



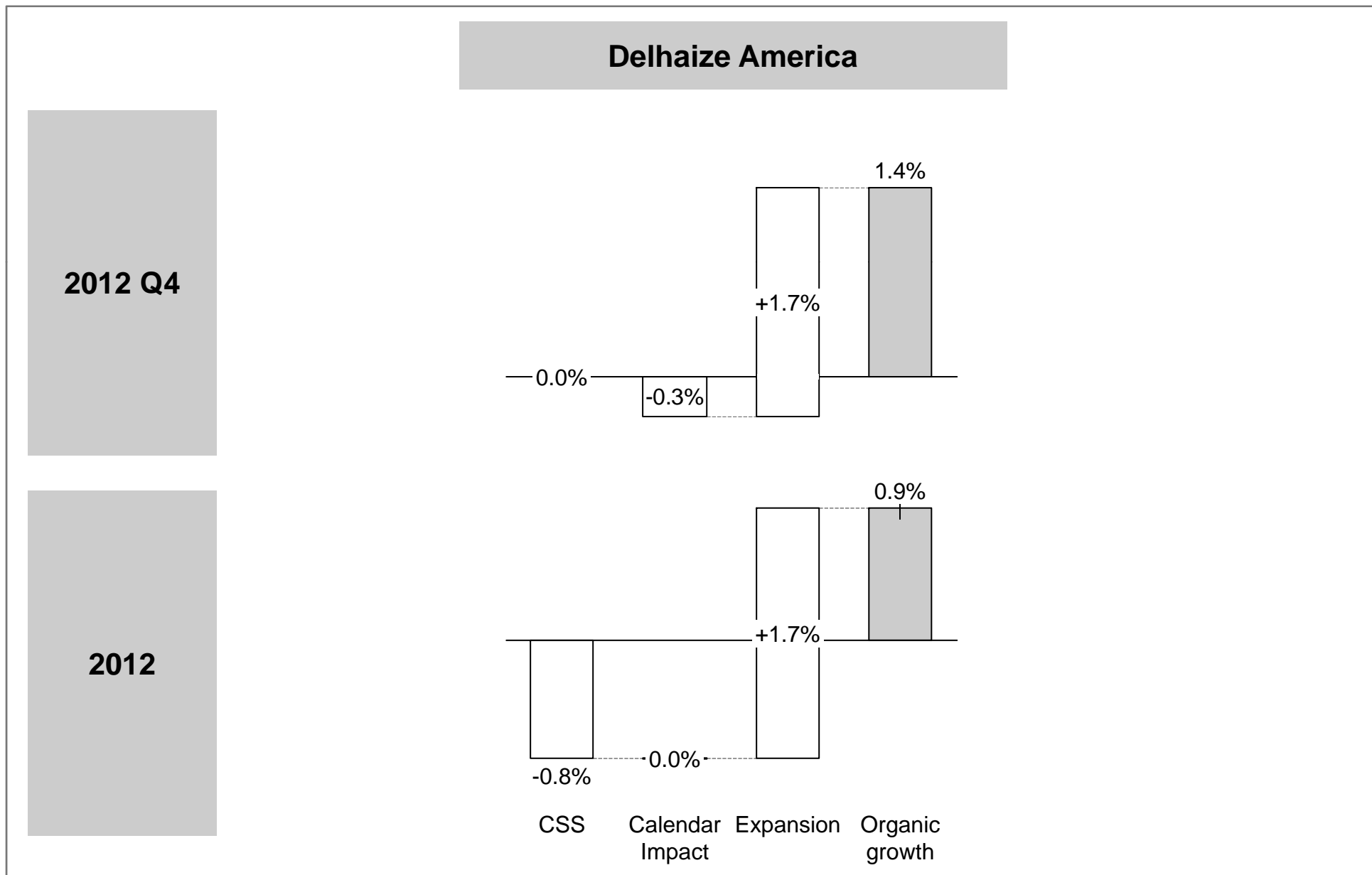
DELHAIZE  GROUP

**2012 Q4 and FY Revenues and Preliminary Results
January 2013**

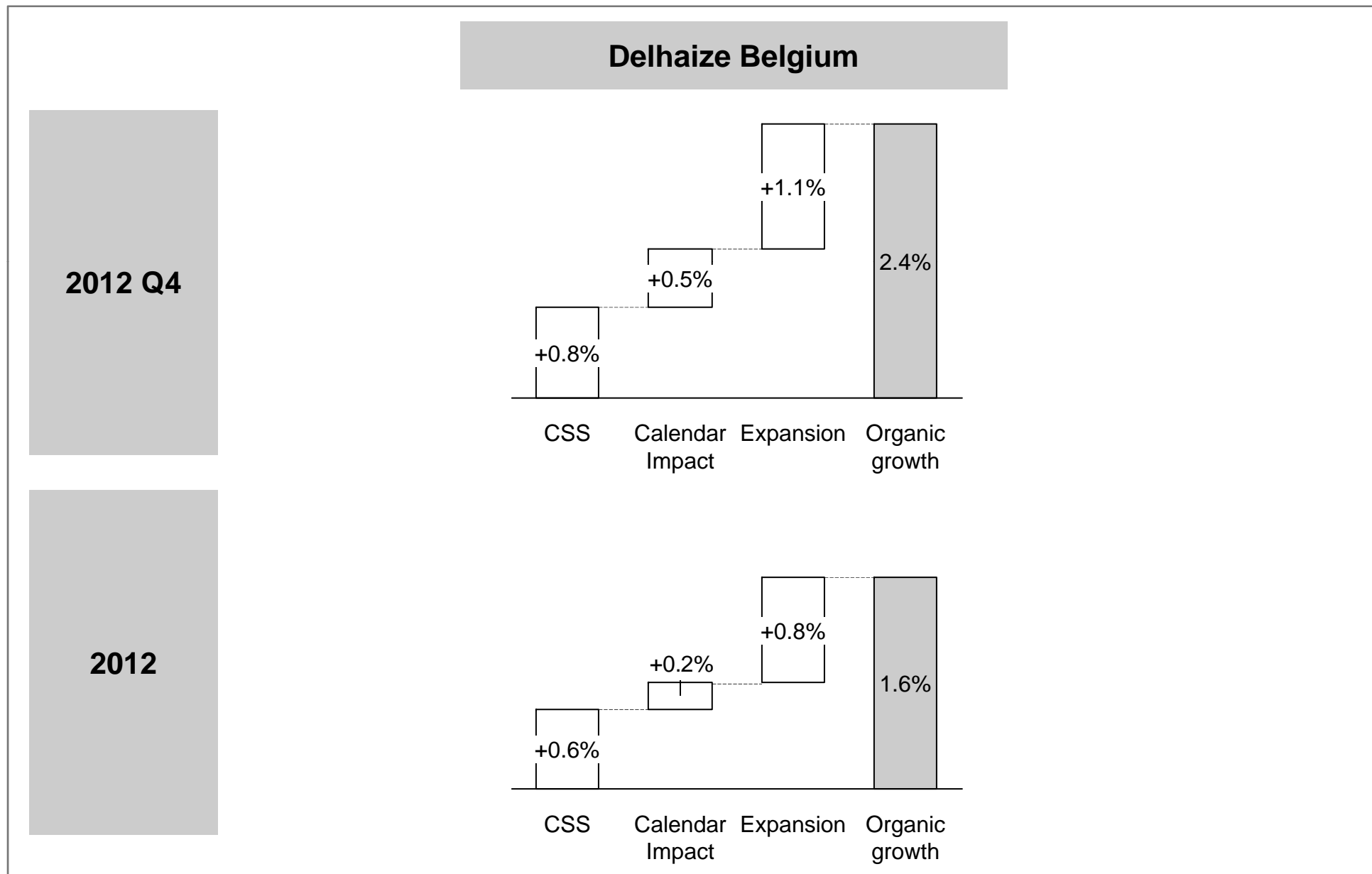
Forward looking statements

“This presentation includes forward-looking statements within the meaning of the U.S. federal securities laws that are subject to risks and uncertainties. Forward-looking statements describe further expectations, plans, options, results or strategies. Actual outcomes and results may differ materially from those projected depending upon a variety of factors, including but not limited to changes in the general economy or the markets of Delhaize Group, in consumer spending, in inflation or currency exchange rates or in legislation or regulation; competitive factors; adverse determination with respect to claims; inability to timely develop, remodel, integrate or convert stores; and supply or quality control problems with vendors. Additional risks and uncertainties that could cause actual results to differ materially from those stated or implied by such forward-looking statements are described in our most recent annual report or Form 20-F and other filings with the Securities and Exchange Commission. Delhaize Group disclaims any obligation to update or revise the information contained in this presentation.”

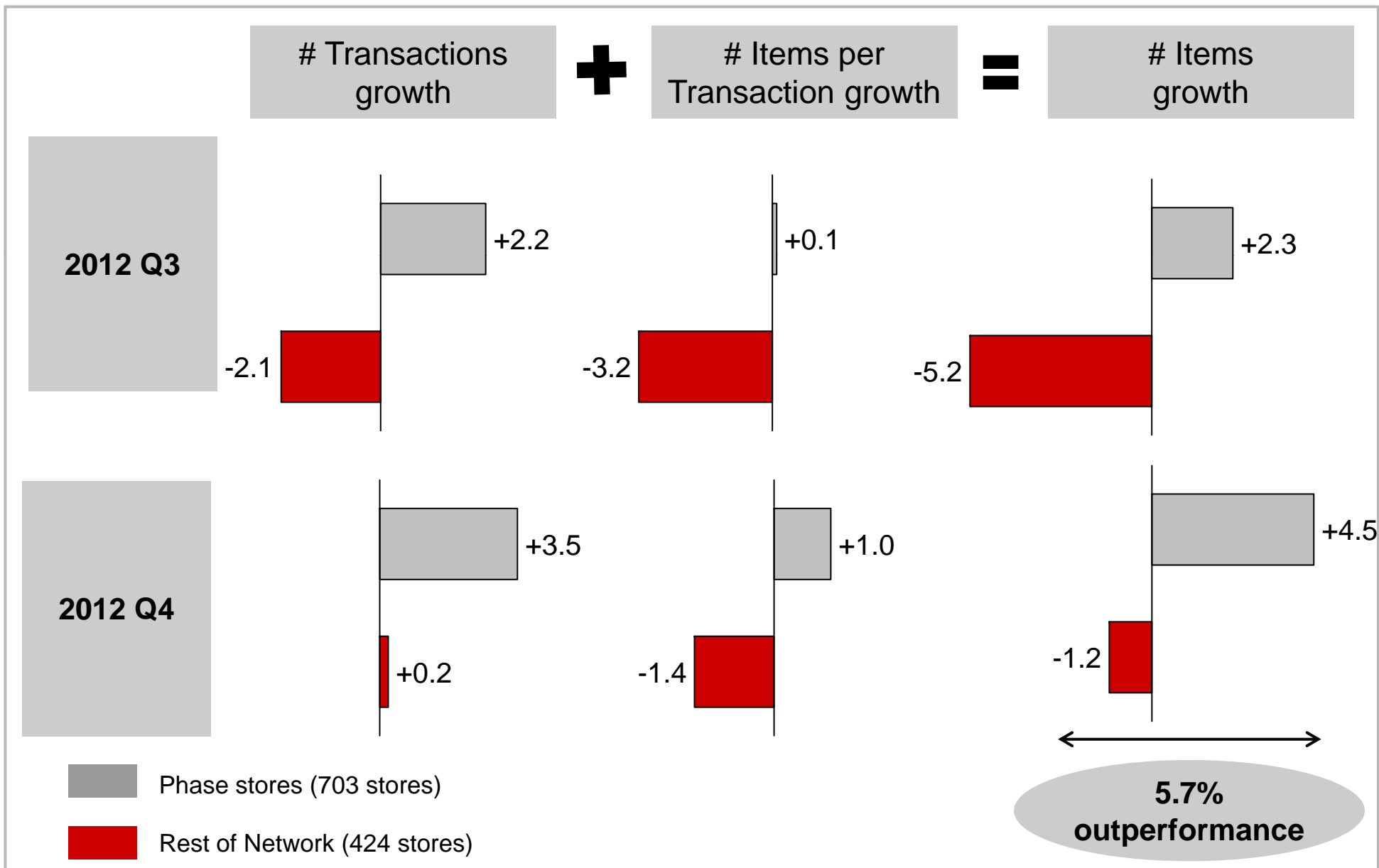
Organic revenue growth and comparable store sales growth



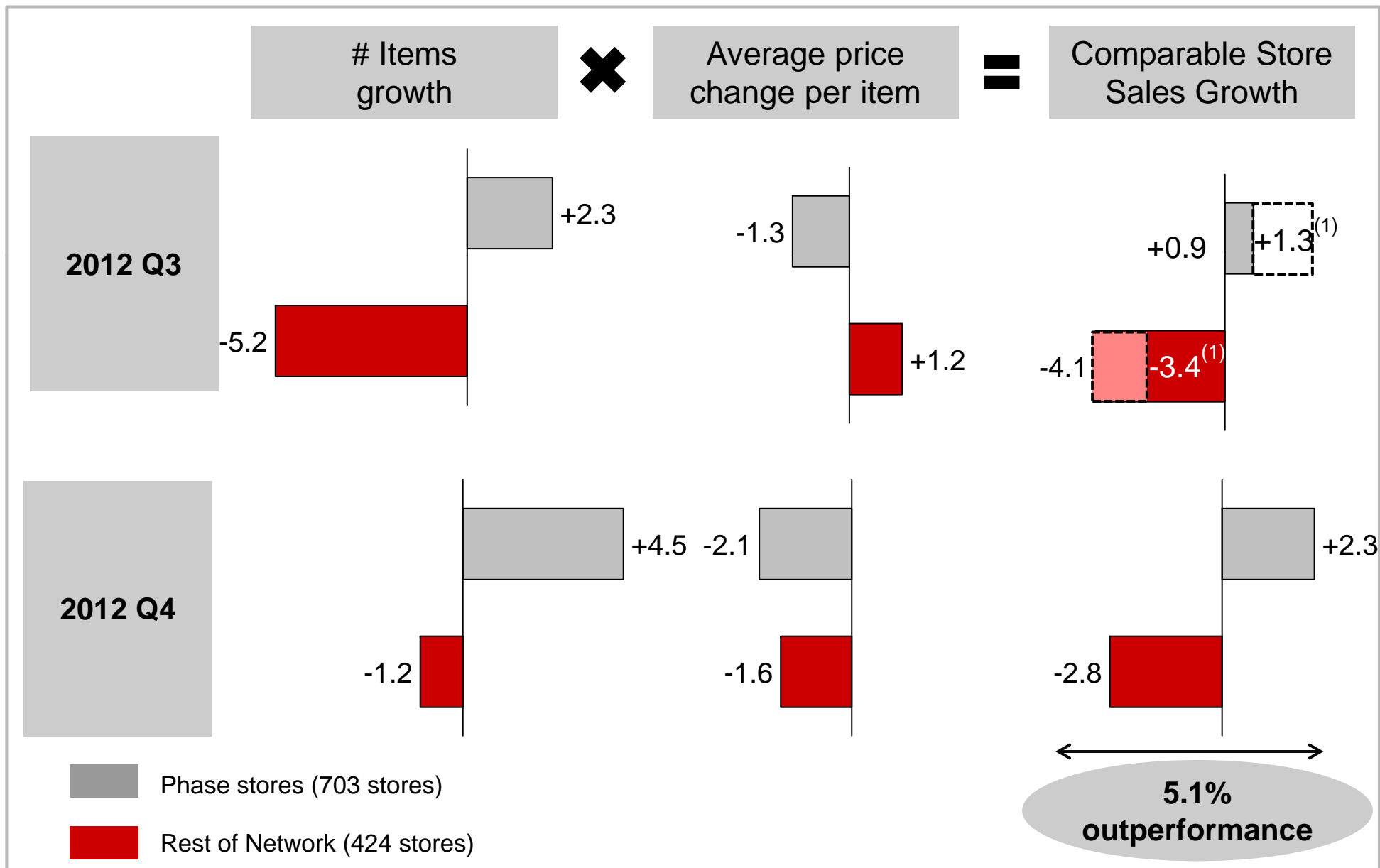
Organic revenue growth and comparable store sales growth



Food Lion repositioning continues to deliver...



...leading to positive volume, CSS, items and transactions growth for the banner



2012 Preliminary Figures

- Underlying operating profit decline of approximately 17.5%⁽¹⁾
- Free cash flow in excess of €600 million
- €390 million⁽²⁾ of non-recurring pre-tax charges:
 - Limited incremental cash
 - €300 million in 2012 (mainly Maxi impairment)
 - €90 million in 2013 (mainly Sweetbay store closures)
 - Annual positive impact on underlying operating profit of €30 million
 - Debt capacity €70 million positive impact

2013 Priorities

- Accelerate revenue growth
- Free cash flow generation
- Strict cost control

- Upcoming events
 - March 7, 2013: Q4 and FY 2012 results
 - May 8, 2013: Q1 2013 results and Capital Markets Day