



			Q2 2026				Q3 2026				FY 2026				
			Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates	
USA	USA Net sales	in millions of €	€ 12,931	€ 12,854	€ 12,987	13	€ 13,481	€ 13,353	€ 13,771	12	€ 53,126	€ 51,701	€ 53,824	13	
	USA Net sales	in millions of \$	\$15,033	\$14,955	\$15,096	12	\$15,366	\$15,257	\$15,484	11	\$61,358	\$59,281	\$62,118	12	
	USA Comparable sales growth excluding gas	in %	0.8%	0.3%	1.3%	13	1.4%	1.0%	2.0%	12	1.9%	1.2%	3.2%	13	
	USA Underlying operating income	in millions of €	€ 547	€ 527	€ 577	13	€ 604	€ 580	€ 627	12	€ 2,378	€ 2,324	€ 2,416	13	
	USA Underlying operating income	in millions of \$	\$636	\$615	\$671	12	\$686	\$661	\$703	11	\$2,744	\$2,686	\$2,787	12	
	USA Underlying operating margin	in %	4.2%	4.1%	4.4%	13	4.5%	4.3%	4.6%	12	4.5%	4.4%	4.6%	13	
Europe	Europe Net sales	in millions of €	€ 10,126	€ 10,039	€ 10,237	13	€ 9,812	€ 9,709	€ 10,036	12	€ 40,728	€ 40,044	€ 41,630	13	
	Europe Comparable sales growth excluding gas	in %	1.6%	1.2%	2.1%	13	2.2%	1.5%	3.3%	12	2.8%	1.8%	4.5%	13	
	Europe Underlying operating income	in millions of €	€ 367	€ 355	€ 378	13	€ 385	€ 361	€ 401	12	€ 1,543	€ 1,486	€ 1,621	13	
	Europe Underlying operating margin	in %	3.6%	3.5%	3.8%	13	3.9%	3.7%	4.0%	12	3.8%	3.6%	3.9%	13	
AD Group		Underlying operating income (loss) (including insurance activities)	in millions of €	(€ 29)	(€ 35)	(€ 20)	13	(€ 36)	(€ 55)	(€ 22)	12	(€ 119)	(€ 152)	(€ 77)	13
Total Ahold Delhaize	Total Net sales	in millions of €	€ 23,057	€ 22,979	€ 23,176	13	€ 23,293	€ 23,111	€ 23,608	12	€ 93,855	€ 92,460	€ 95,320	13	
	Total Operating income	in millions of €	€ 877	€ 854	€ 908	11	€ 942	€ 908	€ 986	10	€ 3,765	€ 3,641	€ 3,907	11	
	Total Underlying operating income	in millions of €	€ 885	€ 854	€ 933	13	€ 953	€ 915	€ 986	12	€ 3,803	€ 3,722	€ 3,907	13	
	Total Underlying operating margin	in %	3.8%	3.7%	4.0%	13	4.1%	4.0%	4.2%	12	4.1%	4.0%	4.1%	13	
	Net financial expenses	in millions of €	€ 180	€ 155	€ 192	12	€ 172	€ 154	€ 181	11	€ 703	€ 651	€ 733	13	
	Income taxes	in millions of €	€ 159	€ 148	€ 172	11	€ 175	€ 164	€ 182	10	€ 698	€ 667	€ 733	12	
	Underlying income from continuing operations	in millions of €	€ 549	€ 521	€ 593	12	€ 612	€ 583	€ 643	11	€ 2,413	€ 2,333	€ 2,459	13	
	Net income	in millions of €	€ 544	€ 530	€ 574	11	€ 604	€ 574	€ 646	10	€ 2,382	€ 2,283	€ 2,456	11	
	Underlying Basic EPS from continuing operations	in €	€ 0.63	€ 0.61	€ 0.68	11	€ 0.70	€ 0.66	€ 0.74	10	€ 2.75	€ 2.60	€ 2.81	11	
	Underlying Diluted EPS from continuing operations	in €	€ 0.62	€ 0.59	€ 0.67	11	€ 0.70	€ 0.66	€ 0.74	10	€ 2.74	€ 2.60	€ 2.81	10	
	Dividend per common share	in €									€ 1.25	€ 1.14	€ 1.30	12	
	€/S exchange rate		1.16	1.16	1.17	11	1.14	1.12	1.15	10	1.15	1.13	1.19	11	
	Capex	in millions of €									€ 2,603	€ 2,449	€ 2,701	11	
	Free cash flow	in millions of €									€ 2,314	€ 1,789	€ 2,545	13	

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