



			Q3 2024				Q4 2024				FY 2024			
			Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates
USA	USA Net sales	in millions of €	€ 13,531	€ 13,390	€ 13,728	17	€ 13,587	€ 13,387	€ 13,791	16	€ 54,066	€ 53,603	€ 55,504	17
	USA Net sales	in millions of \$	\$14,822	\$14,709	\$14,937	15	\$14,876	\$14,721	\$15,000	14	\$58,776	\$58,440	\$59,578	15
	USA Comparable sales growth excluding gas	in %	1.0%	0.5%	1.4%	17	1.3%	0.3%	1.9%	16	0.6%	0.2%	1.1%	17
	USA Underlying operating income	in millions of €	€ 570	€ 549	€ 607	17	€ 632	€ 590	€ 680	16	€ 2,455	€ 2,385	€ 2,556	17
	USA Underlying operating income	in millions of \$	\$626	\$591	\$671	12	\$688	\$645	\$719	12	\$2,664	\$2,591	\$2,701	12
	USA Underlying operating margin	in %	4.2%	4.0%	4.5%	17	4.7%	4.4%	4.9%	16	4.5%	4.4%	4.7%	17
Europe	Europe Net sales	in millions of €	€ 8,381	€ 8,144	€ 8,651	17	€ 9,354	€ 9,116	€ 9,885	16	€ 34,960	€ 34,498	€ 35,532	17
	Europe Comparable sales growth excluding gas	in %	1.0%	-1.0%	2.5%	17	1.3%	-1.0%	3.0%	16	1.8%	0.7%	2.5%	17
	Europe Underlying operating income	in millions of €	€ 315	€ 301	€ 328	17	€ 360	€ 317	€ 400	16	€ 1,267	€ 1,218	€ 1,312	17
	Europe Underlying operating margin	in %	3.8%	3.6%	3.9%	17	3.8%	3.4%	4.0%	16	3.6%	3.5%	3.7%	17
Global Support Office	Underlying operating income (loss) (including insurance activities)	in millions of €	(€ 47)	(€ 61)	(€ 20)	17	(€ 43)	(€ 75)	(€ 20)	16	(€ 135)	(€ 172)	(€ 104)	17
Total Ahold Delhaize	Total Net sales	in millions of €	€ 21,912	€ 21,646	€ 22,246	17	€ 22,941	€ 22,524	€ 23,676	16	€ 89,026	€ 88,247	€ 91,036	17
	Total Operating income	in millions of €	€ 724	€ 599	€ 877	14	€ 944	€ 868	€ 1,021	14	€ 3,287	€ 3,107	€ 3,697	14
	Total Underlying operating income	in millions of €	€ 837	€ 815	€ 859	17	€ 951	€ 902	€ 1,045	16	€ 3,590	€ 3,533	€ 3,707	17
	Total Underlying operating margin	in %	3.8%	3.7%	3.9%	17	4.1%	3.9%	4.4%	16	4.0%	4.0%	4.2%	17
	Net financial expenses	in millions of €	€ 163	€ 130	€ 300	15	€ 152	€ 129	€ 201	14	€ 594	€ 535	€ 726	17
	Income taxes	in millions of €	€ 125	€ 95	€ 157	15	€ 174	€ 141	€ 196	14	€ 604	€ 540	€ 687	17
	Underlying income from continuing operations	in millions of €	€ 514	€ 399	€ 566	15	€ 633	€ 602	€ 696	14	€ 2,326	€ 2,015	€ 2,440	17
	Net income	in millions of €	€ 424	€ 340	€ 534	12	€ 627	€ 567	€ 686	12	€ 2,095	€ 2,004	€ 2,251	14
	Underlying Basic EPS from continuing operations	in €	€ 0.57	€ 0.49	€ 0.61	13	€ 0.69	€ 0.63	€ 0.76	13	€ 2.51	€ 2.28	€ 2.60	15
	Underlying Diluted EPS from continuing operations	in €	€ 0.57	€ 0.48	€ 0.61	14	€ 0.69	€ 0.63	€ 0.76	13	€ 2.51	€ 2.27	€ 2.64	15
	Dividend per common share	in €									€ 1.12	€ 0.94	€ 1.25	14
	€/€ exchange rate		1.09	1.08	1.11	14	1.09	1.08	1.11	13	1.09	1.08	1.10	15
	Capex	in millions of €									€ 2,264	€ 2,159	€ 2,482	15
Free cash flow	in millions of €									€ 2,212	€ 1,453	€ 2,380	17	

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