report and the financial statements, together with the auditor's report and other information to be added pursuant to section 2:392 paragraph 1 of the Dutch Civil Code, are available via the internet: https://www.aholddelhaize.com/investors/agm-2026/ and may be requested from ABN AMRO Bank N.V. ("**ABN AMRO**"), telephone number: +31 20 6286070, email: ava@nl.abnamro.com. The meeting documents will be sent electronically. For further information, please contact Ahold Delhaize by email: company.secretary@aholddelhaize.com.

Record date

Pursuant to Dutch law, the persons entitled to vote and attend this meeting are those who, on September 15, 2026, at 6:00 PM CET at the latest, after processing all credit and debit entries as at that time (the "**Record Date**"), are registered in a (sub-)register designated by the Management Board. The records of the intermediaries within the meaning of the Dutch Securities Giro Transfer Act have been designated as (sub-)registers as at the Record Date. For holders of registered shares, the shareholders' register of Ahold Delhaize, or parts thereof, has been designated as the (sub-)register.

Registration

Shareholders are entitled to vote for the total number of shares they held at 6:00 PM CET on the Record Date, provided that they have registered their shares in a timely manner. Alternatively, shareholders may also grant a proxy to vote as referred to below.

Shareholders who wish to attend the meeting in person, or who wish to be represented at the meeting, must register with ABN AMRO after the Record Date and no later than October 6, 2026, at 6:00 PM CET. via www.abnamro.com/evoting or through their bank. The intermediary must provide ABN AMRO no later than October 7, 2026, at 10:00 AM CET with an electronic statement stating the number of shares held for the relevant shareholder on the Record Date and submitted for registration. Upon registration, the intermediary is requested to provide the full address details of the relevant shareholder in order to efficiently verify the shareholding on the Record Date. The receipt (of registration) to be supplied by ABN AMRO will serve as an admission ticket to the meeting.

Voting and participation by proxy

Notwithstanding the obligation to register for the meeting, the right to attend and to vote at the meeting may be exercised by a holder of a written proxy.

Shareholders may submit their voting instructions electronically via www.abnamro.com/evoting. Electronic voting instructions must be submitted no later than October 6, 2026 at 6:00 PM CET. If desired, you may amend your electronic voting instructions via www.abnamro.com/evoting until October 6, 2026 at 6:00 PM CET.

Shareholders may also grant a written proxy by using one of the forms that can be obtained free of charge under "meeting documents" on the Company's website. The proxy with voting instructions may be granted to the secretary or the chief legal officer of the Company, to IQ EQ Financial Services B.V., or to any other third party. This written proxy must be received by the Company Secretary or IQ EQ Financial Services B.V. no later than October 6, 2026 at 6:00 PM CET by email at: company.secretary@aholddelhaize.com. If desired, you may amend your voting instructions until October 6, 2026 at 6:00 PM CET. A copy of the written proxy must be shown at registration for the meeting.

Questions regarding the agenda items

A shareholder who has registered for the meeting may ask questions during the meeting. Shareholders may also submit questions by email until October 6, 2026 at 6:00 PM CET, via email: company.secretary@aholddelhaize.com.

Timely received questions will be answered at the latest during the meeting and possibly thematic. The chair of the meeting may at his sole discretion amend this procedure on behalf of an orderly meeting.

Registration and identification at the meeting

Registration for admission to the meeting will take place from 9:30 AM CET until the commencement of the meeting at 10:00 AM CET. After this time registration is no longer possible and access to the meeting will be denied. Persons entitled to attend the meeting may be asked for identification prior to being admitted by means of a valid identity document, such as a passport or driver's license.

We are a guest at the Zaantheater, therefore we need to abide by their house rules. The house rules can be found here: zaantheater.nl/nl/welkom/. Pursuant to these house rules, amongst others coats and large bags may not enter the room and need to be left in the cloakroom and filming and taking pictures in the room are prohibited.

The Management Board
Zaandam, August 31, 2026