



			Q3 2026				Q4 2026				FY 2026			
			Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates
USA	USA Net sales	in millions of €	€ 13,204	€ 13,129	€ 13,263	14	€ 14,098	€ 13,152	€ 14,727	14	€ 52,981	€ 52,028	€ 53,630	14
	USA Net sales	in millions of \$	\$15,196	\$15,106	\$15,257	13	\$16,025	\$15,228	\$16,555	13	\$61,189	\$60,360	\$61,740	13
	USA Comparable sales growth excluding gas	in %	0.3%	-0.2%	0.9%	14	0.4%	-0.2%	1.5%	11	0.7%	0.5%	1.2%	11
	USA Underlying operating income	in millions of €	€ 558	€ 534	€ 570	14	€ 630	€ 603	€ 656	14	€ 2,318	€ 2,296	€ 2,353	14
	USA Underlying operating income	in millions of \$	\$641	\$616	\$656	13	\$715	\$685	\$747	13	\$2,675	\$2,642	\$2,710	13
	USA Underlying operating margin	in %	4.2%	4.0%	4.3%	14	4.5%	4.3%	4.6%	14	4.4%	4.3%	4.5%	14
Europe	Europe Net sales	in millions of €	€ 9,739	€ 9,643	€ 9,826	14	€ 11,129	€ 10,605	€ 11,697	14	€ 40,628	€ 40,026	€ 41,248	14
	Europe Comparable sales growth excluding gas	in %	1.3%	0.7%	1.9%	14	1.4%	0.4%	2.0%	11	1.7%	1.5%	2.0%	11
	Europe Underlying operating income	in millions of €	€ 375	€ 362	€ 388	14	€ 468	€ 431	€ 488	14	€ 1,557	€ 1,508	€ 1,591	14
	Europe Underlying operating margin	in %	3.9%	3.7%	4.0%	14	4.2%	4.0%	4.4%	14	3.8%	3.8%	4.0%	14
AD Group	Underlying operating income (loss) (including insurance activities)	in millions of €	(€ 23)	(€ 30)	(€ 15)	14	(€ 36)	(€ 51)	(€ 19)	14	(€ 101)	(€ 120)	(€ 79)	14
Total Ahold Delhaize	Total Net sales	in millions of €	€ 22,943	€ 22,842	€ 23,074	14	€ 25,227	€ 23,809	€ 26,122	14	€ 93,609	€ 92,092	€ 94,459	14
	Total Operating income	in millions of €	€ 897	€ 871	€ 928	13	€ 1,049	€ 916	€ 1,136	13	€ 3,708	€ 3,586	€ 3,794	13
	Total Underlying operating income	in millions of €	€ 910	€ 890	€ 937	14	€ 1,063	€ 1,007	€ 1,096	14	€ 3,774	€ 3,710	€ 3,830	14
	Total Underlying operating margin	in %	4.0%	3.9%	4.1%	14	4.2%	4.1%	4.4%	14	4.0%	4.0%	4.1%	14
	Net financial expenses	in millions of €	€ 177	€ 166	€ 190	14	€ 180	€ 132	€ 198	14	€ 719	€ 664	€ 748	14
	Income taxes	in millions of €	€ 165	€ 156	€ 172	14	€ 194	€ 160	€ 211	14	€ 685	€ 655	€ 707	14
	Underlying income from continuing operations	in millions of €	€ 573	€ 548	€ 596	14	€ 689	€ 652	€ 725	14	€ 2,375	€ 2,341	€ 2,431	14
	Net income	in millions of €	€ 564	€ 539	€ 596	13	€ 677	€ 646	€ 725	13	€ 2,323	€ 2,285	€ 2,397	13
	Underlying Basic EPS from continuing operations	in €	€ 0.66	€ 0.63	€ 0.69	11	€ 0.80	€ 0.76	€ 0.84	11	€ 2.71	€ 2.68	€ 2.75	11
	Underlying Diluted EPS from continuing operations	in €	€ 0.65	€ 0.62	€ 0.69	13	€ 0.79	€ 0.75	€ 0.84	13	€ 2.71	€ 2.67	€ 2.80	14
	Dividend per common share	in €									€ 1.25	€ 1.21	€ 1.30	11
	€/ \$ exchange rate		1.15	1.15	1.15	13	1.13	1.12	1.16	13	1.15	1.15	1.16	13
	Capex	in millions of €									€ 2,591	€ 2,424	€ 2,691	13
	Free cash flow	in millions of €									€ 2,264	€ 1,932	€ 2,369	14

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